



School of Dentistry
Department of Oral and Craniofacial Sciences

May 3rd, 2017

Sharon Lindenbaum
UMKC Vice Chancellor for Finance

Hi Sharon:

As I mentioned in our conversation Tuesday afternoon the Faculty Senate Budget Committee (FSBC) met on Wednesday afternoon and discussed a number of items related to budget and organizational structure within UMKC. The FSBC has been charged by the Faculty Senate to make recommendations regarding general budgets and administrative structures across UMKC and identify where redundancies exist that might be more reasonable handled centrally and generate considerable cost savings.

You mentioned that your office has software capable of generating organizational charts for every unit on campus. To further our ongoing conversations within the FSBC, we would appreciate your providing those organizational charts for all units and the administrative offices at UMKC. While some expediency is needed, we realize this is a very busy time so please let me know what is a reasonable time frame for you to generate these charts. It is the FSBC's plan to then ask each of the Unit representatives on the FSBC to review these with their Dean and Unit Budget Committee to ascertain that all of the information is current and/or correct. As I learned during the Academic Portfolio Review process there were occasional disconnects with respect to programs/degree offerings, faculty ranks, etc. between Units and the central administration. Therefore, it will be important to vet this information through several sets of lenses.

After this administrative organizational information is reviewed, the FSBC will then began a process of review in which each FSBC representative will present their Unit structure to the full committee. This is why it is critical that the FSBC members work with their Dean/ Unit budget committee and faculty to understand the function of each "office" in their organizational chart.

The FSBC discussions will address a number of questions that will also require additional information as was requested in a previous letter sent to Chancellor Morton, Provost Bichelmeyer and yourself regarding budgets. These questions include:

1. What is the administrative structure within units and the central administration?
2. What are the overall administrative costs associated with each of these?
3. What % of the State GRA, tuition and/or other revenues supports these costs?
4. What % of the administrative budget supports research versus teaching vs. other services?
5. Are there redundant services across Units and what unique functions are being supported by these administrative personnel within each Unit?

UNIVERSITY OF MISSOURI-KANSAS CITY

School of Dentistry • 650 East 25th Street • Kansas City, MO 64108-2784 • p 816 235-2179 • f 816 235-5524

<http://dentistry.umkc.edu> • dentistry@umkc.edu

an equal opportunity/affirmative action institution



School of Dentistry
Department of Oral and Craniofacial Sciences

Ultimately our goal is to look at how all of the programs at UMKC fit into the Core Mission of UMKC and what are the costs associated with those programs. To get to this level of understanding the Academic Portfolio Review data will need to be merged with the Administrative Organizational data and Budget data that we requesting so that the FSBC can make recommendations to the Faculty Senate.

We would be happy to meet with you to discuss this further if you wish. The FSBC feels very strongly that faculty input into the budget and organizational processes being assessed currently is critical to building a sustainable plan, both now and for many years to come. We look forward to working with you and our UMKC leadership in this process and sincerely appreciate your assistance in providing the data we need and have requested.

Best regards,

A handwritten signature in black ink that reads "Mark L. Johnson, Ph.D." in a cursive style.

Mark L. Johnson, Ph.D.
Chair, FSBC

A handwritten signature in black ink that reads "Gerald J. Wyckoff, Ph.D." in a cursive style.

Gerald J. Wyckoff, Ph.D.
Chair, Faculty Senate