

**COSCO REPORT
PROVOST OFFICE**

PART 1

DECEMBER 2005

I. INTRODUCTION

The Committee on Organizational Structure and Community Outreach (COSCO) was established as a standing committee of the UMKC Faculty Senate at its regularly scheduled meeting on March 15, 2005. The purpose of the committee as established by the Faculty Senate is to review the current administrative structure at UMKC and the university's relationships with the Greater Kansas City community.

In Part III we report here on our review of the administrative structure of the office of the provost. The committee met twice with then-Provost W. Osborne who provided an organizational chart (Appendix #1) and the rationale for the organization of his office and also described the duties of some of the office holders. In response to questions submitted to him by COSCO (Appendix #19) he also outlined his view of what the role of the provost at UMKC should be and how it could become more efficient (Appendix #2). More recently Interim Provost B. Bubacz attended several meetings the committee conducted with administrators who report to him. The committee also met with the current Vice Provosts B. Chronwall, M. Hines Fritts, and Jeff Thomas, but not with the VP for Interdisciplinary Research, Ashim Mitra, because until the end of AY 2004/05 no line item budget existed for this office or the position. Specific information and documents were requested and provided by the Associate Vice Chancellor for Research, J. Baumann – who reports to the Provost – and from the Dean of Graduate Studies, R. MacQuarrie, since he administers the various UMKC Academic Centers.

II. STRUCTURE OF THE PROVOST OFFICE – JUNE 2005

1. Personnel

All four Vice Provosts currently in office were selected for these positions by the previous chancellor without a formal national search and without faculty advice as required under the principle of shared governance, as explicitly stated, for example, in CRR 300.010.C.3 for UM-Columbia.

2. Administrative Functions

The organizational chart for the office (see Appendix #1) identified 12 deans who report to the provost (the dean of the School of Medicine reports to the chancellor) in addition to the VP for Faculty Affairs, the VP Academic Programs & Chief Information Officer, the VP for Undergraduate Affairs &

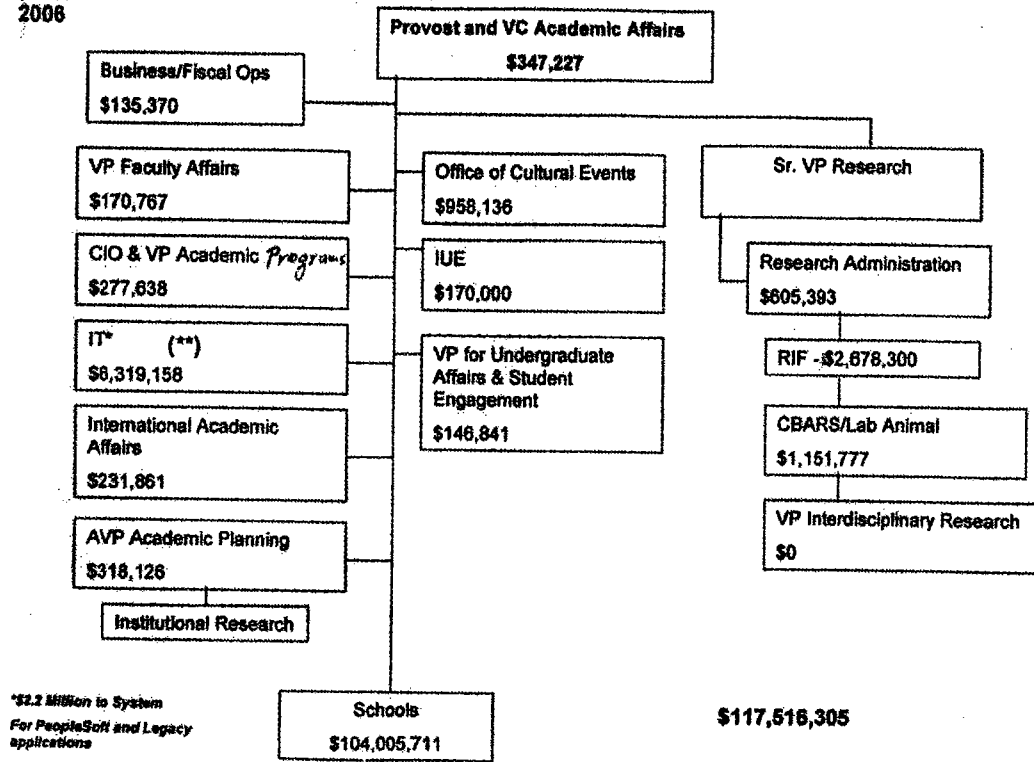
Student Engagement, the VP for Interdisciplinary Research, and the Associate VC for Research & Chief Research Officer.

{**Note:** Since the time the committee met with ex-Provost Osborne a new organizational chart appeared on the provost's web site (<http://www.umkc.edu/provost/office/org.asp>). However, all comments, analyses and recommendations in this report are based on the structure and budget that existed on June 1, 2005. Also note that direct quotes from written information provided by administrators or other sources are shown in *red*}

3. Provost/ VC for Academic Affairs Budget

The budget for AY2005/06 for the Provost/VC Academic Affairs office (Appendix #3) as **projected** in June 2005 was \$117,516,305, of which \$104,005,711 was allocated to all the Schools. At that time the budget for the Center for the City (CfC) had been transferred to the Chancellor's office but according to more recent information this transfer has been cancelled and the CfC remains in the Provost's office together with the other UMKC centers. In addition to the four Vice Provost offices \$958,136 were allocated to the Office of Cultural Affairs (which we understand has now been transferred to the VC for Student Affairs) and \$170,000 to the Institute for Urban Education. Also the indicated amount does not include a 10% reallocation that is currently under discussion in the UMKC Budget Advisory Committee (BAC). The budget reflects only the GRA portion and does not include money from other sources:

2006



()GRA budget only; does not include student fee allocation and earned income**

The official budget for FY2005/06 as distributed by the UM System shows a total budget for the VC for Academic Affairs of \$132,521,381 (Appendix #4). Dr. Osborne also distributed the budget for FY 2003/04 (Appendix #5) showing a total GRA budget of \$106,985,983 that included \$350,000 for the Center of the City but excluded the budget for the Research Administration Office and CBARS & Animal Centers, which were assigned to an unfilled Vice Chancellor for Research position.

Because of these frequent shifts in the structural organization of UMKC it is impossible to simply compare the budgets for the individual Vice Chancellors' operations on a year-to-year basis. However, the committee did receive information (Appendix #7) on the salary changes between 2001 and Fall 2004 for some of the employees in his office:

2005 Provost Office Salaries

Title	Fall 2001	Fall 2002	Fall 2003	Fall 2004
Provost and Vice Chancellor				\$218,484.00
Provost and Vice Chancellor			\$157,000.00	
Chief of Staff				\$51,500.00
Business Manager/ Fiscal Operations			\$85,000.00	\$72,099.98
Vice Provost for Faculty Affairs			\$73,093.00	\$119,644.20
Asst. for Affirmative Action/ Academic Personnel	\$31,542.00		\$32,800.00	\$40,800.00
CIO & Vice Provost for Academic Affairs	\$125,000.00		\$127,500.00	\$136,679.88
Associate Vice Provost for Undergraduate Affairs	\$93,411.00		\$97,174.00	\$112,200.00
Special Asst. to the Vice Provost				\$44,680.00
Vice Provost for Interdisciplinary Research	\$121,000.00		\$130,840.00	\$180,000.00
Administrative Associate				\$25,999.92
Staffing Associate	\$22,800.00		\$35,000.00	\$35,700.00
Staffing Associate				\$30,000.00
Administrative Associate	\$27,248.00		\$28,350.00	\$33,675.20
Director IS	\$84,000.00	\$96,799.99	\$108,800.00	\$110,976.00
Director, Intl. Academic Programs	\$70,000.00		\$72,799.99	\$77,998.80
Asst. Vice Provost for Academic Planning				\$77,025.00
Research Associate				\$97,604.40
			Total earnings 2004	\$1,466,237.36
			Fringe Benefit Percentage (27.28%)	\$399,716.75
			Grand Total	\$1,864,954.11

4. Administrative Functions of the Vice Provosts

(a) Vice Provost for Faculty Affairs.

The duties of this office include overseeing the yearly Promotion & Tenure process, administering issues concerning tenure and grievances, and assuring adherence to the University's conflict of interest, affirmative action, and activity reporting rules and regulations as they pertain to academic personnel. The office currently has one full time assistant.

The 2003/04 budget for this unit was \$168,883 and the projected 2005/06 budget is \$170,767. However, it is not known whether the FTE personnel has remained constant.

(b) Vice Provost for Undergraduate Affairs & Student Engagement.

After meeting with the incumbent the committee's understanding of the function and duties of this office remained unclear. Dr. Osborne indicated that the position was created to provide a liaison and smoothen the interactions between Academic Affairs and Student Affairs. Vice Chancellor Long

informed the committee (Appendix #6) that her office "wrote the description for Dr. Bibie Chronwall's position, co-funded the salary for this position, and authored an article together describing the process, outcomes, and successes of the two Divisions working together. 'Profiles in Partnership: Finding Strength in Collaborative Leadership' can be found in the Nov/Dec 2004 issue of *About Campus: Enriching the Student Learning Experience*." She also pointed out that Dr. Chronwall contributed an article on Enrollment Management in the AARCO journal.

This position was created in Fall 2003 for an Associate Vice Provost and was changed shortly thereafter to Vice-Provost although it appears that no additional duties accompanied the change. As is pointed out in other portions of the COSCO report, the committee is concerned that reclassification procedures were used to provide salary increases for higher-level administrators during times when faculty and other staff salaries could not be raised.

When asked how the provost's office could save money Dr. Osborne opined "[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED] To which VC Long replied, "[REDACTED]

[REDACTED]

[REDACTED]

Recent information presented on the interim provost's web site (<http://fusion1.umkc.edu/provost/mainindex.cfm>) shows the following "topics" to be associated with this office: *Faculty Development, Faculty Orientation, General Education*.

(c) **Vice Provost for Interdisciplinary Research.**

According to ex-Provost Osborne this position was created in title only and without a budget simply to assist in retaining a valuable faculty member. The committee recognizes the importance of faculty retention, however, it cannot sanction the charade.

(d) **Associate Vice Chancellor for Research & Chief Research Officer.**

The duties of this office (also known as the Office of Research Services [ORS]) are clearly delineated. It is divided into three broad units: Research Program Support, Sponsored Program Support, and Sponsored Programs of Public Service. Dr. Baumann provided the following descriptions of the duties for the units (Appendix #8) :

Research Program Support:	Research Facilities	
Lab. Animal Centers: To provide quality animal care and use.	Chemical, Biological and Radiation Safety: A centralized service for monitoring acquisition, use, and disposal of hazardous and radioactive materials.	Research Protections: Ensures and documents that research and services are conducted in accordance with the highest regard for ethical standards and conform to federal, state, and local regulatory practices.
Transgenic Facility: To provide service in meeting researcher need for gene-modified mice.		

Sponsored Program Support:	
Pre-Award: Provides proposal and budget development support services to faculty and staff necessary to identify, develop, and submit grant and contract applications and administers internal funding opportunities.	Award Administration: Provides fiscal support necessary to responsibly manage the funds awarded, fiscal support necessary, consistent with University policy, funding sources, and federal regulations.

Sponsored Programs of Public Service:			
Mid-America Addiction Technology Transfer Center: One of fourteen regional offices funded by SAMHSA charged to collaboration across service systems, bridging the gap between current research and those working the front lines of addiction and mental health treatment.	Addiction Technology Transfer Center National Office: Serves as the National Coordinating Center for the 14 regional offices of the Addiction Technology Transfer Centers.	Mid-America Trade Adjustment Assistance Center: A federal-supported program that provides financial assistance to manufacturers affected by import competition.	Missouri Enterprise: Federal/State/funded program that provides hands on assistance to MO business.

Baumann: "Please note, effective 1 July [2005], CBARS will move under the Vice Chancellor for Administration and Finance. The relevant regulatory compliance committees will remain within ORS. This re-organization is occurring in order to both:

- Streamline the university's programs related to environmental health and safety by integrating all such operations under one Vice Chancellor;
- Maintain an appropriate arms-length distance between the operational and regulatory components of bio-safety and radiation safety"

As the ORS budget below indicates, the Animal Centers and CBARS are not self-supporting enterprises. This is the usual situation on most campuses in the USA. Unfortunately, it is not known what ORS would have to charge for 100% cost recovery, because frequent organizational changes in the past few years prevented ORS to do a formal cost analysis. However, considering the total revenue budget it appears that the university contributes at least 27% of the costs for LAC and 60% of the costs for CBARS.

There is a graduated fee structure for services provided by the Laboratory Animal Centers. Investigators who use the LAC but do not run their grants or contracts through UMKC are charged a surcharge: 150% of fees for affiliated faculty who do not run their grants and contracts through UMKC (for instance, investigators from Children's Mercy Hospital) and 200% of fees for non-affiliated investigators. It is unknown what the corresponding fees are for CBARS charges because of the very recent organizational change.

ORS Budgets for FY 2004/05

Unit of ORS	Number of people	Personnel Costs	Other Expenditure	Total Expenditure	Revenues		Source of funding
Admin	3						
Pre-Award Services	3						
Research Protections	4						
Post-Award Services	4						
Total:		\$673,814	\$377,686	\$1,051,500			Rate & Cost
Laboratory Animal Centers	9	\$375,193	\$885,061	\$1,260,253	Beginning Balance	1,997	Rate & Cost & Fees
					General Revenue	339,648	
					Sales/Service	437,264	
					Transfers	481,344	
					Total Revenue	1,260,253	
Chemical, Biological, Radiation Safety	6	\$408,600	\$97,865	\$408,800	Beginning Balance	30,389	Rate & Cost & Fees
					General Revenue	305,967	
					Sales/Service	96,709	
					Transfers	73,420	

					Total Revenue	506,485	
Addiction Technology Transfer Centers		\$839,468					Grants
Mid America Trade Adjustment Center		\$233,956					Grants
Missouri Enterprise		\$530,997					Grants

Extramural grants administered by this unit have provided the following indirect cost recovery funds that are not part of GRA (Appendix #9) :

	FY 2001	FY 2002	FY 2003	FY 2004
Distributed to:	(in \$)	(in \$)	(in \$)	(in \$)
Chancellor's Office	1,070,648	1,231,091	1,628,766	1,464,756
Center for the City	0		20	6,477
Total Chancellor's Office	1,070,648	1,231,091	1,628,786	1,471,233
VC Student Affairs	45,554	58	47,586	69,426
VC Administrative Affairs	0	913	2,024	-283
VC Academic Affairs				
Arts & Sciences	169,853	244,070	320,410	350,565
School of Biological Sciences	474,302	540,616	539,292	423,858
Bloch School of Business	24,713	31,123	20,656	32,326
School of Computing and Engineering	109,932	94,421	115,264	86,005
School of Dentistry	135,693	203,569	402,415	366,327
School of Education	60,133	24,325	87,322	47,127
School of Graduate Studies	65,512	48,239	118,633	18,378
School of Law	0	1,436	3,107	2,795
School of Medicine	80,955	222,684	233,106	218,347
School of Nursing	31,005	-1,826	138,187	64,978
School of Pharmacy	204,877	260,959	234,347	302,366
Institute for Human Development	109,572	87,091	130,456	132,381
Addiction Training and Tech. Ctr.	105,886	87,337	92,111	59,014
Research Administration	555,753	654,473	821,951	793,815
Total VC Academic Affairs	2,128,186	2,498,516	3,257,259	2,898,279
Total F&A Recovered	3,244,388	3,730,578	4,935,654	4,438,656

As indicated, the F&A funds are distributed according to a formula by which the principal investigators and their academic units who generated the income receive 50%, the chancellor's office 33% and ORS 17% of the total. These funds are distributed approximately 6 months after the end of the referenced Fiscal Year. The decline in FY2004 F&A was due, in large part, to the departure of a set of faculty with extramural funding. Preliminary data indicate that the F&A generated during FY2005 will increase to FY2003 levels.

(e) VP for Academic Affairs.

The head of this unit is also the Chief Information Officer for the campus and as such reports also to the Vice President for Information Systems at the UM System. Originally the head of this unit had the title of "VP for Academic Affairs" which was changed by Dr. Osborne to "VP for Academic Programs" and just recently to "VP for Academic Planning" (see:

<http://www.umkc.edu/provost/office/org.asp>). The unit is divided into three parts: the Information Services, the office of Academic Planning and the office of International Programs. Because of time constraints the committee could not assess the functions the Academic Planning and International Academic Programs offices. The functions of the six offices within Information Services were described as follows (Appendix #10):

Central Systems

Central Systems is responsible for servers, large-scale computer systems, enterprise management, Internet services, security, classroom management systems, virus protection and database applications.

Classroom Technology Services

CTS staff members maintain and support the Ideal Learning Environment (ILE) classrooms located on the UMKC campuses.

Multimedia Technology Services

MTS provides campus video production, multimedia presentation technologies, cable TV channels, satellite and Internet programming and scheduling as well as instructional computing. Coordinated the use of E-Learning Course Management systems such as Blackboard and Centra.

Networking and Telecommunications

Networking/Telecommunications manages and maintains the campus voice, data, and video network including outlets for phones and data, as well as, wireless, pagers, radios, and voice mail. This unit is also responsible for Networking/Telecommunications Help Desk, training, and directory listings.

Operations and Administration

This unit is responsible for the day-to-day administrative duties performed by Information Services. In addition, Operations and Administration manages four General Use Student Computing labs and several Computer Classrooms. Provides hands-on and video technology training for faculty and staff and computer based training free of charge to the entire campus. Produces or coordinates the various IS publications and special events.

Support Services

Support services provides workstation support, asset tracking, inventory, workstation replacement cycle and campus-wide dispatch of problem reports via the Call Center.

The FY2006 operating budget for this unit in its configuration as of June 2005 is: \$ 10,001,990.

From this total the Office for Academic Programs receives \$277,638, the Office for International Programs \$231,861, the Office of Academic Planning receives \$318,126 (see Provost's 2006 budget above, or Appendix #3), and the rest is the operating budget for IS which is distributed as shown in this table (part of Appendix #11):

	RATE MONEY	STUDENT COMPUTER FEES	INCOME EARNED
FY06 RELEASE OF FUNDS	\$ 4,223,306.00	\$ 2,950,000.00	
OPERATIONS & SECURITY	\$ 710,000.00	\$ 150,000.00	
CENTRAL SYSTEMS	\$ 500,000.00	\$ 500,000.00	
CLASSROOM TECHNOLOGY SERVICES (ILE)	\$ 250,000.00	\$ 500,000.00	\$ 55,230.00
MULTIMEDIA TECHNOLOGY SERVICES	\$ 588,306.00		\$ 235,253.00
NETWORKING & TELECOMM	\$ 1,200,000.00	\$ 575,000.00	\$ 1,584,899.00
SUPPORT SERVICES	\$ 975,000.00	\$ 100,000.00	\$ 100,677.00
GENERAL USE LABS		\$ 1,150,000.00	
	\$ 4,223,306.00	\$ 2,975,000.00	\$ 1,976,059.00
IS Total:			\$9,174,365

Not shown in this table are the \$2.2 million GRA earmarked for PeopleSoft costs that IS receives from the General Fund but transfers to the UM System. These costs are included in the Provost's GRA budget shown above (Appendix #3).

Currently IS employs about 83 people, with more than half in Support Services and in Networking & Telecommunications (Appendix # 12). **The IS personnel budget is almost 49% of the operating budget (part of Appendix #11):**

Information Services SALARY HISTORY				
	2001	2002	2003	2004
FISCAL YEAR	9/2001 - 8/2002	9/2002 - 8/2003	9/2003 - 8/2004	9/2004 - 8/2005
NUMBER OF EMPLOYEES	68	73	76	83
TOTAL SALARY	\$ 2,698,448.80	\$ 3,011,469.81	\$ 3,472,697.00	\$ 3,513,095.00
TOTAL BENEFITS	\$ 571,550.00	\$ 625,316.00	\$ 834,212.00	\$ 933,900.00
Total:	\$ 3,269,999	\$ 3,636,786	\$ 4,306,909	\$ 4,446,005

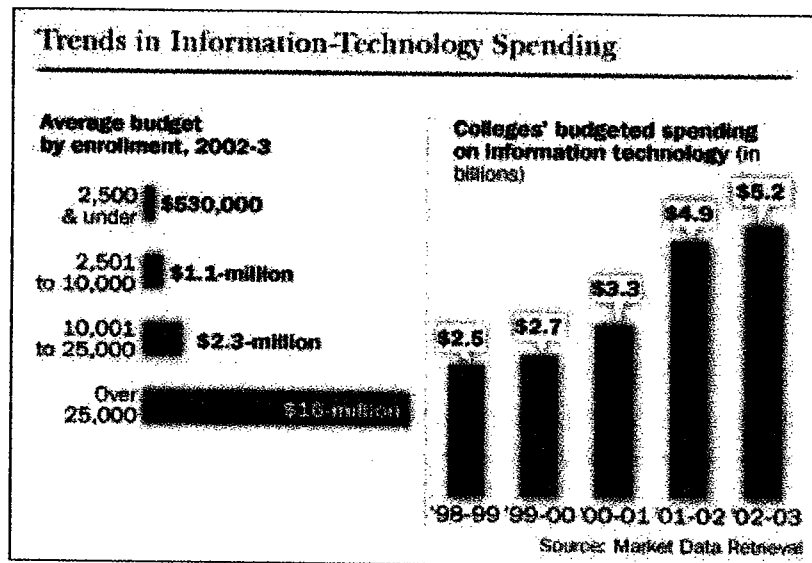
For 2005/06 the personnel budget will increase to \$4,547,725 (see Appendix #13):

FY06 S&W	S&W + BENEFITS
DIRECTOR & OPERATIONS	\$ 443,929.00
CENTRAL SYSTEMS	\$ 771,948.00
CLASSROOM TECHNOLOGY SERVICES	\$ 343,134.00
MULTIMEDIA TECHNOLOGY SERVICES	\$ 481,082.00
NETWORKING & TELECOMM	\$ 731,940.00
SUPPORT SERVICES	\$ 1,287,832.00

INSTRUCTIONAL COMPUTING FACILITIES	\$ 487,860.00
Total:	\$ 4,547,725.00

This 39 % increase in personnel costs in a five-year span was caused in part by an increase in the fringe benefits rate - Vice Chancellor L. Gates informed us that the benefits rates have increased from 21.95% in 2002 to 27.28% in 2005 (Appendix #14) – and in large part by the increasing integration of information technology (IT) into every aspect of higher education thus requiring a larger workforce. **Nevertheless, at 49% of the total, the S&W costs appear to be unusually high.**

How does the expenditure of \$11.4 million for information technology (including PeopleSoft) compare to other universities. A recent article in the Chronicle for Higher Education (Volume 49, Issue 31, Page A43) provided these details:



Thus with an enrollment of about 11,970 FTE students (Fall 2004) the IT costs at UMKC are clearly far above the national average.

Unfortunately, the committee does not have comparative data for the changes in non-S&W costs which in 2004 came to \$4,728,360 or slightly more than 51% of the total operating budget. The committee spent a considerable effort to determine the root of this substantial growth in fiscal spending. Among the information that we received (Appendix #11) was software costs at UMKC:

8. Starting with 2001-2002, how much was spent each FY for software licenses for campus use (e.g., Microsoft software, SAS, Acrobat, WebCT, Blackboard, etc.)? Do not include Peoplesoft here. [If possible, provide a list of all software purchased centrally by UMKC and/or the UM System that is available for free to faculty, students, and staff.]

Answer:

This is a rough spreadsheet that begins to answer this question. We've put in the money IS has spent in the last several years. The \$13K I listed in the Adobe section is just the amount IS has spent on Adobe products. It is no doubt an underestimate as departments don't have to go through IS to order. We don't have any numbers for MS Select products. Those are sold through the Call Center.

Software Not Charged to Faculty/Staff	2001-02	2002-03	2003-04	2004-05	2005-06
EndNote				\$ 13,016.90	Due in FY07
Maple		\$ 11,500.00	\$ 12,075.00	\$12,075.00	\$ 12,600.00
L-Soft (list serve software)		\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Microsoft Campus Agreement (Office)	\$ 74,500.00	\$ 52,500.00	\$ 22,500.00	\$ 98,184.78	\$ 98,184.78
SAS			\$11,205.00	\$ 9,685.54	\$ 12,600.98
SPSS	\$ 8,038.00	\$ 9,275.00	\$ 6,172.00	\$ 7,963.00	\$ 8,197.80
Front Page		\$ 6,100.00			
Software Plus Agreement		\$ 59,436.00	\$ 65,785.00		
E-Conferencing Use Licenses			\$ 30,000.00		
MSPS, Sybari, Exchange				\$15,000.00	
SUB-TOTAL	\$ 82,538.00	\$ 141,811.00	\$ 150,737.00	\$ 158,925.22	\$164,583.56
CourseWare					
BlackBoard		\$ 7,500.00	\$ 58,000.00	\$ 138,720.00	\$ 45,000.00
WebCT			\$ 30,169.00	\$34,500.00	\$11,000.00
SUB-TOTAL	\$ -	\$7,500.00	\$88,169.00	\$173,220.00	\$ 56,000.00
Software Discounted to Departments					
Adobe			\$7,045.00	\$ 13,360.00	\$12,500.00
AutoCAD	\$25,000.00	\$ 3,400.00	\$ 25,000.00	\$ 13,290.00	\$ 12,515.00
Ghost		\$15,022.00			\$3,983.54
McAfee	\$ 37,182.00				\$ 49,929.47
Microsoft Select					
SUB-TOTAL	\$ 62,182.00	\$ 18,422.00	\$ 32,045.00	\$ 26,650.00	\$78,928.01
TOTAL	\$ 144,720.00	\$167,733.00	\$270,951.00	\$ 358,795.22	\$ 299,511.57

A total of \$300,000 for software costs is not unreasonable and much less than what one would have expected.

Expenses:

Although the committee did not discuss the expenditures for each of the IS units in detail with the former provost or the vice provosts it did notice some rather unusually high expenses for phones, travel and staff training & development as shown in this table (assembled from the yearly PeopleSoft account summaries Appendix #15):

Telephone&Fax&Change&Wats Charges						
	FY 2002	FY 2003	FY 2004	FY 2005		
IS_CentralSystems	K0502014				Subtotal:	Total:
Telephone/Fax charges	\$1,686	\$2,376	\$1,260	\$5,693	\$11,015	
Telephone Change Services	\$433	\$1,250	\$4,700	\$2,550	\$8,933	
Wats	\$2,309	\$113	\$174	\$102	\$2,699	\$22,646
Cell Phone Charges	\$432	\$3,205	\$8,163	\$8,198		\$19,998
Business travel-in state	\$2,748	\$1,588	\$812	\$753	\$5,901	
Business travel-out state	\$0	\$0	\$2,240	\$1,219	\$3,460	\$9,361
Staff training & development	\$598	\$0	\$3,580	\$5,966		\$10,144
IS_CIO	K0501001					
Telephone/Fax charges	\$450	\$303	\$671	\$1,269	\$2,693	
Telephone Change Services	\$0	\$800	\$5,400	\$2,000	\$8,200	
Wats	\$4,513	\$229	\$31	\$16	\$4,788	\$15,681
Cell Phone Charges	\$119	\$1,691	\$10,092	\$7,479		\$19,381
Business travel-in state	\$5,981	\$4,526	\$1,050	\$969	\$12,527	
Business travel-out state	\$0	\$927	\$4,573	\$2,968	\$8,468	
Business travel-foreign	\$0	\$0	\$0	\$404	\$404	\$19,381
Staff training & development	\$0	\$0	\$690	\$640		\$1,330
IS_Operations&Admin	K0502013					
Telephone/Fax charges	\$1,550	\$299	\$90	\$5,130	\$7,070	
Telephone Change Services	\$0	\$200	\$1,200	\$2,175	\$3,575	
Wats	\$293	\$29	\$43	\$56	\$421	\$11,065
Cell Phone Charges	\$54	\$353	\$2,080	\$2,597		\$5,084
Business travel-in state	\$471	\$330	\$384	\$638	\$1,823	
Business travel-out state	\$0	\$0	\$0	\$904	\$904	\$2,728
Staff training & development	\$135	\$0	\$179	\$695		\$1,009
IS_Support Serv	K0507001					
Telephone/Fax charges	\$8,337	\$12,625	\$4,434	\$10,191	\$35,588	
Telephone Change Services	\$0	\$350	\$1,500	\$1,440	\$3,290	
Wats	\$102	\$74	\$72	\$87	\$335	\$39,213
Cell Phone Charges	\$0	\$1,398	\$2,932	\$4,469		\$8,799
Business travel-in state	\$393	\$631	\$298	\$214	\$1,535	
Business travel-out state	\$0	\$2,503	\$648	\$1,141	\$4,292	\$5,828
Staff training & development	\$180	\$13,360	\$0	\$2,854		\$16,394

Telecom Network		K0505002				
Telephone/Fax charges	\$319,978	\$241,618	\$136,396	\$424,054	\$1,122,046	
Telephone Change Services	\$0	\$0	\$5,450	(\$2,460)	\$2,990	
Wats	\$78,894	\$48,713	\$91,277	\$120,411	\$339,296	\$1,464,331
Cell Phone Charges	\$6,942	\$47,491	\$15,292	(\$6,694)		\$63,031
Business travel-in state	\$1,040	\$0	\$444	\$0		\$1,485
IS Telephone Services		K0505001				
Telephone/Fax charges	\$12,199	\$23,480	\$59,063	\$93,966	\$188,708	
Telephone Change Services	\$0	\$0	\$13,250	\$2,050	\$15,300	
Wats	\$541	\$6,200	\$4,688	\$348	\$11,776	\$215,785
Cell Phone Charges	\$0	\$0	\$2,933	\$12,434		\$15,367
Business travel-in state	\$6,771	\$14,395	\$3,054	\$8,534	\$32,754	
Business travel-out state	\$614	\$0	\$13,909	\$1,348	\$15,871	
Business travel-foreign	\$0	\$0	\$0	\$2,919	\$2,919	\$51,543
Staff training & development	\$0	\$0	\$30,596	\$0		\$30,596
Training & Communications		K0506001				
Telephone/Fax charges	\$0	\$1,350	\$3,240	\$1,778	\$6,367	
Telephone Change Services	\$0		\$0	\$0	\$0	
Wats	\$399	\$35	\$49	\$15	\$498	\$6,865
Cell Phone Charges	\$71	\$499	\$1,082	\$654		\$2,306
Business travel-in state	\$1,438	\$1,074	\$205	\$917	\$3,634	
Business travel-out state	\$0	\$0	\$991	\$65	\$1,056	\$4,690
Staff training & development	\$600	\$0	\$533	\$83		\$1,216
IS_VideoNet		K0503002				
Telephone/Fax charges	\$3,717	\$7,404	\$5,680	\$10,575	\$27,376	
Telephone Change Services	\$0	\$0	\$900	\$550	\$1,450	
Wats	\$3,296	\$439	\$347	\$395	\$4,477	\$33,302
Cell Phone Charges	\$427	\$2,569	\$6,168	\$5,616		\$14,780
Business travel-in state	\$6,392	\$1,916	\$4,105	\$1,971	\$14,383	
Business travel-out state	\$335	\$2,637	\$9,549	\$7,154	\$19,675	\$34,059
Staff training & development	\$45	\$0	\$776	\$3,409		\$4,230

Unfortunately, the seven accounts shown do not correspond to the budgets of the six IS units indicated above and for this reason it is not be appropriate to assign these expenses directly to those six units. Nevertheless, certain conclusions can be drawn. Some of these high numbers are justified since they simply reflect flow-through transactions. For example, the "Telecom_Network" account (K0505002) is the account which receives all the income from internal sales and services (\$1,656 million in 2005) including charges to various campus units for phone and fax services. The \$544,465 in 2005 in phone and Wats expenses reflect payments for the accumulated phone costs to the different phone companies. However, it is not clear whether this applies also to the \$93,966 expenses paid in

2005 for phone/fax services by the "Telephone Services" account (K0505001) since this account received no fee income but only general allocation income. Where these expenses generated by personnel associated with this account?

The costs for cell phone use by personnel associated with the seven IS accounts are remarkable indeed. For example, the account that is presumably associated with the Chief Information Officer (K0501001) increased from \$119 in 2002 to \$10,092 in 2004! Likewise, cell phone charges for the "Video Network" account (K0503002) increased from \$427 to \$6,168 within a span of just three years.

It is useful to compare the cumulative travel expenses (\$129,075 in four years) for all IS personnel - a total of 73 in 2002 and about 85 in 2005 - with those of academic units of similar size. It is doubtful that academic units were able to provide similar generous travel support from GRA to their respective faculty. A similar disparity is apparent when one compares how much the IS units can afford to spend on staff training and development (\$64,919 in four years) and how little GRA is available for faculty development.

Multimedia Technology Services:

Another reason why the costs for IT per student may be high at UMKC compared to the national average is the possibility that the unit here performs functions not normally lumped together under the IT umbrella. For example, MTS provides campus video production, multimedia presentation technologies, and runs cable TV channels. In many places these functions are assigned to the public relations office. Interestingly, the campus radio station, KCUR, is separate from this group. CIO Hines informed the committee (Appendix # 16) that she has started a "process of determining where parts of the division (Multimedia Technologies) will "live". It will probably take a good part of the fall semester so that will live a bit in limbo and will actually show as a separate piece for now until we determine that. That process, so you know, will be done with a group across campus including for example faculty from Communication Studies (given the strong possibility for collaboration), University Communications, and other". The committee endorses this process and hopes that (a) the faculty through the Faculty Senate will be asked for suggestions and (b) that this unknown "group" will consider possibilities such as combining all broadcasting operations on campus with KCUR. UMKC provides approximately \$70,000 to KCUR but based on all comments and documents, the public relations benefits for UMKC far outweigh the costs. The radio station appears to be a very well run operation that is also well supported by the public as documented by its yearly fund raising successes.

Networking & Telecommunications:

Another group that could possibly skew the average IT cost/student analysis is Networking & Telecommunications (N&T). While networking is clearly an integral part of IT the installation and service components may not be. The committee was concerned that the fees charged to academic units by N&T may be excessive and since they are paid mostly from academic units' GRA the actual GRA contribution to IS may be even higher than the budgets indicated. The 2005 earned income (Appendix #11) is slightly more than \$1.6 million with projected expenses of \$1,079,542 (see Table below).

Year	Long Distance & Monthly Service Income	Construction & Outside Income	Expenses
2002	\$ 486,234	\$ 585,102	
2002			\$ 914,325
2003	\$ 619,770	\$ 694,115	
2003			\$ 1,331,142
2004	\$ 705,066	\$ 879,834	
2004			\$ 1,776,809
2005	\$ 989,132	\$ 636,164	
			\$ 1,097,542

In response to further information the committee received the following tabulation of fees charged prior to 2004/05 and current fees (Appendix #17).

Description	Installation charge	Monthly	Old Install. charge	Old Monthly
Voice PBX port	\$250	\$22.50	\$250	\$45
Jack install, voice or data	\$175		\$450	
Data jack activation	\$25		\$450	
Voice jack activation	\$25*		\$450	
Software programming change	\$50		\$50	

* Usually also requires software change.

It is not obvious how one should interpret these changes in fee structure. At first it appears that in the past N&T did indeed overcharge its customers but it is also not clear whether the current fees are realistic. Since no explanation was provided what the basis for the new fees is the committee is not sure whether they are indeed appropriate, they could be still too high or now too low! The absence of a detailed cost analysis precludes further comments. The committee did, however, question whether the location of the personnel responsible for hardware installation (wiring, data and voice jacks, etc) under the IS umbrella is logical or whether they should be combined with other personnel performing similar maintenance and installation work under the VC for Administration. Based on the material provided by

VC Larry Gates the committee has a better understanding of the fee structure established by the Building Maintenance department for electrical, plumbing and heating/AC work.

IT Security Costs:

A further and much more problematic reason for the high IT cost/student ratio may have been self inflicted. The committee recognizes that IT has integrated itself into every aspect of higher education. Universities use databases, networks, and different software to maintain academic and financial records, recruit new students, enable academic researchers to collaborate, disseminate library materials, and teach, whether in a classroom or at a distance. Students expect to communicate with a professor at any time and instantaneously. All of these endeavors are desirable and many support the academic functions of the university. However, whether they support academic or administrative tasks everything must be accomplished at a high level of security and the costs for security are steadily increasing. For this reason it is important that processes distant to the teaching and research mission of the university do not increase security risks. Several years ago the UMKC administration allowed the use of university servers for financial transactions involving credit card transactions. CIO Hines informed the committee that security requirements imposed by the credit card issuers are severely straining the system. In retrospect one has to ask why UMKC has not chosen entities outside UMKC, such as PayPal and similar ones, for such transactions. Allowing students to pay for enrollment fees by credit card and on the Internet is of course convenient and most likely desirable from an accounting standpoint but it appears none of the other three UM campuses use their own servers for such transactions. A similar costly security measure was mentioned by Dr. Hines, that is the installation of security cameras on campus everywhere a credit card reader is used.

One must conclude that past UMKC administrations have paid very little attention to escalating financial burdens when IT related decisions were implemented. The decision to scrap the old telephone recording system with one based on Webmail (known as Unity Voicemail) required a large increase in server storage capacity. Again UMKC is the only one in the UM System embracing this feature. UMKC is currently in the process of installing routers and other hardware for the implementation of 'Voice-over-Internet'. It is not clear whether the future financial costs associated with such a decision have been carefully considered and most importantly whether VOI contributes anything to the academic mission of the university.

Lack of Academic Oversight:

This lack of consideration of the academic mission in decision-making processes is one of the

greatest concerns of the committee. One of the more frequent explanations or excuses offered to the committee was the notion that "our decisions were all discussed and recommended by the IT Council". The ITC is a group of 14 that includes four ex-officio administrators, plus the Assoc. VC for Student Affairs, two students, one KC community representative, and seven faculty members (one of which is also an administrator) but surprisingly not the VP for Faculty Affairs or any of the schools IT specialists or liaison officers (Appendix #18).

After reading the minutes of ITC meeting (which only this year became easily available to the Faculty) one has to question the financial and/or academic astuteness of its members. For example, the conversion of telephone message recordings Unity Voicemail elicited only comments about the length of time the conversion will require, whether an individuals phone bill will increase, and many suggestions how to get the message out to Faculty and Staff:

"Dr. Cuddy suggested a website with update information on "What's Happening in IS" such as the new Unity Phone System and how it will benefit everyone, there could also be information about the Modem Pool. Whatever means is used, the committee emphasized it is very important to get information out. The idea is to - First tell them what's going to happen, then you tell them again what's going to happen and thirdly, you tell it again".

The disinterest of the previous Provost is evident from this entry into the minutes:

Request for participation of the Provost at an upcoming ITC meeting to address the funding issue related to academic unit specific student computer labs. *Paul Cuddy reported that correspondence exchanged with Provost on 2/14/05 was unsuccessful in arranging for his participation at the February meeting. The Provost felt that the issues being raised belong in the CIO's office and since the ITC is advisory to the CIO, he felt it was more appropriate for Dr. Hines to address these issues. Dr. Hines was unable to attend the February 24 meeting but she hopes to have the information necessary to address this issue ready for the March ITC meeting. [More on this topic see below.]*

The poor attendance of ITC meetings indicates that some of its members attach a low priority to its role in university governance. The low level of interest in the functioning of the IS unit became apparent when the group was asked to review IS policies. Minutes of April 2005 meeting: *There was agreement that all ITC members would participate in the review and volunteers for specific policies are encouraged -members not expressing a preference will be appointed). A summary of the plan adopted follows:*

a. IS staff will undertake the initial review or development of a policy and present the draft document for ITC review;

b. Following formal ITC review, the draft may be accepted with minor or no change or referred to a workgroup for further modification; (i) If necessary, the ITC workgroup will consist of at least 1 ITC faculty member, 1 ITC staff member, and 1 IS staff member involved in the development of the initial draft

2. Role of the ITC – A draft was distributed to the ITC for review which outlines ITC responsibilities. Significant discussion took place with additions and deletions to the draft. The ITC agreed on the following (edits appear underlined):

* The ITC reports directly to the CIO and serves in an advisory capacity.

*The ITC exists to: Advise on current IS policies and procedures,

Distribution of Student Computer Fees:

One of the more perturbing aspects is the fact that now **the total amount of computer fees** that students pay goes into the IS budget. From the inception of the per credit hour student computing fee in the 1990's until very recently, a portion of these funds (approx. 1/3) were used for general computing labs, another portion (approx. 1/3) was distributed to the College and Schools for discipline-specific computer labs and applications. However, with the 2004 Board of Curators decision to rename the fee as a Technology Infrastructure Fee (more recently Instructional Technology Fee), all student fees have gone to Information Services. This has severely hampered the ability of schools to offer discipline-specific labs for students. In response to our concerns CIO Hines provided the following explanations (Appendix #11):

In Fall 2003, the Information Technology Council (ITC) recommended that the distribution of the ITF no longer include the individual academic units but that it be focused on centralized student services and infrastructure. The transition plan was that in 2003-04, the individual academic units would receive some ITF funding with the understanding that in 2004-05 that funding would no longer be available and that they would need to cover those amounts from their own budgets. All with the exception of the College have done so.

[Specifically:]

In 2002, the total amount of ICF funds was \$ 1,918,282. Of this amount, \$981,359 was transferred to the departments; \$520,000 went to an account that was set-up to support the General Use Computer

labs on campus and the remaining \$416,923 went to ILE Classrooms and for upgrades in some of the departmental specific labs.

In 2003, the committee decided to transfer funds to the Academic Units based on the Credit Hour Production of the individual units. The total amount of ICF funds in 2003 was \$2,156,000. The committee set aside two-thirds of the funds off the top to support General Use Labs, ILE classrooms and the 5% reserve that was required by the Budget Office. The remaining one-third, \$718,667, was transferred to the Academic Units based on credit hour production.

In 2004 -, the amount of ICF funds for FY04 was \$ 2,565,924. Of this amount, \$737,726 was transferred to the Academic Units, \$590,000 General Use Student Labs, \$435,000 ILE Classrooms, \$375,000 Capital Equipment for the Research Cluster, \$355,000 to replace the rate funding cut in Central Systems (this was assigned by the Budget Office).

The message from this is that the reasons for the current situation are the recommendation by the ITC and the orders by the Budget Office aka VC Larry Gates. Follow-up questions asked by the committee were answered as follows (Appendix #12):

1. What was the justification given by the ITC, and was there any objection to this recommendation by the Provost?

Hines: The Provost supported the recommendation of the ITC, so there was no objection by the Provost. The original communication, (which was a follow up to a discussion by the Provost with the Deans in Deans Council) that went to the Deans was:

FY04 ICF Allocation:

The Information Technology Council (ITC) has recommended the following plan for the distribution of the ICF money for FY04. The academic units will be allocated new money in FY04 to bring them to the same level of allocation that was received in FY03. The allocation for FY04 will be calculated as follows: FY03 Total Allocation less the Ending Balance as of June 30, 2003.

ITC recognizes the essential need to replace critical campus IT infrastructure to support our student learning environment. All extra FY04 ICF funds will be spent to improve campus infrastructure, servers and network security. These funds will continue to support ideal learning environment classrooms, general use student labs, personnel and campus software licenses. In the future, no ICF monies will be

passed along to the academic units (after the FY04 allocation); these monies will be used on critically needed campus computing improvements.

2. Why was the College not required to cover these costs?

Hines: *They are required to cover these cost; they have not made the necessary internal budget reallocations to do so that I am aware of. We continue to receive requests to cover these costs. All other units have made the necessary internal budget reallocations except the College.*

While it may be convenient for the CIO to shift the burden for these decisions to the ITC and the VC for Administration it is also evident that a minority of ITC members objected strenuously to this diversion of student computer fees. ITC minutes of August 2005: *Charles [Wurrey] asked the ITC to revisit the issue of the student computer fee money which is no longer available to the individual units to support unit-specific labs. Charles expressed frustration that he has been unable to receive a satisfactory response to this problem since he initially raised the issue several months ago. Other ITC members joined Charles in requesting that a response to this matter be presented at an upcoming ITC meeting. A suggestion that received some support was to request that IS identify a date certain when the funds could be returned to the units. Tom [Brenneman] indicated that he recognized the frustration experienced by the faculty dealing with the shortage in their units.*

Implementation of IS Decisions:

The most frequent comment the committee received concerning Information Services was the way its decisions were implemented. Here is one by a former Faculty Senator that is representative of the impression that many faculty and staff have: *".. but it does seem to me that one of the major structural problems is with IS. They tend to make policy without any concern about the educational impact. For example, they forbid students to download software onto the university computers .. My big problem is that the IS division tends to make policy without consulting".*

The latter sentiment is clearly substantiated by numerous incidences, from the "log on message" that required a user to sign away his/her constitutional rights, to missives that disallow students to connect their own computers to ports while in class or on campus, or to cancellation of dial-in services for faculty. Such decisions appear "out of nowhere", as one IT liaison officer opined, and many of them are done without consideration of the damage they do to the teaching and research missions of UMKC. Frequently, IS personnel use "security" as the reason to act fast to realize new policies and more importantly for the decision to spend large amounts of money to purchase new software and/or

hardware. The latest foray on this front is an attempt to change the current use of dynamic IP addresses to a system that allows instant tracking personal computers logged onto the system network. The committee recognizes the importance of security for all student and staff information on UMKC servers but questions whether such costly - and sometimes draconian - measures really do improve the security of the data that need to be secured. Some security measures may be required by outside influences, such as those demanded by the credit card industry, but storage of credit card transaction data is clearly supplementary to the academic mission of a university and could be outsourced.

IS Summary:

1. The structural organization of this unit and the assigned functions are among the most problematic that the committee has encountered. If the recent name change for the head of this unit from "VP for Academic Programs" to "VP for Academic Planning" is indeed a correct reflection for the future duties of this position then the great danger exists that that the endemic organizational problems outlined above become even further entrenched. The committee believes very strongly that the planning and spending authorities need to be kept separate and should not be given to one person. It becomes very tempting for any administrator to make planning recommendations that will increase his/her own spending portfolio without proper scrutiny by others.
2. It is difficult to escape the conclusion that the Information Technology Council has no teeth and therefore little to say in determining spending policies, and that the provost and the deans in the past have never successfully challenged decisions made by IS on academic grounds. It would be a fallacy to conclude that the problem with this solitary decision making process is one of perception and all that is needed is more "information". To just *"tell them what's going to happen, then you tell them again what's going to happen and thirdly, you tell it again"* is not going to cure the problem, only supervision by a provost who puts academic reasoning first may provide some needed guidance
3. This department receives now about 11% of the funds allocated to the Provost's office, reflecting a dramatic increase during the past 6 years with no abatement in sight. If left alone it could become a serious threat to the financial well being of UMKC.

APPENDIX TO COSCO PROVOST OFFICE REPORT

1. Organizational Chart provided by Provost Osborne
2. Osborne's response to questions submitted by COSCO
3. Proposed Provost 2006 Budget as of June 2005
4. UM System FY05: UMKC expenditure Budget for FY2005
5. Provost 2004 budget
6. VC Long's response to Provost Osborne's restructuring proposal (not included here but is part report on VC for Student Services)
7. Provost Office Salaries
8. Material provided by Associate Vice Chancellor Baumann
9. Indirect cost recover distribution 2001 - 2004
10. Information Services Organization
11. Answers provided by VC/CIO M. Hines to COSCO questions.
12. IS Personnel
13. FY2006 IS Budget
14. Historical Fringe Benefit rates provided by VC L. Gates
15. IS Budgets FY2002 - FY2005; source: PeopleSoft
16. E-mail from VP Hines
17. IS Service fees
18. IT Council roster
19. COSCO questions for Provost Osborne

V. Summary & Recommendations

COSCO believes that the preceding findings warrant further investigation by the Provost into the leadership of UMKC's theater-producing and training operations. Special attention should be paid to how the costs of those operations borne by UMKC are justified in relation to the value received in contributions to the following:

- UMKC's educational mission;
- UMKC's reputation in the community;
- UMKC's 40-year continuing contribution to the establishment, growth and development of live professional theater in a region that stretches for over a 150-mile radius; and
- The growth, development, and reputation of UMKC's Department of Theatre.

The committee believes it is valuable to have a professional theater of Kansas City Repertory Theatre's caliber operating on UMKC's campus, particularly if it is deeply and meaningfully engaged in the University's educational mission as well as its community service mission.

COSCO also believes that our findings raise serious questions about how UMKC's financial resources, physical assets, and human resources are currently being directed by the people who are responsible for the leadership of the Kansas City Repertory Theatre. As University employees these individuals owe a fiduciary duty to UMKC and the University of Missouri system. At this time, and without question, they fall under the supervisory authority of the Provost.

With this in mind, we entreat the Provost to ensure that the substantial resources being allocated to the activities of the Kansas City Repertory Theatre are appropriate and in accordance with the long-held understanding that the Rep exists for the dual purposes of community service and integral connection to the Department of Theatre's educational mission.

However, if the Rep's leadership is no longer interested or they are unwilling to commit themselves to UMKC's educational mission in the creation and teaching of live professional theater, then a serious redirection of the resources being allocated in support of Kansas City Repertory Theatre needs to be made. Moreover, in light of the events of the past five years, the committee believes consideration of a serious analysis and a possible redirection of those resources is in order anyway.

COSCO's inquiry leads us to recommend that the Provost exercise appropriate authority over the Producing Artistic Director of the Kansas City Repertory Theatre, ensuring that the policies and procedures that are designed and implemented under his supervision are in the best interests of UMKC's educational and community service missions. As leaders of an institution that was created by UMKC and supported by UMKC in a critical manner over the life of the institution, UMKC's Chancellor, Provost, Dean of the College of Arts and Sciences, the Chairman of the Department of Theatre and the Producing Artistic

Director of Kansas City Repertory Theatre will serve both the community and the University by preserving and developing the Rep and the Department of Theatre in a manner that always inspires pride in members of the community and generates recognition for its excellence from artists and educators in the field of theater.

This will be a difficult challenge with the personalities currently involved. After completion of the COPE report, a Task Force, a Shared Future Facilitation and a NAST reaccreditation, the Theatre faculty is very reluctant to undertake further negotiations with the PAD. They believe there is little value in creating more lists of "who does what" and "who is acknowledged where" in an effort to establish minimum criteria. The Theatre faculty has articulated that they are only interested in a relationship with the Rep that combines respect and trust. This was expressed to Interim Provost Bubacz in a Theatre Faculty meeting on Oct 3, 2005.

At this time COSCO recommends the following be implemented to better establish a working relationship between UMKC, Theatre and the Rep:

(a) UMKC/Rep Contract

A study of all past contracts between UMKC and the Rep should be initiated. The committee believes the Rep has drafted the contracts signed by the university over the years with little input from UMKC administrators and with no Theatre faculty participation. These contracts have therefore consistently favored the Rep's position. This must change. The committee recommends a return to the spirit of the original 1980 document to begin a renegotiation. The Theatre Department must not be excluded from future contract negotiations. It is also recommended that the Chair of Theatre sign said contracts along with UMKC's administrative officers and the Rep's trustees.

(b) Ownership of Assets

A study, consulting with UM System legal, should evaluate the transfer of theatre properties from the university to the Rep. Regardless, contract language and operational procedures must guarantee open access to all theatre properties, costumes and scenic elements to the academic mission.

(c) Faculty Participation

Faculty must be allowed to be more actively involved in the operation of the professional theatre. The committee recommends that four faculty members join the Rep trustees as voting members. The committee recommends that faculty membership be balanced with board membership on any future search committee for new leadership. Finally, the faculty must be consulted and informed of any and all contractual elements with any future artistic leader.

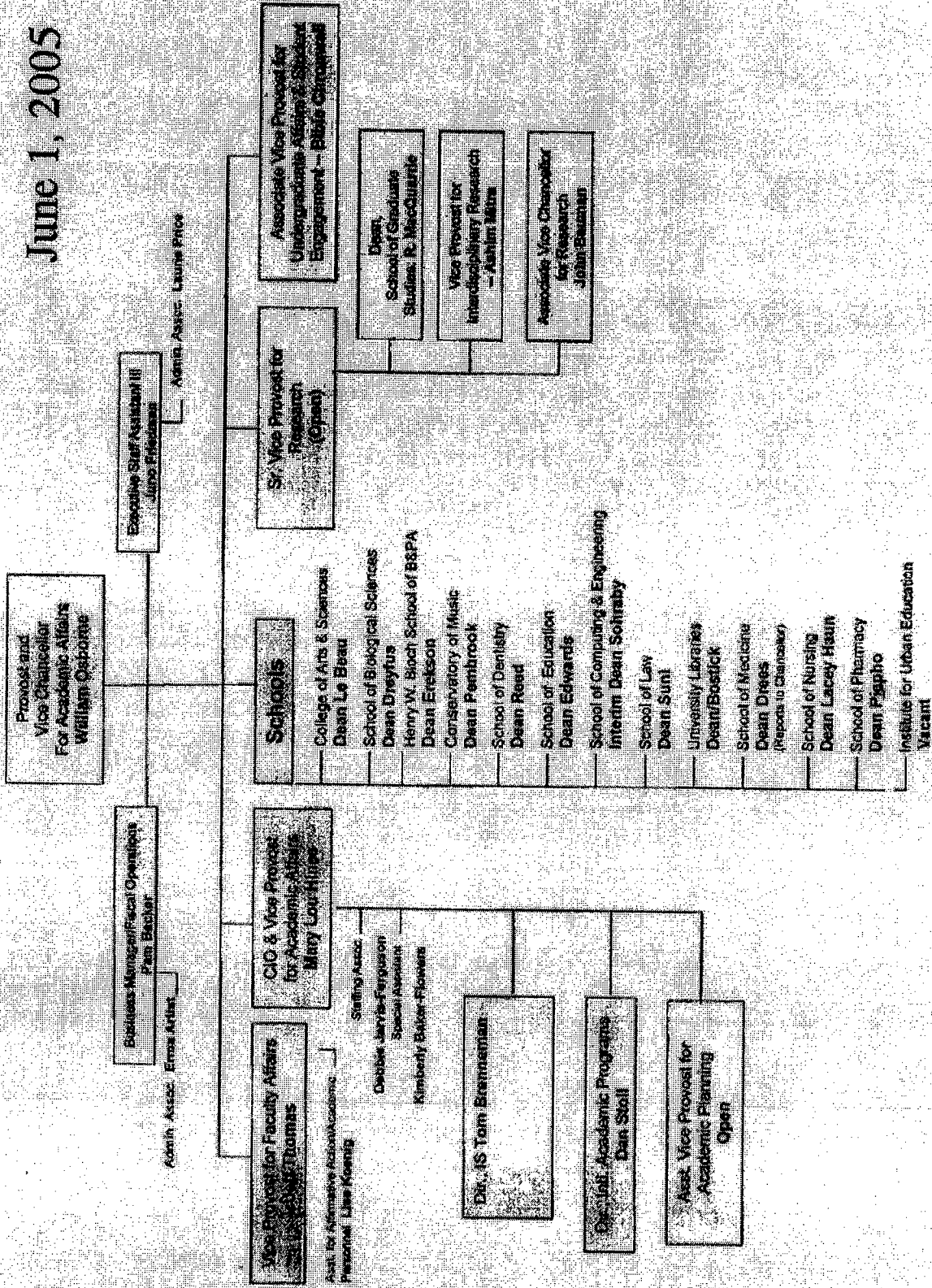
(d) New Mission Statement

The Rep's mission statement should be revised to acknowledge its association with and dependence upon UMKC and the Theatre Department.

(e) Leadership Adjustment

In order to re-establish a proper balance between the professional and academic missions, and in order to continue to develop the excellence of both the Rep and the Theatre Department, the committee recommends that with eventual new leadership for both the Rep and Theatre Department, that the Chair be titled as Executive Director of the Rep and be the direct supervisor of the Rep artistic leader, that position returning to the title of Artistic Director. The committee strongly recommends that the Rep leadership report directly to the Chair, not the Provost or Dean.

June 1, 2005



Appendix #1

Appendix #2

6. (a) How much overlap is there between Provost's office and Student Affairs?

Most of the office of Student Affairs does not overlap significantly with the office of Academic Affairs. But the real issue is not overlap but efficiency; it is easy to have two organizations that do different things but require twice as many people as necessary because they are both inefficient. It is an interesting question, in a university of our size, if separate Student Affairs and Academic Affairs offices are needed. In general, I feel we are too small to require both. To my knowledge, many schools our size have one Vice Chancellor for this and save considerable money by not having a second Vice Chancellor, for example UMMSL has a Vice Provost for Student Affairs. I have provided my guess at savings using this approach in the final paragraph below. The issue between these two organizations is scale. Like much of UMKC, we have too many organizations that are too small, i.e. they are inefficient due to their small scale of operation (this is also true of some of our schools).

However, aside from the question of cost, a certain unhealthy tension exists between these functions as it is very difficult to think of the academic side of the university and not think of our students. A few of the tensions which exist and do represent concerns for the university, I feel, are summarized below:

- Scholarships: The application of available scholarship and fee reduction monies to attracting the student body required to support the mission and goals of the University should be a major concern of the faculty. At UMKC this function is with Enrollment Management in Student Affairs. This office will tell you they have a committee with "some faculty on it", but I know this group of faculty were not appointed by this Provost and I do not believe they were appointed by any elected faculty body. In addition, the committee is dominated by non-faculty. The deans and I are concerned about the lack of access to this process by Academic Affairs. As well as, the lack of alignment of the enrollment strategy with the academic resources needed to support it.
- Enrollment management: This is another area that should have serious involvement by the academic side of the house. But, the Strategic Enrollment Task Force is totally dominated by Student Affairs. As a result we have growth with no plan as to how we academically support this growth or if this growth is going to be cost effective.
- Admissions: This is another area that needs serious faculty oversight, but we have it in the same division that is working to achieve unbridled growth. This is a clear risk.

If we combined Student Affairs and Academic Affairs, then we could combine Dr. Chronwall's role with similar roles in Student Affairs, but without that, if we close Dr. Chronwall's office then Academic Affairs has no one with a focus on undergraduate education, hence, I would not combine this with anything under the current situation. Same goes for Dan Stoll's group they could be combined with the International Student Recruiting, but only if the two VC offices were combined otherwise academic affairs loses all contact with international programs. I would estimate that we can save on the order of \$1 million in

total by combining Academic Affairs and Student Affairs and reducing the administrative overload. In addition, to the two functions discussed above, a Vice Chancellor's office starts with a VC, a couple of administrative assistants and a financial analysis this is about \$400,000 in salaries and benefits most of which can be saved if you have fewer VC's. In the model I am proposing we would have a VC for Academic Affairs, a VC for Finance and Administration and a VC for Development and Communications totally eliminating one VC office.

I should point out that this is personal opinion and does not in anyway represent the administration of UMKC and that these estimates are based upon looking at organization charts and not on detailed analysis of the various functions.

6. (b) How much overlap is there between Academic Planning and Institutional Research?

Academic Planning and Institutional Research have now been combined into one unit in Academic Affairs by Dr. Floyd with the result that we saved a director's salary and an administrative assistant's salary.

6. (c) How much overlap is there between the Provost's office and International Academic Programs?

I believe we could combine the International Recruiting Office with Dan Stoll's office in International Programs and save a director's position as well as significant international travel money. We have suggested this to Mel Tyler who dismissed the idea saying, "there is no overlap". I really do not think overlap is the question; efficiency is the question.

7. What is the breakdown of funds for the 6 different IT divisions? See #4 above

7 (b) Is there overlap with University Communications?

No. For web sites, IT provides technology and services while University Communications provides content

8. How much money does IT receive in income (fees for services)?

See #4 above

9. **A. Is there overlap in positions at the School of Graduate Studies? No.**

B. Similar duties for manager of student services and admin. asst for project director? No, the duties of the two positions are as follows:

Manager of Student Services

- Manage annual evaluations for all Interdisciplinary Ph.D. students
- Monitor progress of all students in the Interdisciplinary Ph.D. program from admission through graduation
- Provide advice and assistance to individual students
- Oversee commencement for Interdisciplinary Ph.D. students
- Serve as advisor for the Interdisciplinary Doctoral Student Council
- Provide support to the twenty seven Interdisciplinary Ph.D. Coordinators
- Serve as staff support for the Interdisciplinary Ph.D. Executive Committee
- Serve as liaison to Student Affairs Office
- Manage the UM Traveling Scholars Program
- Oversee special events, including the Community of Scholars, and Awards ceremony

Administrative Assistant

- Process GRE Receipts
- Maintain student files, archive when necessary, and follow Records management procedures
- Sort/distribute mail
- Responsible for main phone lines/greet visitors/routine requests for info
- Monitor undergraduate enrollment in 500-level courses
- Arrange routine meetings
- Conduct degree checks for Interdisciplinary Ph.D. students
- Manage/route graduate student petitions
- Manage seven-year validation requests for graduate students
- Maintain recruitment taskforce events & meetings
- Assist Manager with Commencement
- Maintain calendars for recruitment fairs & graduate studies
- Maintain Masters recruitment degree sheets & distribution of Portfolio Cases to academic units
- Assist with events-convocation, Orientation, PFF and other events

PROVOST APPENDIX #2

9. C. Does the SGS need to have all these administrative personnel?

To fulfill its responsibilities, SGS needs all current staff members. The overall responsibilities of the School of Graduate Studies include, but are not limited to the following:

- Assisting with faculty governance by staffing and supporting various committees, including the UMKC Graduate Council, the Interdisciplinary Ph.D. Executive Committee, the Graduate Officers Committee, and the Interdisciplinary Ph.D. Coordinators Committee,
- Managing the Interdisciplinary Ph.D. program and its more than 350 enrolled students, including processing applications for admission, tracking individual student progress and certifying completion of degree requirements,
- Assisting with the recruitment of graduate students,
- Serving as liaison to other universities/institutions regarding graduate education,
- Processing of applications for Graduate and Doctoral Faculty membership,
- Promoting alumni relations with graduate programs,
- Seeking external funding for graduate education,
- Certifying all theses and dissertations for acceptance,
- Processing scholarship and fellowship applications and awards for graduate students,
- Processing and awarding student travel grants,
- Assisting with and participating in workshops, training programs, formal classroom teaching and other educational programs,
- Processing and awarding fee remissions for Graduate Teaching Assistants and Graduate Research Assistants,
- Processing and awarding non-resident waivers to graduate students,
- Providing funds to academic units to support graduate programs,
- Reviewing proposals for new graduate courses and modifications to existing courses,
- Certifying graduate teaching assistants to participate in classroom teaching,
- Participating in internal and external reviews of graduate programs,
- Assisting with the development of new graduate degree programs and certificates and their approval,
- Reviewing proposals for new disciplines and revisions to existing disciplines in the Interdisciplinary Ph.D. program,
- Maintaining and providing institutional data and program information on graduate students for internal and external reports.

The School of Graduate Studies also assists Academic Affairs and the Provost's Office by

- Managing academic misconduct cases for all schools that do not have a student honor code,
- Assisting with the resolution of grievances,
- Assisting with policy development, implementation and review,
- Advising the provost on promotion and tenure cases,
- Serving in oversight capacity and support for the Institute for Human Development.

10. In Research Services, what are the positions for ATTC. ATTC-National Office and Mid-American Trade?

Mid-America Addiction Technology Transfer Center

One of fourteen regional offices funded by SAMHSA charged to foster collaboration across service systems, bridging the gap between current research and those working the front lines of addiction and mental health treatment

Mid America ATTC (grant funded)

- Pat Stilen
- Jan Wrolstad
- Sharon Hunt
- Danille Wudtke
- Alicia Wendler
- Sally Baehni
- Debbie Rockford
- Doris E. Wilson (Shared with National Office)
- Tain Fu (Shared with National Office)

Addiction Technology Transfer Center National Office

Serves as the National Coordinating Center for the 14 regional offices of the Addiction Technology Transfer Centers

National Office ATTC (grant funded)

- Mary Beth Johnson
- Erin Fridley
- Laurie J. Krom
- Angel Lee
- Monika Masuda
- Doris Wilson (Shared with Mid-America ATTC)
- Tain Fu (Shared with Mid-America ATTC)

Mid-America Trade Adjustment Assistance Center

A federally-supported program that provides financial assistance to manufacturers affected by import competition.

Mid America TAAC (grant funded)

- Theresa Hauk
- Connie O'Dell
- JC Sanders
- Bryan Richards

11. Is there overlap between the Vice Provosts for Faculty Affairs, Academic Programs and Undergraduate Affairs?

By definition, there is no overlap as I have those four (I am going to include the Dean of Graduate Studies in my answer) offices assigned to orthogonal tasks. However, a more practical question to ask is: do you need 4 offices and 4 Vice Provost/Dean level people to manage them? I am uncertain about the answer to this question. I have been moving to reduce the number of people in this office and I see ways to continue to do this. In my opinion, we could move faster and cut deeper if Student Affairs were combined with Academic Affairs.

12. Please take a snap shot of the Provost office immediately prior to the hiring of Martha Gilliland (organizational charts, number of employees, etc). I know you were not the Provost then but we would like the information. (This is a repeat of an early question which you said you could answer for us.)

From: Hood, Edwin
Sent: Wednesday, May 11, 2005 2:54 PM
To: Osborne, William P.
Cc: Ebersole, Gary L.; Mardikes, Tom; Lehmkuhle, Stephen W.; Floyd, Elson S.; Esser, Alfred F.; Bame, Karen J.; Crossland, Philip P.; Gardner, Randy; Driever, Steven L.; Knopp, Jerome; Durig, James
Subject: RE: FS questions

Bill

Yes please give us what you have now and get the rest as soon as possible. I am leaving for Ireland Friday morning and will not be back in KC until June 21st. In my absence, the two co-chairs will be Gary Ebersole and Tom Mardikes. Please send info to them. Either Gary or Tom will be calling you to schedule another meeting. Thanks for your help. I will see you when I return.

Ed

-----Original Message-----

From: Osborne, William P.
Sent: Tuesday, May 10, 2005 4:25 PM
To: Hood, Edwin
Subject: RE: FS questions

Ed, I am working on these but the one about the size of the provost office in 2000 is proving very time consuming. If I give you all but that one, I think you can have it this week and we will continue to work on that one. The problems with the 2000 question are a lack of records and the number of times the organization has changed since 2000 which raises the issue of what/how do you count.

So do you want the rest first and get that one when we decode it?

Thanks..Bill

16. Assume that Center of the City is within your portfolio for this next question. We would like you to suggest ways to reorganize your office (e.g. not filling vacancies, combining positions and then re-advertising the combined position at a lower salary; reducing staff levels, etc.) to achieve savings that may be reallocated to other university priorities.

The Center for the City has 3 roles as I understand it and these are:

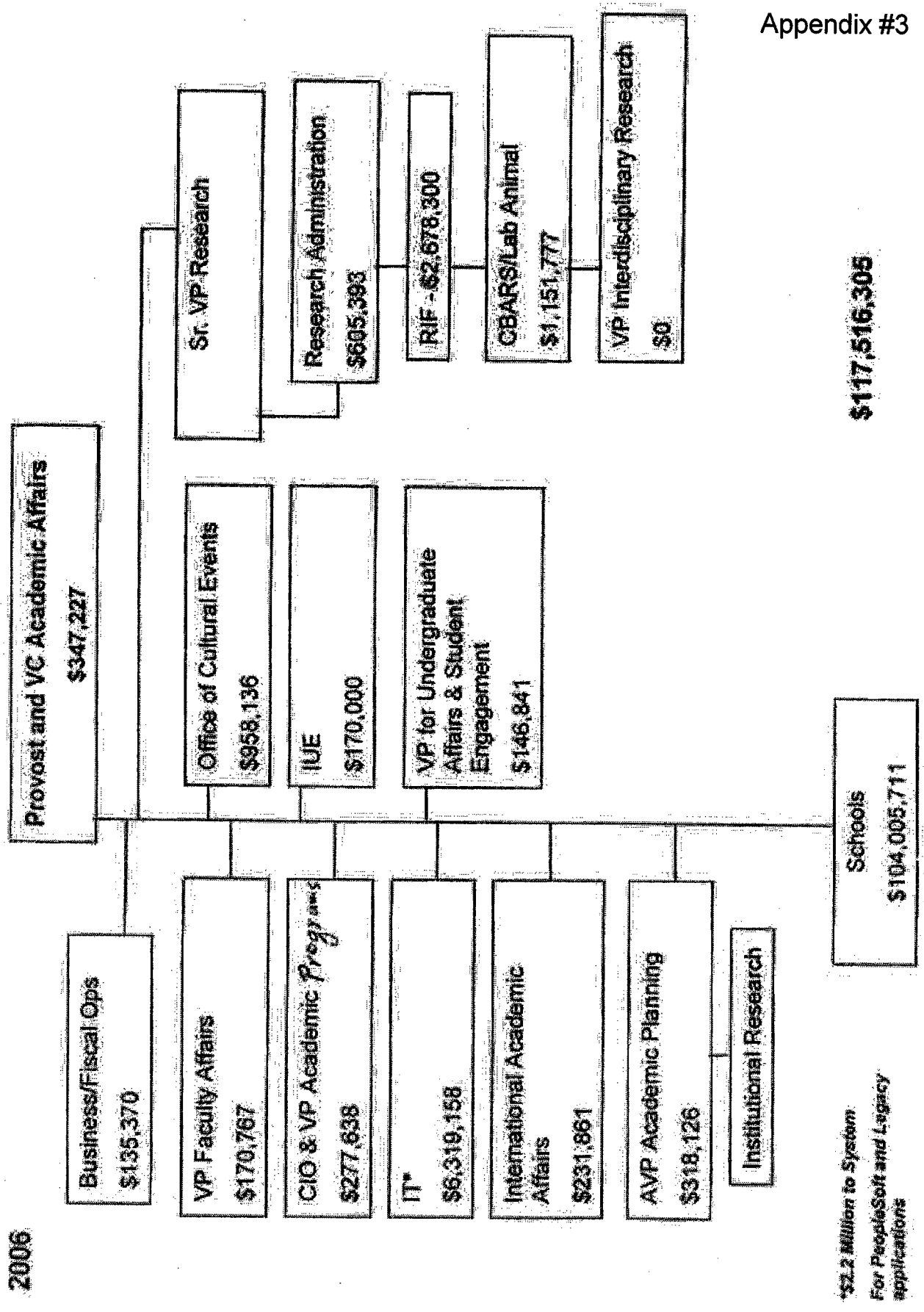
1. An outreach/extension mission to the community
2. Manages student service learning for UMKC
3. Sponsors faculty research programs using rate funds from University GRA budget.

If this reported to me, I would place the functions where they belong and eliminate the management structure of the Center. Specifically, I would move (1) into our existing extension operation at 4747 Troost; assign the two people who manage the service learning (2) project to Dr. Chronwall's office (hopefully getting more quality control over service learning added to the process); I would move the management of research programs in Urban Affairs and Public Policy to the College of A & S and the Bloch School where they belong and ask them to become funded via grants like other research centers do.

This series of changes would save about \$150,000 or more that could be reallocated, I believe.

PROVOST APPENDIX #2

2006



*\$2.2 Million to System
For PeopleSoft and Legacy applications

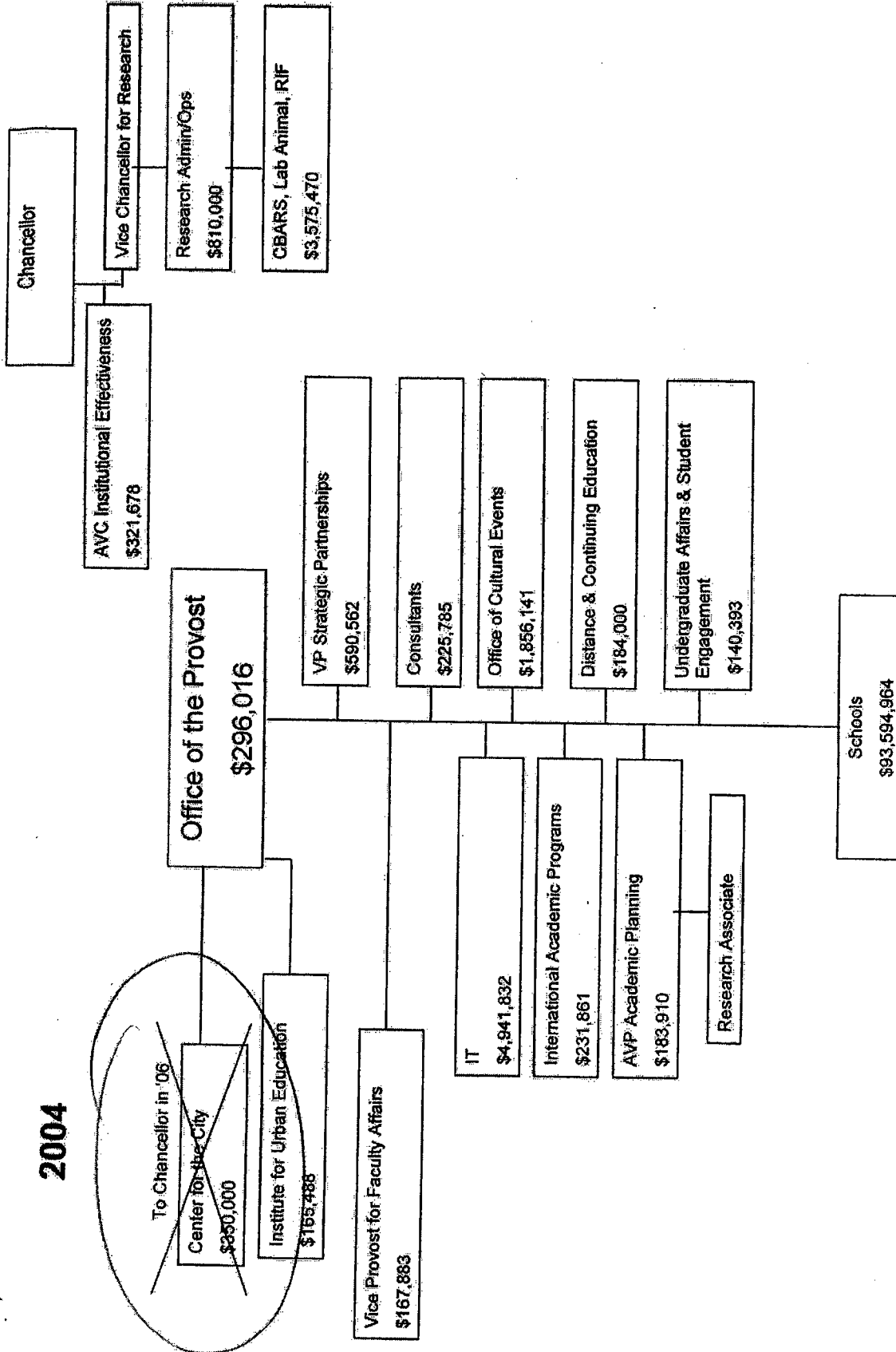
Appendix #4

Table A2. FY2005, Operations Fund, Original Expenditure Budget, University of Missouri - Kansas City by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non- Mandatory Transfers	Total Expenditures & Transfers
VC Institutional Effectiveness	\$241,092	\$48,350	\$49,175	-	\$338,617	(\$18,240)	-	\$320,377
Chancellor								
Chancellor	\$506,383	\$138,141	\$658,605	-	\$1,303,129	\$23,197	-	\$1,326,326
Assoc VC of Public Affairs								
Public Affairs	\$917,639	\$245,424	\$673,956	-	\$1,837,019	(\$204,091)	-	\$1,632,928
Vice Chancellor Student Affairs								
Campus Scholarships & Waivers	-	-	-	-	-	(\$10,000)	-	(\$10,000)
Vice Chancellor Student Affairs	\$5,560,135	\$1,354,695	\$2,020,007	\$75,000	\$9,009,837	73,933	\$575,000	9,658,770
Total VC Student Affairs	\$5,560,135	\$1,354,695	\$2,020,007	\$75,000	\$9,009,837	\$63,933	\$575,000	\$9,648,770
VC Administrative Affairs								
VC Administration & Finance	\$8,634,138	\$2,285,904	\$4,389,428	\$2,920,804	\$18,230,274	(\$75,000)	-	\$18,155,274
Campus Wide								
Campus Accounts	\$85,441	\$21,300	\$5,168,092	-	\$5,274,833	\$2,808,791	\$25,000	\$8,108,624
VC Academic Affairs								
School of Computing & Engr	\$4,393,659	\$1,051,753	\$284,106	-	\$5,729,518	(\$55,700)	-	\$5,673,818
Information Services	3,074,876	845,590	2,907,704	\$1,320,000	8,148,170	1,333,000	-	9,481,170
VC Academic Affairs	1,674,367	448,167	606,339	571,600	3,300,473	(21,569)	-	3,278,904
College of Arts & Sciences	16,244,284	3,310,753	1,839,506	12,965	21,407,508	(1,064,147)	-	20,343,361
School of Biological Sciences	4,291,606	1,143,348	1,001,354	289,706	6,726,014	-	-	6,726,014
School of Business & Pub Admin	4,511,160	1,310,908	525,028	-	6,347,096	(49,000)	-	6,298,096
Conservatory of Music	3,546,323	899,906	246,753	56,330	4,749,312	-	-	4,749,312
School of Dentistry	11,063,003	2,787,394	2,522,066	135,500	16,507,963	(410,700)	-	16,097,263
School of Education	3,970,997	957,185	280,465	60,578	5,269,225	(153,560)	-	5,115,665
Graduate Faculties & Research	559,754	131,508	256,764	-	948,026	(10,000)	-	938,026
School of Law	4,579,620	1,230,781	474,700	581,500	6,866,601	-	-	6,866,601
Libraries	2,921,780	769,847	591,465	1,193,713	5,476,805	-	-	5,476,805
School of Medicine	23,221,506	3,610,849	2,328,617	373,000	29,533,972	-	-	29,533,972
School of Nursing	3,161,243	893,756	818,681	-	4,873,680	(80,000)	-	4,793,680
School of Pharmacy	3,593,015	947,075	831,178	114,900	5,486,168	(306,038)	-	5,180,130
Office of Cultural Events	1,272,442	241,617	454,505	-	1,968,564	-	-	1,968,564
Institute for Human Dev	95,332	29,379	40,289	-	165,000	(165,000)	-	-
Total VC Academic Affairs	\$92,174,967	\$20,609,816	\$16,009,520	\$4,709,792	\$133,504,095	(\$982,714)	-	\$132,521,381
VC University Advancement								
VC for University Advancement	\$2,592,158	\$681,276	\$446,214	-	\$3,719,648	(\$36,982)	-	\$3,682,666
VC for Research								
Research	\$1,533,714	\$427,622	\$2,143,811	\$156,575	\$4,261,722	\$673,683	-	\$4,935,405
Total Expenditures & Transfers	<u>\$112,245,667</u>	<u>\$25,812,528</u>	<u>\$31,558,808</u>	<u>\$7,862,171</u>	<u>\$177,479,174</u>	<u>\$2,252,577</u>	<u>\$600,000</u>	<u>\$180,331,751</u>

Note: Columns may not add due to rounding.

2004



\$106,985,983

2005 Provost Office Salaries

Employee	Title	Fall 2001	Fall 2002	Fall 2003	Fall 2004
Bill Osborne	Provost and Vice Chancellor			\$218,484.00	
Steven, Ballard	Provost and Vice Chancellor			\$157,000.00	
Jean Klosterman	Chief of Staff				\$51,500.00
Pam Becker	Business Manager/ Fiscal Operations			\$66,000.00	\$72,099.96
Jeff Thomas	Vice Provost for Faculty Affairs			\$73,093.00	\$119,644.20
Lise Koenig	Asst. for Affirmative Action/ Academic Personnel	\$31,542.00		\$32,800.00	\$40,800.00
Mary Lou Hines	CIO & Vice Provost for Academic Affairs	\$125,000.00		\$127,500.00	\$136,679.88
Bibbie Chronwall	Associate Vice Provost for Undergraduate Affairs	\$93,411.00		\$97,174.00	\$112,200.00
Kim Baker-Flowers	Special Asst. to the Vice Provost				\$44,880.00
Ashim Mitra	Vice Provost for Interdisciplinary Research	\$121,000.00		\$130,840.00	\$180,000.00
Laurie Price	Administrative Associate				\$25,999.92
Debbie Jarvis-Ferguson	Staffing Associate	\$22,800.00		\$35,000.00	\$35,700.00
Juno Friedman*	Staffing Associate				\$30,000.00
Erma Artist**	Administrative Associate	\$27,248.00		\$28,350.00	\$33,675.20
Tom Brenneman	Director IS	\$94,000.00	\$96,799.99	\$108,800.00	\$110,976.00
Dan Stoll	Director, Intl. Academic Programs	\$70,000.00		\$72,799.99	\$77,968.80
Steve LaNasa	Asst. Vice Provost for Academic Planning				\$77,025.00
Russ Wilson	Research Associate				\$97,604.40
		Total earnings 2004		\$1,465,237.36	
		Fringe Benefit Percentage (27.28%)		\$399,716.75	
		Grand Total		\$1,864,954.11	

*No solid figures available. Based on rough estimate

**Based on 40 Hrs./week at \$16.19/Hr.

Office of Research Services

William Osborne, Ph.D.
Provost and Vice Chancellor for
Academic Affairs

John Baumann, Ph.D.
Associate Vice Chancellor for
Research and
Director, Office of Research
Services

Appendix #8

Research Program Support

Sponsored Program Support

Research Facilities

Lab. Animal Centers:
To provide quality animal care
and use.

**Chemical, Biological and
Radiation Safety:**
A centralized service for monitoring
acquisition, use, and disposal of
hazardous and radioactive
materials.

Research Protections:
Ensures and documents that
research and services are
conducted in accordance with
the highest regard for ethical
standards and conform to federal,
state, and local regulatory
practices.

Pre-Award:
Provides proposal and budget develop-
ment support services to faculty and
staff necessary to identify, develop, and
submit grant and contract applications
and administers internal funding
opportunities.

Award Administration:
Provides fiscal support necessary to
responsibly manage the funds awarded,
consistent with University policy, require-
ments of funding sources, and federal
regulations.

Mid-America Addiction Technology Transfer Center:

One of fourteen regional offices funded by SAMHSA charged to
collaboration across service systems, bridging the gap between
current research and those working the front lines of addiction
and mental health treatment.

**Addition Technology Transfer Center National
Office:**
Serves as the National Coordinating Center for the 14 regional
offices of the Addition Technology Transfer Centers.

Mid-America Trade Adjustment Assistance Center:

A federal-supported program that provides financial assistance
to manufacturers affected by import competition.

Missouri Enterprise:
Federal/State/ funded program that provides hands on
assistance to MO business.

ORS: Estimated Expenditures
FY2005

Appendix #8

Unit of ORS	Est. Expenditures	Source of Funding
Pre-Award Services Research Protections Post-Award Services	1,051,500	Rate and Cost
Laboratory Animal Centers Chemical, Biological, Radiation Safety Mid America Addiction Technology Transfer Center Addiction Technology Transfer Center National Office Mid America Trade Adjustment Center Missouri Enterprise	1,309,876 500,000	Rate, Cost and Fees Rate, Cost and Fees Grant Grant Grant Grant

ORS Staff by Unit

Appendix #8

LAST_NAME	FIRST_NAME	SALARY
		(rate funded)
Baumann	John	137,700
Hunter	Edith	53,040
Lewis	Roslyn	30,368
Pre-Award Services		(rate funded)
Hicks	Camilah	48,000
Hannoun	Maureen	40,700
McDonald	Aletha	32,887
Research Protections		(rate and cost funded)
Good	Megan	57,000
Anderman	Sheila	45,663
Brown	Corinne	46,584
Hughes	Germaine	28,517
Post-Award Services		(rate funded)
Loesch	Joyce	57,175
Allen	Courtney	32,000
Ayoub	Amir	36,200
Fanning (Huebner)	Sarah	26,000
TBN		
Laboratory Animal Centers		(rate, cost and fee funded)
Larson	Melissa	60,000
Bast	Jennifer	24,960
Bast	Katie	24,960
Brookshier	Terri	36,553
Dawson	Caroline	32,011
Fallert	Kelly	35,360
Hanson	Delroy	26,832
Weston	Angie	24,960
TBN		
Chemical, Biological, Raditation Safety		(rate, cost and fee funded)
Leutzinger	William	73,000
Arnold	Crisanne	34,340
Brown	James	41,820
Masih	Susan	60,523
Morrison	Leslie	42,886
Fruit	Robert	30,600
Mid America Addiction Technology Transfer Center		(grant funded)
Stilen	Patricia	63,629
Baehni	Sally	46,505
Hurt	Sharon	45,800
Rockford	Deborah	35,350
Wendler	Alicia	37,492
Wrolstad	Jan	48,365
Wudtke	Danille	31,000
Addiction Technology Transfer Center National Office		(grant funded)
Johnson	Mary Beth	73,370
Fridley	Erin Christina	33,674
Keyser	Jennifer	24,960
Krom	Laurie	38,500
Lee	Angel	40,000
OPEN		
Both Mid-America ATTC and National ATTC		(grant funded)
Fu	Tian	32,402
Wilson	Doris	54,465
Mid America Trade Adjustment Center		(grant funded)
Hauk	Theresa	92,820
Hisle	Olga	30,160
Richards	Bryan	58,240
Sanders	John	52,736
Missouri Enterprise		(grant funded)
Medley	Dan	113,300
Brady	Scott	74,152
Cobb	Kendall	80,640
Lopez	Curtis	85,680
McCarthy	Brian	75,920
Wheeler	Stephen	67,417
Winch	Sandra	33,887
TOTAL		2,015,470

Appendix #8

FY 05 CBARS and LAC

CBARS

Revenue

Beginning Balance	30,389
General Revenue	305,967
Internal Sales/Service	96,709
Transfers	73,420
Total Revenue	506,485

Expenditures

Salary and Wages	330,698
Benefits	77,903
Dept. Operating	97,821
Minor Renovation	64
Total Expenditures	506,485

LAC

Revenue

	Account 1	Account 2	Total LAC
Beginning Balance	2,142	-145	1,997
General Revenue	339,648		339,648
Internal Sales/Service	5,558	431,707	437,264
Transfers			481,344
Total Revenue			1,260,253

Expenditure

Salary and Wages	0	297,653	297,653
Benefits	0	77,540	77,540
Dept. Operating	8,144	526,479	534,623
Minor Renovation	0	41,988	41,988
Equipment	308,450	0	308,450
Total Expenditures	316,594	943,659	1,260,253

RIF Distribution
FY 01-04

Appendix #9

	FY 2001	FY 2002	FY 2003	FY 2004
Total F&A Recovered	3,244,388.03	3,730,578.30	4,935,654.29	4,438,655.52
Chancellor's Office	1,070,647.96	1,231,090.82	1,628,766.01	1,464,756.37
Center for the City	-	-	19.60	6,476.93
Total Chancellor's Office	1,070,647.96	1,231,090.82	1,628,766.01	1,464,756.37
VC Student Affairs	45,554.00	58.03	47,586.12	69,425.59
VC Administrative Affairs	-	913.46	2,023.88	(282.81)
VC Academic Affairs	-	-	-	-
Arts & Sciences	169,853.00	244,069.95	320,410.37	350,564.80
School of Biological Sciences	474,302.00	540,615.83	539,292.24	423,857.74
Bloch School of Business	24,713.00	31,122.88	20,655.83	32,326.04
School of Computing and Engineering	109,932.00	94,420.67	115,264.41	86,005.00
School of Dentistry	135,693.00	203,569.15	402,414.69	366,326.65
School of Education	60,133.00	24,324.64	87,321.94	47,126.93
School of Graduate Studies	65,511.75	48,238.97	118,633.44	18,378.12
School of Law	-	1,435.78	3,107.14	2,794.55
School of Medicine	80,955.00	222,684.29	233,105.59	218,346.74
School of Nursing	31,005.00	(1,825.70)	138,187.24	64,977.50
School of Pharmacy	204,877.00	260,958.69	234,347.47	302,366.08
Institute for Human Development	109,572.00	87,090.92	130,455.70	132,381.16
Addiction Training and Tech. Ctr.	105,886.00	87,337.33	92,111.47	59,013.51
Research Administration	555,753.32	654,472.59	821,951.15	793,814.62
Total VC Academic Affairs	2,128,166.07	2,498,515.99	3,257,258.68	2,898,279.44
GRAND TOTAL	3,244,388.03	3,730,578.30	4,935,654.29	4,438,655.52

Note:

To cover costs of Laboratory Animal Program and CBARS that are over and above rate funding and fees.
 To cover costs in Faculty Research Grant and Faculty Travel Grant programs that are over and above rate funding.
 To cover support in response to special requests from faculty.

Appendix #10

Office of the Chief Information Officer



Central Systems	Classroom Technology Services	Multimedia Technology Services	Networking & Telecommunications	Operations & Administration	Support Services
<p>Responsible for management, administration and support of large-scale and shared computing platforms, including enterprise file and print services, enterprise host-based computing systems and electronic mail services.</p> <p>Responsible for capacity planning for existing and anticipated enterprise systems.</p> <p>Responsible for system-level security on campus, through monitoring, threat avoidance and security countermeasures.</p> <p>Responsible for design, development and programming of custom applications, database applications, administrative reports and interfaces to enterprise applications.</p>	<p>Maintains and supports the Ideal Learning Environment (ILE) classrooms located on the UMKC campuses.</p>	<p>Responsible for the management and support of campus video production, taping and editing services.</p> <p>Responsible for the management, installation, maintenance and repair of multimedia presentation technologies.</p> <p>Responsible for the management, scheduling and programming of metro-area educational and campus cable TV channels.</p> <p>Responsible for the programming and scheduling of multimedia transmissions via satellite and the Internet.</p>	<p>Responsible for design, engineering, installation, maintenance and repair of campus information transmission systems, including coordination with global networks and coordination of FCC licenses.</p> <p>Responsible for management of the campus network, including cable and port assignments, network addresses, phone numbers and user names; security, performance monitoring, traffic analysis and forecasting; and publishing the campus phone directory.</p> <p>Responsible for providing telecommunications service and devices to clients, including consultation and service activation.</p>	<p>Responsible for entire division's budget and financial planning, including pricing, billing, forecasting and auditing.</p> <p>Responsible for entire division's project coordination, planning and management.</p> <p>Responsible for division-wide IS Human Resources processes and procedures.</p> <p>Responsible for operating computing facilities, including student labs; planning for new computing facilities and student labs; and ongoing maintenance of established facilities.</p>	<p>Responsible for campus-wide dispatch Call Center, analysis of Call Center data and accumulation of solutions in the knowledge database.</p> <p>Responsible for complete life cycle support for standard workstations, including procurement, installation and ongoing support; hardware and software support; and asset tracking, inventory management, lifecycle planning, and the workstation replacement program.</p> <p>Responsible for departmental client consulting and distributed support, in partnership with IT Liaisons, to facilitate technology initiatives.</p>

Appendix #10

Responsible for advanced statistical analysis, account generation and access privilege feeds to enterprise systems.

COSCO Questions

Appendix #11

1. What was the total amount of the 2004-2005 student computer fees collected? How much of these fees were allocated to each of the IT units? How much is to be directed to each of the units in the upcoming academic and fiscal year?

The Infrastructure Technology Fee for 2004-05 was collected and distributed as indicated in the below table. Projected budget for 2005-06 is shown.

In Fall 2003, the Information Technology Council (ITC) recommended that the distribution of ITF no longer include the individual academic units but that it be focused on centralized student services and infrastructure. The transition plan was that in 2003-04, the individual academic units would receive some ITF funding with the understanding that in 2004-05 that funding would no longer be available and that they would need to cover those amounts from their own budgets. All with the exception of the College have done so.

The following items should be noted:

- **General Use Labs** – many have been upgraded and offer extended hours during midterms and finals.
- **ILE Classrooms:** As per UMKC's Registrar, 60% of UMKC classes are being scheduled in ILE rooms. However, only 40% of the classrooms at UMKC are ILE rooms.
- **Network Security:** UMKC averages 3 network attacks each second. These attacks can be simple IP scans to a focused effort to break into a server or a desktop computer. UMKC has improved network security by installing intrusion prevention and detection systems (IPS/IDS). However these systems are expensive and require constant monitoring to ensure proper operation. Network security monitors network traffic including traffic that indicates misuse of the network, e.g., downloading and/or distributing software, music, video and other multi-media, in violation of copyright. This is critical given the fines and lawsuits that can result from not being vigilant in this area.
- **Support Services:** Continued increase in the number of and use of general use student labs created the need for additional desktop support and call center personnel. Because these labs are funded from the student computer fees all personnel working in these labs are also funded from these fees.
- **Central Systems:** In 2003, the ITF funds were attached directly to Information Services' overall budget (rather than being considered part of the general operating budget). ITF income increased that year by \$400,000 and \$100,000 of VERIP funds were returned to IS. The budget office informed us that no department could have an increase in budget and they would need to take the \$500,000 increase from one of our departmental accounts. The question was asked what IS department best supports students? Central Systems was chosen and \$500,000 was removed from their rate normal funding. Information Services was instructed to use the increase in the Student Computer fees to offset the shortage.

Student Computer Fees (2004-2005)			
	Current FY Actuals	FY06 Budgeted	
	\$ 3,007,217.00	\$ 2,925,196.00	
Department			
General Use Labs	\$ 1,150,000.00	\$ 1,000,000.00	
ILE Classrooms	\$ 510,000.00	\$ 450,000.00	
Network Security		\$ 150,000.00	
Support Services	\$ 100,000.00	\$ 425,000.00	
Central Systems	\$ 500,000.00	\$ 500,000.00	
Subtotal	\$ 2,260,000.00	\$ 2,525,000.00	
Infrastructure Upgrade	\$ 747,217.00	\$ 400,196.00	
Budgeted for Infrastructure projects on campus and hospital hill.			

2. From the inception of the per credit hour student computing fee in the 1990's until very recently, a portion of these funds (approx. 1/3) were used for general computing labs, another portion (approx. 1/3) was distributed to the College and Schools for discipline-specific computer labs and applications. However, with the 2004 Board of Curators decision to rename the fee as a Technology Infrastructure Fee (more recently Instructional Technology Fee), all student fees have gone to Information Services. This has severely hampered the ability of schools to offer discipline-specific labs for students. How is your office addressing this problem? Don't you think that the specific needs of students are best understood by the faculty of each unit?

We are working with the individual academic units, particularly Arts & Sciences and the Conservatory, to secure better licensing rates and to consolidate labs where possible. We are also looking at how we can assist in staffing. Ultimately, IS would like to be able to have a specialized lab group who would be responsible for the staffing and maintenance of these discipline-specific labs.

Of course, IS believes that the specific needs of students are best understood by the faculty of each unit. We make no presumption as to curricular issues – that is clearly the purview of the faculty. This is not, however, the issue. The issue is funding of discipline-specific labs.

In 2002, the total amount of ICF funds was \$ 1,918,282. Of this amount, \$981,359 was transferred to the departments; \$520,000 went to an account that was set-up to support the General Use Computer labs on campus and the remaining \$416,923 went to ILE Classrooms and for upgrades in some of the departmental specific labs.

In 2003, the committee decided to transfer funds to the Academic Units based on the Credit Hour Production of the individual units. The total amount of ICF funds in 2003 was \$2,156,000. The committee set aside two-thirds of the funds off the top to support General Use Labs, ILE classrooms and the 5% reserve that was required by the Budget Office. The remaining one-third, \$718,667, was transferred to the Academic Units based on credit hour production.

In 2004, the amount of ICF funds for FY04 was \$ 2,565,924. Of this amount, \$73,726 was transferred to the Academic Units, \$590,000 General Use Student Labs, \$435,000 ILE Classrooms, \$375,000 Capital Equipment for the Research Cluster, \$355,000 to replace the rate funding cut in Central Systems (this was assigned by the Budget Office).

3. License fees for software for instructional labs have become an enormous burden for cash-strapped departments. If we want to provide students with a top quality education, we need this sort of specialized software. Can IT or the Provost cover these costs?

We would need a complete list of the software and the costs before we could answer this. We have an approximate list of the software used in A&S labs, and some information on SCE labs. But this question can't really be answered by IS because of the decentralized nature of information technology purchasing on our campus. We haven't purchased most of the specialized software currently in use, so we have no idea what the amounts might end up being.

However, given the current budget situation, the infrastructure backlog, and the decentralization of the Provost office budget, it is unlikely that either IS or the Provost can cover these costs. IS is looking at how we might achieve economies of scale in various ways including System level licensing for some of the more expensive software (e.g., Adobe products), and different approaches to setting up and staffing general use labs.

4. Give a breakdown of the sources of IT's operations funds (e.g., rate money, student fees, income earned).

	RATE MONEY	STUDENT COMPUTER FEES	INCOME EARNED
FY06 RELEASE OF FUNDS	\$ 4,223,306.00	\$ 2,950,000.00	XXXX
OPERATIONS & SECURITY	\$ 710,000.00	\$ 150,000.00	
CENTRAL SYSTEMS	\$ 500,000.00	\$ 500,000.00	
CLASSROOM TECHNOLOGY SERVICES (ILE)	\$ 250,000.00	\$ 50,000.00	\$ 55,230.00
MULTIMEDIA TECHNOLOGY SERVICES	\$ 588,306.00		\$ 235,253.00
NETWORKING & TELECOMM	\$ 1,200,000.00	\$ 575,000.00	\$ 1,584,899.00
SUPPORT SERVICES	\$ 975,000.00	\$ 100,000.00	\$ 100,677.00
GENERAL USE LABS		\$ 1,150,000.00	
	\$ 4,223,306.00	\$ 2,975,000.00	\$ 1,976,059.00

5. How has IT developed and grown over the past five years in terms of number of employees, salaries & benefits, & over-all budget? If possible, provide a simple chart for each for 2000-2005.

Note: These figures include transfer of lines and personnel to IS when individual academic units have moved their IT operations to IS. It also includes the development of a new division to handle the ILE classrooms.

Information Services SALARY HISTORY				
	2001	2002	2003	
FISCAL YEAR	9/2001-8/2002	9/2002-8/2003	9/2003-8/2004	2004 9/2004-8/2005
NUMBER OF EMPLOYEES	68	73	76	83
TOTAL SALARY	\$ 2,698,448.80	\$ 3,011,469.81	\$ 3,472,697.00	\$ 3,513,095.00
TOTAL BENEFITS	\$ 571,550.00	\$ 625,316.00	\$ 834,212.00	\$ 933,900.00

INFORMATION SERVICES DIVISION

5 YEAR GRA REPORT

FISCAL YEAR	RELEASE OF FUNDS (ROF)	DIFFERENCE (+/-)
FY01 (2000-2001)	\$ 4,180,774.00	
FY02 (2001-2002)	\$ 4,129,356.00	(51,418.00)
FY03 (2002-2003)	\$ 4,088,015.00	(41,341.00)
FY04 (2003-2004)	\$ 3,478,541.00	(609,474.00)
FY05 (2004-2005)	\$ 3,842,758.00	364,217.00
Total Five Year Change		\$ (338,016.00)

6. What are the opportunities for economizing in the area of IT? What are the areas where costs are increasing?

The fractured nature of IT across the campus significantly increases the amounts actually spent on IT as a campus. Many of the academic units operate their own IT shops and while some collaborate very well with IS, others do not. An analysis done several years ago showed that more was being spent by the individual units on IT than was being spent centrally. Cost savings from bulk purchase and from cross-trained staff cannot be fully realized in this type of an organizational model. Often IS is called in to address a problem in an individual academic unit that could have been prevented. Financially it is not possible for individual academic units to provide the level of professional development and breadth/depth of knowledge that can be provided by cross-training of staff.

Additionally, we are working to economize in IT by the following:

- **Partnerships with others.** We working with other UM campuses to explore consolidation of service functions to reduce costs and increase services to our customers.
- **Working More Efficiently Using Tools:**

- o Using SMS (System Management Server) and SUS (Systems Update Servers) to generate computer hardware and software inventories, update software and troubleshoot problems. This prevents us from having to increase desktop support personnel numbers since most of the troubleshooting can be done remotely.
- o We are working to standardize computer systems, vendors and software so that we can buy in bulk quantities and carry fewer varieties of spare parts.
- o We are improving the network and its infrastructure to provide faster and more reliable network and Internet services. This reduces wait times for file transfers and much faster web browsing.

Increasing Costs: IT Security, Network Improvements and Data Storage.

- o Hacking and Identification: Thwarting cyber thefts are driving security costs through the roof. At present, there are at least three attempts per second of someone scanning to find a computer/server on campus to break into. We use Intrusion Prevention/Detection systems, new Firewalls and improved security software to prevent hackers from illegally entering and using our systems.
- o Network Improvement: *This is the #1 IT challenge we face at UMKC.* Many areas of our campus use 20 year old wiring and 10-12 year old network electronics. The costs include construction costs in many of the older buildings.
- o Data Storage and Web Portal: With increasing use of E-mail, Web Sites, voicemail, databases and academic research computing we are seeing a marked increase in data storage needs. E-mail and on-line folders have become a daily requirement for personnel to do their jobs. As they travel, faculty in particular want to be able to log onto UMKC's E-Mail system and have access to needed files. At present we are moving to double each users file storage capacity.

7. How are the dollar amounts for faculty and staff computer replacements determined? Who is involved in this decision? Can special consideration be made for Mac users since the computers usually cost more, but also tend to last longer?

Due to ongoing budget reductions, two years ago we proposed a 4 year cycle for desktop replacement to the ITC. It was accepted by the committee. The four year life cycle was recommended due to:

1. Higher reliability of desktop computers.
2. Low cost 1 year extension from factory warranty of three years.
3. A four year lifecycle allows us to better handle shortfalls in funding levels.

Today, our desktop replacement calculations are based on available funding, future software requirements and bulk pricing. In short we evaluate the level of computing power that will be needed over the next four years for the typical user, add additional items that faculty/staff may need (CDRW's, DVD Players etc...) then look at the pricing and quantity structure.

From that structure we look at the computer inventories (SMS and Log-on) to determine the systems that we can replace. We usually set a benchmark based on CPU capabilities (e.g., 600MHZ or below). This benchmark is based on how many new computers our desktop replacement funds will purchase (from the bulk quote).

This method is not the best way to do this, in fact we should base the computers earmarked to be replaced by their warranty expirations. However we do not receive enough desktop replacement funds to replace all the computers that are falling out of warranty each year. We usually have a 25-30% rate of computers that are falling out of warranty that we cannot replace each year due to funding shortfalls.

I'm not sure what "special considerations" for Macintosh computers is being asked for, but we have found that most last only 4 years (much like their PC counterparts). Of course this depends greatly on how the user treats the computer. If a computer is handled with care they could last much longer than 4 years. However, it is usually new or updated software requirements that force an upgrade to a computer, not hardware failure.

8. Starting with 2001-2002, how much was spent each FY for software licenses for campus use (e.g., Microsoft software, SAS, Acrobat, WebCT, Blackboard, etc.)? Do not include Peoplesoft here. [If possible, provide a list of all software purchased centrally by UMKC and/or the UM System that is available for free to faculty, students, and staff.]

This is a rough spreadsheet that begins to answer this question. We've put in the money IS has spent in the last several years. The \$13K I listed in the Adobe section is just the amount IS has spent on Adobe products. It is no doubt an underestimate as departments don't have to go through IS to order. We don't have any numbers for MS Select products. These are sold through the Call Center.

Software Not Charged to Faculty/Staff	2001-02	2002-03	2003-04	2004-05	2005-06
EndNote				\$ 13,016.90	Due in FY07
Maple		\$ 11,500.00	\$ 12,075.00	\$ 12,075.00	\$ 12,600.00
L-Soft (list serve software)		\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Microsoft Campus Agreement (Office)	\$ 74,000.00	\$ 52,500.00	\$ 22,500.00	\$ 98,184.78	\$ 98,184.78
SAS			\$ 11,205.00	\$ 9,685.54	\$ 12,600.98
SPSS	\$ 8,038.00	\$ 9,275.00	\$ 6,172.00	\$ 7,963.00	\$ 8,197.80
Front Page		\$ 6,100.00			
Software Plus Agreement		\$ 59,436.00	\$ 65,785.00		
E-Conferencing Use Licenses			\$ 30,000.00		
MSPS, Sybari, Exchange				\$ 15,000.00	
SUB-TOTAL	\$ 82,538.00	\$ 141,811.00	\$ 150,737.00	\$ 158,925.22	\$ 164,583.56

CourseWare							
BlackBoard		\$ 7,500.00	\$ 58,000.00	\$ 136,720.00	\$ 45,000.00		
WebCT			\$ 30,169.00	\$ 34,508.00	\$ 11,000.00		
SUB-TOTAL	\$ -	\$ 7,500.00	\$ 88,169.00	\$ 173,228.00	\$ 56,000.00		
Software Discounted to Departments							
Adobe			\$ 7,045.00	\$ 12,360.00	\$ 12,500.00		
AutoCAD	\$ 25,000.00	\$ 3,400.00	\$ 25,000.00	\$ 13,290.00	\$ 12,515.00		
Ghost		\$ 15,022.00			\$ 3,983.54		
McAfee	\$ 37,182.00				\$ 49,929.47		
Microsoft Select							
SUB-TOTAL	\$ 62,182.00	\$ 18,422.00	\$ 30,045.00	\$ 26,650.00	\$ 78,928.01		
TOTAL	\$ 144,720.00	\$ 167,733.00	\$ 270,951.00	\$ 358,795.22	\$ 299,511.57		

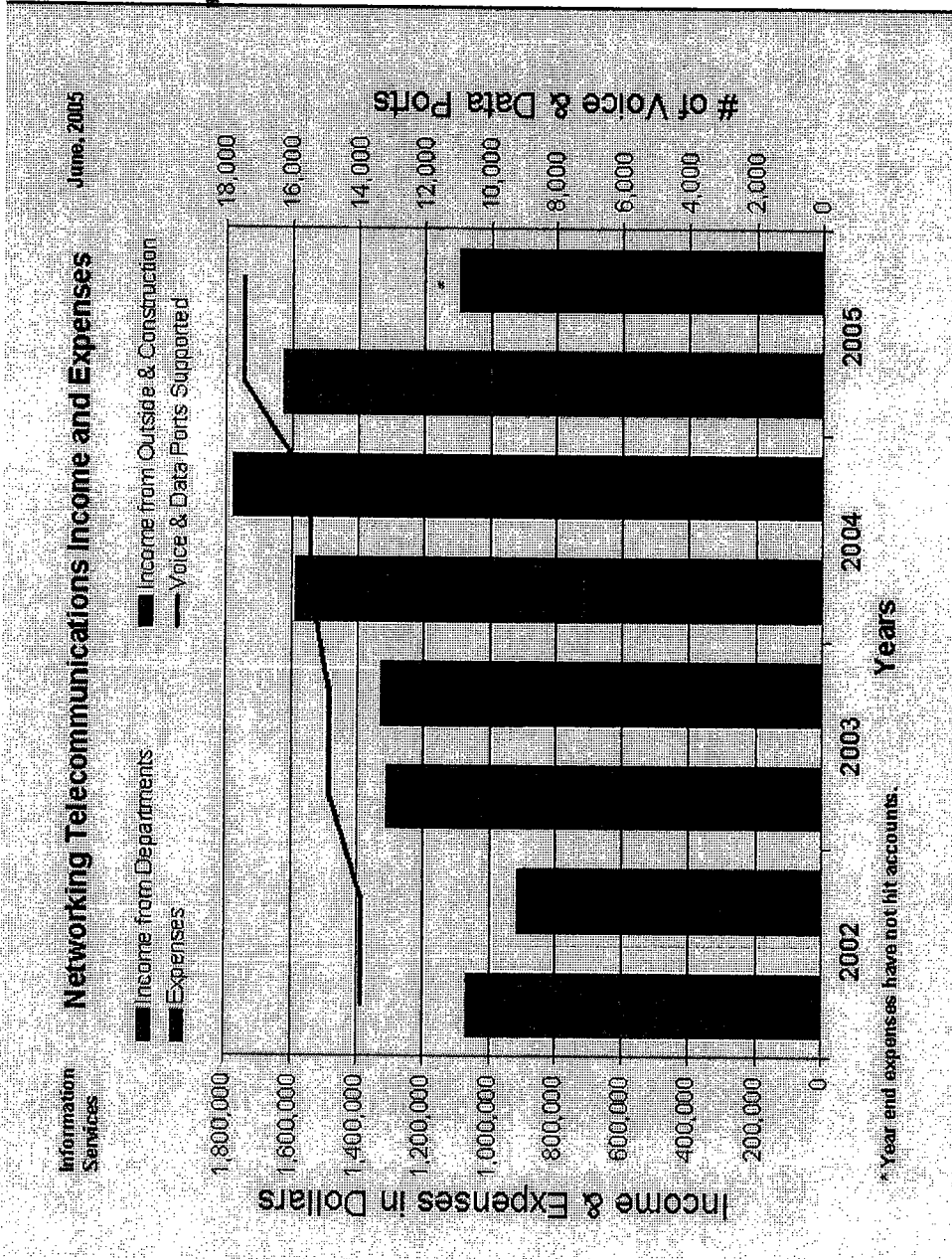
9. Earlier, in response to a question from COSCO, you wrote (p. 3) "Telecom monthly reports are generated through the TeleManagement program MOST. The information [requested] is available, but in order to break it down to the individual College/Schools, it would have to be extrapolated from the database archives and compiled into a report." We appreciate the situation, but still hope that you will provide the information as requested in order to help us understand the charges made to each academic unit (College & School).

Year	Long Distance & Monthly Service Income	Construction & Outside Income	Expenses
2002	486233.96	585162.00	
2002			914324.54
2003	619769.97	694114.87	
2003			1331142.00
2004	705063.88	879833.62	
2004			1776808.50

2005 989132.01 636163.92
 2005

1097542.20

#111



200

10. How much does it cost the university to make all of the TV and cable programs available on-line 24 hrs. a day? Do we know what kind of usage there is of this service? In other words, what are the costs and what are the benefits?

UMKC Digital TV <http://www.umkc.tv/>

There is no cost for the channels to UMKC, however programming generated by MTS is usually placed on the channels for the community to see. Special programs (such as Poet's Corner and Writer's on Writing) are paid for by outside entities. We do have personnel that schedule the channels. This is a collateral duty of a person who earns less than \$12/hr.

Cost & Benefits: I know of no other University in the Midwest with this kind of outreach capability. In fact only a handful of Universities in the US have this ability. Nearly 300,000 subscribers could view our programming and marketing spots. These channels are worth millions of dollars to the cable companies; we have three of them. Many subscribers watch our channels and send us letters telling us so.

Background: This service was started 9 years ago using old computers being retired from student labs. We have invested in the system over the years to improve capabilities and performance but in short the system does not cost much to operate. Electrical power, power supply replacement now and then and periodic cleaning is basically all that is required. The system is automated and runs basically unattended.

The system is fed from Time Warner Cable, satellite receivers and tape machines. The cable channels are free, the satellite dishes/receivers were donated to the campus and the tape machines are a part of the equipment of the Cable Channels 17 and 18 automated playback system.

KCEN and KHEN - cable channels on Time Warner and Comcast cable channels. KCEN primarily carries K-12 programming and KHEN carries Higher Ed programming. These channels were awarded to UMKC by the cities and towns served by Time Warner and Comcast Cable companies. These channels are a part of the basic viewing package offered by each company. The coverage spans from Ft. Leavenworth/Kearney to Grain Valley to Belton and most areas between. UMKC is unique in having the gate-keeping responsibilities for the channels. Our programming reaches into most metro area schools and into the home. There is no cost for the channels to UMKC, however programming generated by MTS is usually placed on the channels for the community to see. Special programs (such as Poet's Corner and Writer's on Writing) are paid for by outside entities. We do have personnel that schedule the channels. This is a collateral duty of a hourly staff person.

Cost & Benefits: I know of no other University in the Midwest with this kind of outreach capability. In fact only a handful of Universities in the US have this ability. Nearly 300,000 subscribers could view our programming and marketing spots. These channels are worth millions of dollars to the cable companies, we have three of them. Many subscribers watch our channels and send us letters telling us so. The initial cost of the system was less than \$35,000 (for the fiber optics system). This system linked UMKC directly with Time Warner and Comcast Cable "headend" facilities. This money was funded from outside income to MTS.

Usage: It is estimated that .5 - 1% of the ~300,000 subscribers watch KHEN and KCEN programming.

11. Please provide a short description of the duties for each of the IT Units (Director & Operations; Central Systems; Classroom Technology ; Multimedia Technology; Networking & Telecom; Support Services; Instructional Computing Facilities. Also, it may be helpful to include an illustrative job example in each category).

Please note that we are in the process of splitting one of the divisions (MTS) and moving their functions to other divisions. This will result in one less Director position.

Information Services Departments

Central Systems - Jim Hisle, Director

Central Systems is responsible for servers, large-scale computer systems, enterprise management, internet services, security, classroom management systems, virus protection and database applications.

Classroom Technology Services Justin Guggenmos - Manager

CTS staff members maintain and support the Ideal Learning Environment (ILE) classrooms located on the UMKC campuses.

Multimedia Technology Services David Anstaett, Director

MTS provides campus video production, multimedia presentation technologies, cable TV channels, satellite and Internet programming and scheduling as well as instructional computing. Coordinated the use of E-Learning Course Management systems such as Blackboard and Centra.

Networking and Telecommunications David Johnston, Director

Networking/Telecommunications manages and maintains the campus voice, data, and video network including outlets for phones and data, as well as, wireless, pagers, radios, and voice mail. This unit is also responsible for Networking/Telecommunications Help Desk, training, and directory listings.

Operations and Administration Janet Carnett, Director

This unit is responsible for the day-to-day administrative duties performed by Information Services. In addition, Operations and Administration manages four General Use Student Computing Labs and several Computer Classrooms. Provides hands-on and video technology training for faculty and staff and computer based training free of charge to the entire campus. Produces or coordinates the various IS publications and special events.

Support Services Marilyn Reisenbichler, Director

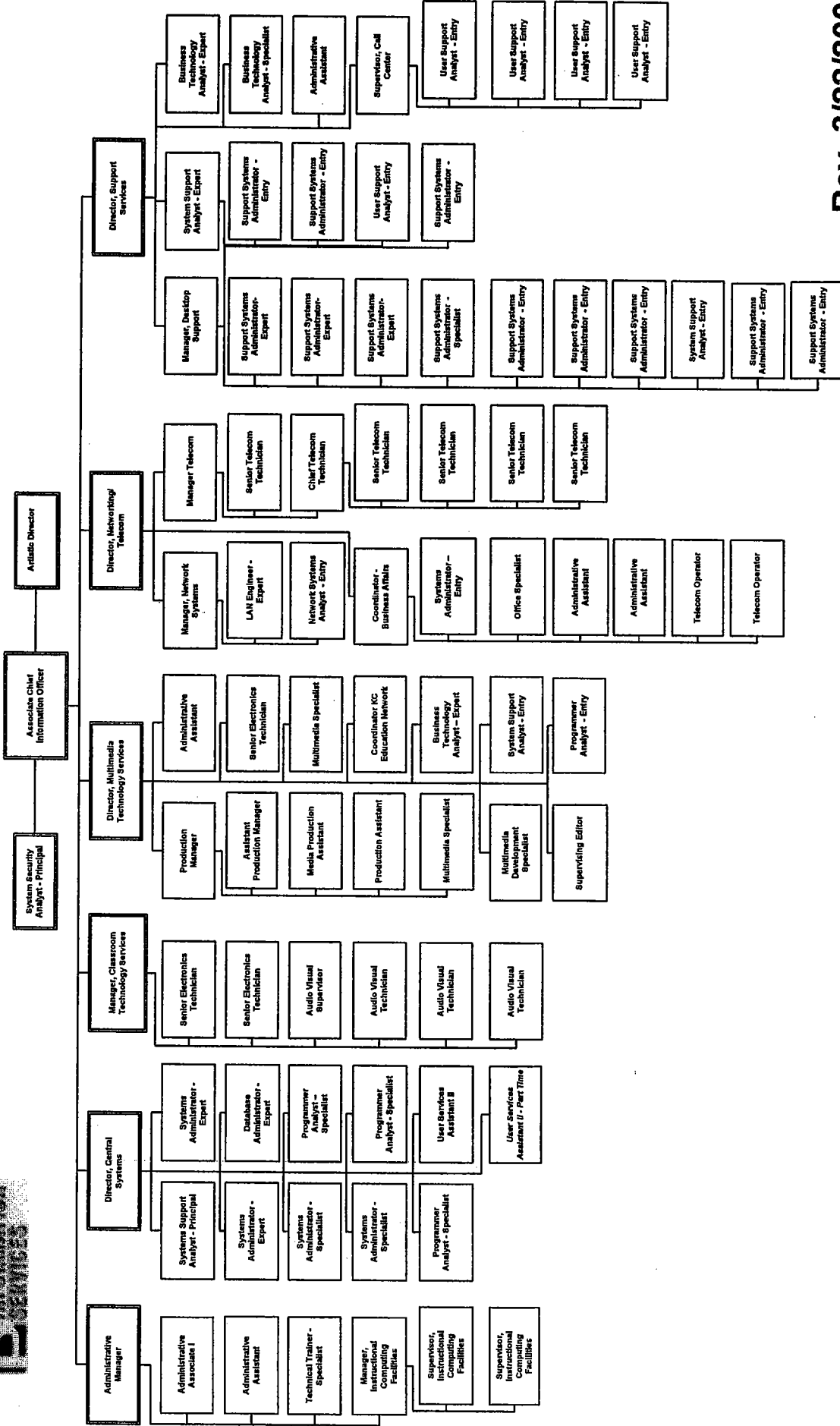
Support services provides workstation support, asset tracking, inventory, workstation replacement cycle and campus-wide dispatch of problem reports via the **Call Center**.

PROVOST APPENDIX #1

12. In your recent response a Table (page 2) was included showing the distribution of computer fees for 2006 into the different units. Last fall a Table was provided to the Senate showing the FY05 budget and TIF funding (attached). Please reconcile these two pieces of information. Specifically, how would the proposed 2006 budget appear if it were presented in the same format as last year for the 2005 budget. For example, "Computer Labs" received \$1,103,000 in FY2005; it is not clear how much they will receive in FY2006.

PROVOST APPENDIX

Information Services Staff Organization Chart



Appendix #13

INFORMATION SERVICES FY06 RATE FUNDED BUDGETS

IS DEPARTMENTS	CLASSROOM TECHNOLOGY SERVICES - CLASSE	ASSOCIATE CIO	NETWORK SECURITY	OPS & ADMIN	CENTRAL SYST	MULTIMEDIA TECHNOLOGY SERVICES	NETWORKING & TELECOMM SERVICES	TRAINING & COMM	SUPPORT SERVICES	GENERAL TRF/CF	GENERAL USE STUDENT LAB	PEOPLESOFT (ASP)
REVENUES												
Beginning balance	\$500.00	\$76,000.00		\$1,000.00	\$1,000.00	\$1,000.00	\$325,000.00	\$5,000.00	\$1,000.00	\$750,000.00	\$5,000.00	\$1,166,500.00
General Revenue Alloc	\$250,000.00	\$235,000.00	\$150,000.00	\$225,000.00	\$500,000.00	\$588,306.00	\$1,240,000.00	\$100,000.00	\$975,000.00			\$4,263,306.00
ICF - IT	\$500,000.00		\$150,000.00		\$500,000.00				\$25,000.00	\$1,160,000.00	\$250,000.00	\$7,725,000.00
Misc Revenue - Outside	\$25,000.00	\$311,000.00	\$300,000.00	\$226,000.00	\$1,001,000.00	\$593,306.00	\$1,585,000.00	\$105,000.00	\$1,401,000.00	\$900,186.00	\$1,005,000.00	\$2,248,411.00
TOTAL REVENUES	\$725,500.00	\$1,113,000.00	\$300,000.00	\$226,000.00	\$1,001,000.00	\$593,306.00	\$1,585,000.00	\$105,000.00	\$1,401,000.00	\$900,186.00	\$1,005,000.00	\$2,496,756.00
EXPENDITURES												
SAW-Admin & Support	\$263,848.00	\$113,186.00	\$67,535.00	\$120,650.00	\$593,805.00	\$370,062.94	\$553,031.00	\$40,063.00	\$980,640.00	\$127,200.00		\$3,250,172.94
SAW-Student Empl										\$400,000.00		\$400,000.00
Staff Benefits	\$79,165.00	\$33,659.00	\$20,261.00	\$36,207.00	\$178,142.00	\$111,018.88	\$168,898.00	\$12,016.00	\$297,192.00	\$53,340.00		\$1,020,231.88
Expense&Equip Reserve	\$10,000.00	\$10,000.00	\$7,500.00	\$11,250.00	\$25,000.00	\$25,000.00	\$60,000.00	\$5,000.00	\$48,750.00			\$182,500.00
Dept Operating Expense	\$30,000.00	\$125,000.00	\$27,500.00	\$51,000.00	\$128,250.00	\$83,000.00	\$615,000.00	\$25,000.00	\$50,000.00			\$1,478,750.00
Equipment > \$5,000	\$350,000.00	\$25,000.00	\$150,000.00	\$5,000.00	\$75,000.00		\$110,000.00	\$20,000.00	\$12,000.00	\$250,000.00		\$1,037,000.00
Software - Capital												\$230,000.00
Infrastructure Improvements			\$25,000.00				\$45,000.00			\$550,000.00		\$720,000.00
Transfer Out - UMSYSTEM												\$2,248,411.00
TOTAL EXPENDITURES	\$723,134.00	\$308,155.00	\$297,796.00	\$224,147.00	\$988,198.00	\$589,081.82	\$1,581,940.00	\$102,081.00	\$1,388,582.00	\$890,540.00		\$2,476,411.00
ENDING BALANCE	\$2,356.00	\$2,845.00	\$2,204.00	\$1,853.00	\$2,802.00	\$224.18	\$3,060.00	\$2,919.00	\$2,418.00	\$186.00	\$9,460.00	\$20,345.00

Benefit Rates

The following figures represent the benefit rates charged to the university's payroll. The rates consists of a flat rate from benefits eligible personnel qualified to enroll in the university's benefit programs plus the FICA rate which applies to all employees, irrespective of benefit eligibility. Rates are provided for FY2002 through FY2006

<u>Year</u>	<u>Flat Rate</u>	<u>FICA</u>	<u>Total</u>
2002	14.30	7.65	21.95
2003	14.18	7.65	21.83
2004	20.00	7.65	27.65
2005	19.63	7.65	27.28
2006*	21.77	7.65	29.42

* Estimate

PROVOST Appendix #14

Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005
 Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2002 Mo:June Final Funds: All Deptid: K0502014-IS CENTRAL
 SYSTEM Stat:% (Fiscal Year to Date)

Account		Current Month	YTD
BEGINNING BALANCE			
350000	Beginning balance	0.00	31,537.39
	350000-Beginning balance	0.00	31,537.39
REVENUES			
393000	Other Allocations/Transfers In	0.00	23,412.00
	393000-Other Allocations/Transfers In	0.00	23,412.00
400000	General revenue allocation	0.00	675,674.00
	400000-General revenue allocation	0.00	675,674.00
TOTAL REVENUES		0.00	699,086.00
EXPENSES			
705100	S&W-Exempt executive/admin	0.00	66,516.70
705200	S&W-Exempt professional	0.00	362,035.72
706200	S&W-Non-Exempt technical	0.00	60,903.96
	705000-S&W-Admin & Support	0.00	489,456.38
	TOTAL SALARIES & WAGES	0.00	489,456.38
710000	Staff Benefits	0.00	49,822.11
710500	SB-Exempt executive/admin	0.00	6,844.61
710600	SB-Exempt professional	0.00	34,924.68
710800	SB-Non-exempt technical	0.00	8,858.46
	710000-Staff Benefits	0.00	100,449.86
	TOTAL BENEFITS	0.00	100,449.86
721000	Business travel & meeting exp.	0.00	2,748.07
722000	Faculty & staff training & dev	0.00	598.00
723000	Postage/delivery services	0.00	1.02
724000	Telephone/fax services	0.00	1,686.45
724500	Cell phone charges	0.00	432.83
724700	Wats	0.00	2,309.43
727200	Reproduction cost	0.00	119.96
730000	Supplies	0.00	18,267.65
730200	Subscriptions,books,periodical	0.00	318.04
739000	Computing expense	0.00	3,050.00
739200	Computer supplies	0.00	9,975.09
739300	Computer software	0.00	3,005.58
740100	Computers - Non Capital	0.00	6,761.48
750300	Moving services	0.00	161.25
750400	Locksmith services	0.00	377.01
789000	Equipment - M & R Non Capital	0.00	379.00
	720001-Department operating expense	0.00	50,190.86
863001	Other Allocations/Transfer Out	0.00	20,000.00
	863001-Other Allocations/Transfer Out	0.00	20,000.00
	TOTAL OTHER EXPENDITURES	0.00	70,190.86

TOTAL DIRECT COSTS	0.00	660,097.10
TOTAL EXPENSES	0.00	660,097.10
EXCESS OF REVENUES OVER EXPENDITURES	0.00	38,988.90
ENDING BALANCE		70,526.29

Appendix #15

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Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 01-11-2006

Appendix #15

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2005 Mo:June Final Funds: All Deptid: K0506001-TRAINING & COMMUNICATIONS Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	0.00	15,312.52
	350000-Beginning balance	0.00	15,312.52
REVENUES			
391100	Non Man Trf In R&R(NonCapPl)	0.00	150,000.00
	391000-Non Mandatory Trfs In	0.00	150,000.00
400000	General revenue allocation	0.00	240,879.00
	400000-General revenue allocation	0.00	240,879.00
420001	Sales of aux enter/educ activ	0.00	264.00
	420001-Sales of aux enter/educ activ	0.00	264.00
494001	Misc Revenue	0.00	702.00
	494001-Misc Revenue	0.00	702.00
TOTAL REVENUES		0.00	391,845.00
EXPENSES			
705100	S&W-Exempt executive/admin	0.00	4,677.67
705200	S&W-Exempt professional	0.00	37,956.04
706300	S&W-Office/clerical	0.00	25,251.02
	705000-S&W-Admin & Support	0.00	67,884.73
	TOTAL SALARIES & WAGES	0.00	67,884.73
710500	SB-Exempt executive/admin	0.00	1,255.04
710600	SB-Exempt professional	0.00	9,970.74
710900	SB-Non-exempt office/clerical	0.00	6,698.50
	710000-Staff Benefits	0.00	17,924.28
	TOTAL BENEFITS	0.00	17,924.28
721100	Bus travel-domestic-in state	0.00	917.15
721200	Bus travel-domestic-out state	0.00	64.95
722100	Fac/staff trng&dev-meeting exp	0.00	82.62
723000	Postage/delivery services	0.00	1.20
724000	Telephone/fax services	0.00	1,777.50
724500	Cell phone charges	0.00	654.14
724700	Wats	0.00	14.72
727100	Publishing/printing	0.00	1,459.75
727200	Reproduction cost	0.00	826.30
730100	Office supplies	0.00	209.66
730200	Subscriptions,books,periodical	0.00	1,175.87
730300	Instructional supplies	0.00	112.00
732800	Food stores - other	0.00	744.38
739200	Computer supplies	0.00	868.87
740100	Computers - Non Capital	0.00	18,352.00
740300	Other Equipment - Non Capital	0.00	158.50
789000	Equipment - M & R Non Capital	0.00	896.95
	720001-Department operating expense	0.00	28,316.56
862100	Non-Mand Out-R&R(non-cap pool)	0.00	150,000.00
	862001-Non Mandatory Trf Out	0.00	150,000.00

Appendix #15

TOTAL OTHER EXPENDITURES	0.00	178,316.58
AL DIRECT COSTS	0.00	264,125.58
TOTAL EXPENSES	0.00	264,125.58
EXCESS OF REVENUES OVER EXPENDITURES	0.00	127,719.42
ENDING BALANCE		143,031.94

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005
 Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2002 Mo:June Final Funds: All Deptid: K0505002-TELECOM
 NETWORK Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>541,696.35</u>
	350000-Beginning balance	<u>0.00</u>	<u>541,696.35</u>
REVENUES			
393000	Other Allocations/Transfers In	<u>0.00</u>	<u>14,977.07</u>
	393000-Other Allocations/Transfers In	<u>0.00</u>	<u>14,977.07</u>
400000	General revenue allocation	<u>0.00</u>	<u>658,123.00</u>
	400000-General revenue allocation	<u>0.00</u>	<u>658,123.00</u>
450000	Internal sales & services	<u>0.00</u>	<u>927,213.48</u>
450010	Suspense items-feeders	<u>0.00</u>	<u>0.00</u>
	450000-Internal sales & services	<u>0.00</u>	<u>927,213.48</u>
495000	Misc Revenue-non taxable	<u>0.00</u>	<u>144,122.68</u>
	494001-Misc Revenue	<u>0.00</u>	<u>144,122.68</u>
TOTAL REVENUES		0.00	1,744,436.23
EXPENSES			
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>81,242.96</u>
705200	S&W-Exempt professional	<u>0.00</u>	<u>163,578.49</u>
706200	S&W-Non-Exempt technical	<u>0.00</u>	<u>186,929.78</u>
706300	S&W-Office/clerical	<u>0.00</u>	<u>23,481.47</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>455,232.70</u>
707100	S&W-Student employees	<u>0.00</u>	<u>8,485.84</u>
	707100-S&W-Student employees	<u>0.00</u>	<u>8,485.84</u>
	TOTAL SALARIES & WAGES	0.00	463,718.54
710000	Staff Benefits	<u>0.00</u>	<u>44,561.85</u>
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>8,985.27</u>
710600	SB-Exempt professional	<u>0.00</u>	<u>18,193.29</u>
710800	SB-Non-exempt technical	<u>0.00</u>	<u>18,691.85</u>
710900	SB-Non-exempt office/clerical	<u>0.00</u>	<u>1,800.64</u>
	710000-Staff Benefits	<u>0.00</u>	<u>92,232.90</u>
	TOTAL BENEFITS	0.00	92,232.90
721000	Business travel & meeting exp.	<u>0.00</u>	<u>1,040.09</u>
724000	Telephone/fax services	<u>0.00</u>	<u>319,977.99</u>
724500	Cell phone charges	<u>0.00</u>	<u>6,942.09</u>
724600	Beepers	<u>0.00</u>	<u>(25.00)</u>
724700	Wats	<u>0.00</u>	<u>78,894.49</u>
725000	Marketing/advertising expense	<u>0.00</u>	<u>11,954.21</u>
726000	Insurance	<u>0.00</u>	<u>500.00</u>
727200	Reproduction cost	<u>0.00</u>	<u>7,841.91</u>
730000	Supplies	<u>0.00</u>	<u>263,877.50</u>
730120	Merchandise Variance	<u>0.00</u>	<u>126,579.12</u>
738000	Dues/memberships	<u>0.00</u>	<u>16,730.00</u>

739000	Computing expense	<u>0.00</u>	<u>900.00</u>
739400	Network charges	<u>0.00</u>	<u>(50.00)</u>
740002	Non-capital equipment	<u>0.00</u>	<u>14,096.12</u>
740100	Computers - Non Capital	<u>0.00</u>	<u>2,095.39</u>
	720001-Department operating expense	<u>0.00</u>	<u>851,353.91</u>
770000	Equipment > \$5,000	<u>0.00</u>	<u>0.00</u>
	770000-Equipment > \$5,000	<u>0.00</u>	<u>0.00</u>
789000	Equipment - M & R Non Capital	<u>0.00</u>	<u>125,551.10</u>
	720001-Department operating expense	<u>0.00</u>	<u>125,551.10</u>
795000	Bldgs-M&R-non capital	<u>0.00</u>	<u>6,126.27</u>
797500	Utility dist-non capital	<u>0.00</u>	<u>5,084.37</u>
	790000-Fac & non-capital improve	<u>0.00</u>	<u>11,210.64</u>
863001	Other Allocations/Transfer Out	<u>0.00</u>	<u>21,277.07</u>
	863001-Other Allocations/Transfer Out	<u>0.00</u>	<u>21,277.07</u>
863100	Full costing	<u>0.00</u>	<u>70,716.00</u>
	863100-Full costing	<u>0.00</u>	<u>70,716.00</u>
864000	Subsidy	<u>0.00</u>	<u>(70,716.00)</u>
	863001-Other Allocations/Transfer Out	<u>0.00</u>	<u>(70,716.00)</u>
	TOTAL OTHER EXPENDITURES	0.00	1,009,392.72
TOTAL DIRECT COSTS		0.00	1,565,344.16
TOTAL EXPENSES		0.00	1,565,344.16
CESS OF REVENUES OVER EXPENDITURES		0.00	179,092.07
ENDING BALANCE			720,788.42

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2003 Mo:June Final Funds: All Deptid: K0505002-TELECOM

NETWORK Stat:% (Fiscal Year to Date)

Account		Current Month	YTD
BEGINNING BALANCE			
350000	Beginning balance	0.00	720,788.42
	350000-Beginning balance	0.00	720,788.42
REVENUES			
450000	Internal sales & services	0.00	1,159,210.83
	450000-Internal sales & services	0.00	1,159,210.83
495000	Misc Revenue-non taxable	0.00	154,674.01
	494001-Misc Revenue	0.00	154,674.01
TOTAL REVENUES		0.00	1,313,884.84
EXPENSES			
705100	S&W-Exempt executive/admin	0.00	0.00
705200	S&W-Exempt professional	0.00	1,267.50
706200	S&W-Non-Exempt technical	0.00	139,924.56
706300	S&W-Office/clerical	0.00	10,767.15
	705000-S&W-Admin & Support	0.00	151,959.21
707100	S&W-Student employees	0.00	5,963.45
	707100-S&W-Student employees	0.00	5,963.45
	TOTAL SALARIES & WAGES	0.00	157,922.66
710500	SB-Exempt executive/admin	0.00	0.00
710600	SB-Exempt professional	0.00	272.67
710800	SB-Non-exempt technical	0.00	29,476.71
710900	SB-Non-exempt office/clerical	0.00	851.64
711200	SB-Non-exempt students	0.00	73.83
	710000-Staff Benefits	0.00	30,674.85
	TOTAL BENEFITS	0.00	30,674.85
724000	Telephone/fax services	0.00	241,617.66
724500	Cell phone charges	0.00	47,491.51
724600	Beepers	0.00	20,632.11
724700	Wats	0.00	48,713.39
725000	Marketing/advertising expense	0.00	31,391.70
726000	Insurance	0.00	0.00
730000	Supplies	0.00	32,132.36
730120	Merchandise Variance	0.00	132,926.21
739000	Computing expense	0.00	(50.00)
740002	Non-capital equipment	0.00	214,476.90
740100	Computers - Non Capital	0.00	0.00
	720001-Department operating expense	0.00	769,331.84
770000	Equipment > \$5,000	0.00	0.00
	770000-Equipment > \$5,000	0.00	0.00
789000	Equipment - M & R Non Capital	0.00	29,027.56
	720001-Department operating expense	0.00	29,027.56

Appendix #15

795000	Bldgs-M&R-non capital	<u>0.00</u>	<u>15,545.95</u>
	790000-Fac & non-capital improve	0.00	15,545.95
796500	Bldg reno/rehab capital	<u>0.00</u>	<u>90,603.22</u>
797000	Bldg repair - capital	<u>0.00</u>	<u>0.00</u>
	790001-Facilities & capital imprvmts	0.00	90,603.22
797500	Utility dist-non capital	<u>0.00</u>	<u>2,000.00</u>
	790000-Fac & non-capital improve	0.00	2,000.00
863100	Full costing	<u>0.00</u>	<u>120,160.44</u>
	863100-Full costing	0.00	120,160.44
	TOTAL OTHER EXPENDITURES	0.00	1,026,669.01
TOTAL DIRECT COSTS		0.00	1,215,266.52
TOTAL EXPENSES		0.00	1,215,266.52
EXCESS OF REVENUES OVER EXPENDITURES		0.00	98,618.32
ENDING BALANCE			819,406.74

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2004 Mo:June Final Funds: All Deptid: K0505002-TELECOM NETWORK Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	0.00	819,406.74
	350000-Beginning balance	0.00	819,406.74
REVENUES			
450000	Internal sales & services	0.00	1,379,792.73
	450000-Internal sales & services	0.00	1,379,792.73
494001	Misc Revenue	0.00	75.00
495000	Misc Revenue-non taxable	0.00	205,031.77
	494001-Misc Revenue	0.00	205,106.77
TOTAL REVENUES		0.00	1,584,899.50
EXPENSES			
706200	S&W-Non-Exempt technical	0.00	132,304.18
706300	S&W-Office/clerical	0.00	3,475.51
	705000-S&W-Admin & Support	0.00	135,779.69
707100	S&W-Student employees	0.00	15,290.10
	707100-S&W-Student employees	0.00	15,290.10
	TOTAL SALARIES & WAGES	0.00	151,069.79
710800	SB-Non-exempt technical	0.00	36,711.47
	710000-Staff Benefits	0.00	36,711.47
	TOTAL BENEFITS	0.00	36,711.47
721700	Business mtg exp-food catering	0.00	444.45
724000	Telephone/fax services	0.00	136,395.96
724200	Telephone change services	0.00	5,450.00
724500	Cell phone charges	0.00	15,292.38
724600	Beepers	0.00	20,965.30
724700	Wats	0.00	91,276.88
725000	Marketing/advertising expense	0.00	5,901.07
730120	Merchandise Variance	0.00	104,658.94
739000	Computing expense	0.00	(25.00)
740002	Non-capital equipment	0.00	171,601.07
741600	Rent/Lease Office Equipment	0.00	9,119.60
750100	Consulting services	0.00	264.00
	720001-Department operating expense	0.00	561,344.65
770000	Equipment > \$5,000	0.00	0.00
	770000-Equipment > \$5,000	0.00	0.00
789000	Equipment - M & R Non Capital	0.00	14,491.40
	720001-Department operating expense	0.00	14,491.40
795000	Bldgs-M&R-non capital	0.00	374.44
796000	Minor renova/rehab non capital	0.00	3,601.23
	790000-Fac & non-capital improve	0.00	3,975.67

Appendix #15

796500	Bldg reno/rehab capital	0.00	0.00
797000	Bldg repair - capital	0.00	8,261.53
	790001-Facilities & capital imprvmnts	0.00	8,261.53
863001	Other Allocations/Transfer Out	0.00	875,000.00
	863001-Other Allocations/Transfer Out	0.00	875,000.00
	TOTAL OTHER EXPENDITURES	0.00	1,463,073.25
	TOTAL DIRECT COSTS	0.00	1,650,854.51
	TOTAL EXPENSES	0.00	1,650,854.51
	EXCESS OF REVENUES OVER EXPENDITURES	0.00	(65,955.01)
	ENDING BALANCE		753,451.73

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Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2005 Mo:June Final Funds: All Deptid: K0505002-TELECOM
NETWORK Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>753,451.73</u>
	350000-Beginning balance	<u>0.00</u>	<u>753,451.73</u>
REVENUES			
450000	Internal sales & services	<u>0.00</u>	<u>1,655,780.94</u>
	450000-Internal sales & services	<u>0.00</u>	<u>1,655,780.94</u>
494001	Misc Revenue	<u>0.00</u>	<u>235.00</u>
495000	Misc Revenue-non taxable	<u>0.00</u>	<u>195,278.76</u>
	494001-Misc Revenue	<u>0.00</u>	<u>195,513.76</u>
TOTAL REVENUES		0.00	1,851,294.70
EXPENSES			
706200	S&W-Non-Exempt technical	<u>0.00</u>	<u>153,768.09</u>
706300	S&W-Office/clerical	<u>0.00</u>	<u>6,896.75</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>160,664.84</u>
707100	S&W-Student employees	<u>0.00</u>	<u>422.75</u>
	707100-S&W-Student employees	<u>0.00</u>	<u>422.75</u>
	TOTAL SALARIES & WAGES	0.00	161,087.59
710800	SB-Non-exempt technical	<u>0.00</u>	<u>38,581.91</u>
710900	SB-Non-exempt office/clerical	<u>0.00</u>	<u>1,848.70</u>
711200	SB-Non-exempt students	<u>0.00</u>	<u>32.34</u>
	710000-Staff Benefits	<u>0.00</u>	<u>40,462.95</u>
	TOTAL BENEFITS	0.00	40,462.95
724000	Telephone/fax services	<u>0.00</u>	<u>425,472.93</u>
724200	Telephone change services	<u>0.00</u>	<u>(2,459.85)</u>
724500	Cell phone charges	<u>0.00</u>	<u>(11,962.34)</u>
724600	Beepers	<u>0.00</u>	<u>3,605.38</u>
724700	Wats	<u>0.00</u>	<u>120,410.80</u>
725000	Marketing/advertising expense	<u>0.00</u>	<u>(2,127.79)</u>
730000	Supplies	<u>0.00</u>	<u>2,257.51</u>
730120	Merchandise Variance	<u>0.00</u>	<u>18,872.27</u>
740300	Other Equipment - Non Capital	<u>0.00</u>	<u>292,577.50</u>
789000	Equipment - M & R Non Capital	<u>0.00</u>	<u>325.60</u>
789300	Vendor Serv Contracts Non Cap	<u>0.00</u>	<u>9,915.00</u>
	720001-Department operating expense	<u>0.00</u>	<u>856,887.01</u>
795000	Bldgs-M&R-non capital	<u>0.00</u>	<u>83.05</u>
796000	Minor renova/rehab non capital	<u>0.00</u>	<u>(2,203.82)</u>
	790000-Fac & non-capital improve	<u>0.00</u>	<u>(2,120.77)</u>
796500	Bldg reno/rehab capital	<u>0.00</u>	<u>(90,603.22)</u>
797000	Bldg repair - capital	<u>0.00</u>	<u>2,886.14</u>
	790001-Facilities & capital imprvmnts	<u>0.00</u>	<u>(87,717.08)</u>

863100	Full costing	0.00	28,663.00
	863100-Full costing	0.00	28,663.00
	TOTAL OTHER EXPENDITURES	0.00	795,712.16
TOTAL DIRECT COSTS		0.00	997,262.70
TOTAL EXPENSES		0.00	997,262.70
EXCESS OF REVENUES OVER EXPENDITURES		0.00	854,032.00
ENDING BALANCE			1,607,483.73

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2002 Mo:June Final Funds: All Deptid: K0505001-TELEPHONE
SERVICES Stat:% (Fiscal Year to Date)

Account		Current Month	YTD
BEGINNING BALANCE			
350000	Beginning balance	0.00	5,904.12
	350000-Beginning balance	0.00	5,904.12
REVENUES			
400000	General revenue allocation	0.00	599,916.00
	400000-General revenue allocation	0.00	599,916.00
TOTAL REVENUES		0.00	599,916.00
EXPENSES			
705100	S&W-Exempt executive/admin	0.00	58,523.66
705200	S&W-Exempt professional	0.00	92,342.23
706200	S&W-Non-Exempt technical	0.00	85,171.62
706300	S&W-Office/clerical	0.00	47,530.53
	705000-S&W-Admin & Support	0.00	283,568.04
	TOTAL SALARIES & WAGES	0.00	283,568.04
710000	Staff Benefits	0.00	31,723.26
710500	SB-Exempt executive/admin	0.00	4,828.73
710600	SB-Exempt professional	0.00	11,750.67
710800	SB-Non-exempt technical	0.00	8,079.31
710900	SB-Non-exempt office/clerical	0.00	8,933.48
	710000-Staff Benefits	0.00	65,315.45
	TOTAL BENEFITS	0.00	65,315.45
721000	Business travel & meeting exp.	0.00	6,770.93
721200	Bus travel-domestic-out state	0.00	614.00
721600	Business mtg exp-room rental	0.00	105.00
723000	Postage/delivery services	0.00	451.84
724000	Telephone/fax services	0.00	12,199.32
724700	Wats	0.00	540.55
725000	Marketing/advertising expense	0.00	27,408.00
727200	Reproduction cost	0.00	622.20
730000	Supplies	0.00	21,498.57
730100	Office supplies	0.00	6,807.35
730120	Merchandise Variance	0.00	701.68
730200	Subscriptions,books,periodical	0.00	0.00
730900	Gasoline	0.00	1,916.01
732800	Food stores - other	0.00	270.25
738000	Dues/memberships	0.00	400.00
739000	Computing expense	0.00	20.00
739300	Computer software	0.00	318.24
742000	Other misc expense	0.00	(54.62)
750400	Locksmith services	0.00	27.50
789000	Equipment - M & R Non Capital	0.00	36,981.14
	720001-Department operating expense	0.00	117,597.96
796000	Minor renova/rehab non capital	0.00	22,482.58

797500	Utility dist-non capital 790000-Fac & non-capital improve	0.00 0.00	74,096 23,228.58
863001	Other Allocations/Transfer Out 863001-Other Allocations/Transfer Out	0.00 0.00	<u>13,000.00</u> 13,000.00
	TOTAL OTHER EXPENDITURES	0.00	153,826.49
TOTAL DIRECT COSTS		0.00	502,709.98
TOTAL EXPENSES		0.00	502,709.98
EXCESS OF REVENUES OVER EXPENDITURES		0.00	97,206.02
ENDING BALANCE			103,110.14

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2003 Mo:June Final Funds: All Deptid: K0505001-TELEPHONE
 SERVICES Stat:% (Fiscal Year to Date)

Account		Current Month	YTD
BEGINNING BALANCE			
350000	Beginning balance	0.00	103,110.14
	350000-Beginning balance	0.00	103,110.14
REVENUES			
393000	Other Allocations/Transfers In	0.00	24,379.78
	393000-Other Allocations/Transfers In	0.00	24,379.78
400000	General revenue allocation	0.00	1,205,519.00
	400000-General revenue allocation	0.00	1,205,519.00
TOTAL REVENUES		0.00	1,229,898.78
EXPENSES			
705100	S&W-Exempt executive/admin	0.00	140,725.56
705200	S&W-Exempt professional	0.00	256,222.98
706200	S&W-Non-Exempt technical	0.00	128,938.91
706300	S&W-Office/clerical	0.00	50,441.10
	705000-S&W-Admin & Support	0.00	576,328.55
	TOTAL SALARIES & WAGES	0.00	576,328.55
710500	SB-Exempt executive/admin	0.00	30,265.31
710600	SB-Exempt professional	0.00	54,469.88
710800	SB-Non-exempt technical	0.00	24,166.44
710900	SB-Non-exempt office/clerical	0.00	10,294.65
	710000-Staff Benefits	0.00	119,196.28
	TOTAL BENEFITS	0.00	119,196.28
721000	Business travel & meeting exp.	0.00	14,394.92
723000	Postage/delivery services	0.00	743.20
724000	Telephone/fax services	0.00	23,479.98
724100	Telephone/equipment	0.00	750.00
724200	Telephone change services	0.00	6,200.00
724700	Wats	0.00	49,650.64
725000	Marketing/advertising expense	0.00	(22,608.00)
726000	Insurance	0.00	700.00
727100	Publishing/printing	0.00	25.08
727200	Reproduction cost	0.00	236.88
730000	Supplies	0.00	1,609.30
730100	Office supplies	0.00	4,888.70
730120	Merchandise Variance	0.00	6,836.59
730900	Gasoline	0.00	2,198.63
738000	Dues/memberships	0.00	18,475.00
739300	Computer software	0.00	425.00
740100	Computers - Non Capital	0.00	25,675.98
742000	Other misc expense	0.00	60.00
750400	Locksmith services	0.00	127.60
789000	Equipment - M & R Non Capital	0.00	153,639.30
	720001-Department operating expense	0.00	287,508.80

Appendix #15

795000	Bldgs-M&R-non capital	<u>0.00</u>	<u>2,023.73</u>
	790000-Fac & non-capital improve	0.00	2,023.73
796500	Bldg reno/rehab capital	<u>0.00</u>	<u>0.00</u>
	790001-Facilities & capital imprvmnts	0.00	0.00
	TOTAL OTHER EXPENDITURES	0.00	289,532.53
TOTAL DIRECT COSTS		0.00	985,057.36
TOTAL EXPENSES		0.00	985,057.36
EXCESS OF REVENUES OVER EXPENDITURES		0.00	244,841.42
ENDING BALANCE			347,951.56

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. **Date:** 07-13-2005
Results for Tree: BCM_ACCOUNT_L1 BU:KCITY FY:2004 Mo:June Final Funds: All Deptid: K0505001-TELEPHONE
SERVICES Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>347,951.56</u>
	350000-Beginning balance	<u>0.00</u>	<u>347,951.56</u>
REVENUES			
400000	General revenue allocation	<u>0.00</u>	<u>1,205,519.00</u>
	400000-General revenue allocation	<u>0.00</u>	<u>1,205,519.00</u>
450000	Internal sales & services	<u>0.00</u>	<u>5,833.00</u>
	450000-Internal sales & services	<u>0.00</u>	<u>5,833.00</u>
TOTAL REVENUES		0.00	1,211,352.00
EXPENSES			
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>154,038.24</u>
705200	S&W-Exempt professional	<u>0.00</u>	<u>219,320.56</u>
706200	S&W-Non-Exempt technical	<u>0.00</u>	<u>142,672.91</u>
706300	S&W-Office/clerical	<u>0.00</u>	<u>48,153.51</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>564,185.22</u>
707100	S&W-Student employees	<u>0.00</u>	<u>1,552.10</u>
	707100-S&W-Student employees	<u>0.00</u>	<u>1,552.10</u>
	TOTAL SALARIES & WAGES	0.00	565,737.32
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>41,635.79</u>
710600	SB-Exempt professional	<u>0.00</u>	<u>56,056.38</u>
710800	SB-Non-exempt technical	<u>0.00</u>	<u>31,278.34</u>
710900	SB-Non-exempt office/clerical	<u>0.00</u>	<u>13,199.64</u>
711200	SB-Non-exempt students	<u>0.00</u>	<u>46.42</u>
	710000-Staff Benefits	<u>0.00</u>	<u>142,216.57</u>
	TOTAL BENEFITS	0.00	142,216.57
720001	Department operating expense	<u>0.00</u>	<u>47.76</u>
721000	Business travel & meeting exp.	<u>0.00</u>	<u>2,531.98</u>
721100	Bus travel-domestic-in state	<u>0.00</u>	<u>522.13</u>
721200	Bus travel-domestic-out state	<u>0.00</u>	<u>13,909.08</u>
721700	Business mtg exp-food catering	<u>0.00</u>	<u>15.70</u>
722000	Faculty & staff training & dev	<u>0.00</u>	<u>30,546.00</u>
722100	Fac/staff trng&dev-meeting exp	<u>0.00</u>	<u>49.59</u>
723000	Postage/delivery services	<u>0.00</u>	<u>427.72</u>
724000	Telephone/fax services	<u>0.00</u>	<u>59,063.23</u>
724200	Telephone change services	<u>0.00</u>	<u>13,250.00</u>
724500	Cell phone charges	<u>0.00</u>	<u>2,933.44</u>
724600	Beepers	<u>0.00</u>	<u>2,121.25</u>
724700	Wats	<u>0.00</u>	<u>4,687.50</u>
725000	Marketing/advertising expense	<u>0.00</u>	<u>1,781.00</u>
726000	Insurance	<u>0.00</u>	<u>100.00</u>
727000	Copy Service	<u>0.00</u>	<u>280.80</u>
727100	Publishing/printing	<u>0.00</u>	<u>651.18</u>
727200	Reproduction cost	<u>0.00</u>	<u>114.97</u>

730000	Supplies	0.00	790.41
730100	Office supplies	0.00	25.67
730120	Merchandise Variance	0.00	12,477.54
730900	Gasoline	0.00	2,238.91
738000	Dues/memberships	0.00	17,990.00
739300	Computer software	0.00	115.81
740002	Non-capital equipment	0.00	2,235.86
742000	Other misc expense	0.00	1,400.00
750000	Professional services	0.00	1,475.00
750400	Locksmith services	0.00	292.15
	720001-Department operating expense	0.00	172,074.68
770000	Equipment > \$5,000	0.00	34,673.92
777800	Vehicles - Capital	0.00	29,489.25
	770000-Equipment > \$5,000	0.00	64,163.17
789000	Equipment - M & R Non Capital	0.00	83,536.94
789300	Vendor Serv Contracts Non Cap	0.00	125,954.80
	720001-Department operating expense	0.00	209,491.74
795000	Bldgs-M&R-non capital	0.00	47.85
796000	Minor renova/rehab non capital	0.00	4,795.18
	790000-Fac & non-capital improve	0.00	4,843.03
	TOTAL OTHER EXPENDITURES	0.00	450,572.62
	TOTAL DIRECT COSTS	0.00	1,158,526.51
	TOTAL EXPENSES	0.00	1,158,526.51
	CESS OF REVENUES OVER EXPENDITURES	0.00	52,825.49
	ENDING BALANCE		400,777.05

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Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 01-11-2006

Appendix #15

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2005 Mo:June Final Funds: All Deptid: K0503002-VIDEO NETWORK
% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	0.00	(74,343.61)
	350000-Beginning balance	0.00	(74,343.61)
REVENUES			
392000	Revenue Allocations/Transfers	0.00	297,671.27
	392000-Revenue Allocations/Transfers	0.00	297,671.27
400000	General revenue allocation	0.00	516,940.00
	400000-General revenue allocation	0.00	516,940.00
404001	Supplemental Fees	0.00	23,852.00
404010	Supp Fees - Summer Grad Prof	0.00	22,098.70
404100	Supplemental fees-fall ungrd	0.00	2,268.40
404110	Supp Fee - Fall Grad Proff	0.00	28,159.13
404200	Supplemental fees-winter ungrd	0.00	1,252.50
404210	Supp Fee - Winter Grad Prof	0.00	25,442.26
404400	Supplemental fees-win inter ug	0.00	450.00
	404001-Supplemental Fees	0.00	103,522.99
450000	Internal sales & services	0.00	52,429.95
	450000-Internal sales & services	0.00	52,429.95
494001	Misc Revenue	0.00	64,154.42
	494001-Misc Revenue	0.00	64,154.42
TOTAL REVENUES		0.00	1,034,718.63
EXPENSES			
702000	S&W-Ranked Faculty - other	0.00	60,489.58
	700001-S & W - Teaching & Research	0.00	60,489.58
705100	S&W-Exempt executive/admin	0.00	172,943.95
705200	S&W-Exempt professional	0.00	48,074.59
706200	S&W-Non-Exempt technical	0.00	346,936.23
706300	S&W-Office/clerical	0.00	26,950.59
	705000-S&W-Admin & Support	0.00	594,905.37
707100	S&W-Student employees	0.00	15,037.44
	707100-S&W-Student employees	0.00	15,037.44
	TOTAL SALARIES & WAGES	0.00	670,432.39
710200	SB-Ranked Faculty - other	0.00	16,413.71
710500	SB-Exempt executive/admin	0.00	45,728.79
710600	SB-Exempt professional	0.00	12,970.12
710800	SB-Non-exempt technical	0.00	80,253.62
710900	SB-Non-exempt office/clerical	0.00	7,215.27
711200	SB-Non-exempt students	0.00	204.56
	710000-Staff Benefits	0.00	162,786.07
	TOTAL BENEFITS	0.00	162,786.07
721100	Bus travel-domestic-in state	0.00	1,970.98
721200	Bus travel-domestic-out state	0.00	7,153.86

721500	Bus mtg expense-equip rental	0.00	67.00
721700	Business mtg exp-food catering	0.00	365.37
721800	Bus mtg exp- other services	0.00	1,724.34
722000	Faculty & staff training & dev	0.00	1,274.00
722100	Fac/staff trng&dev-meeting exp	0.00	2,135.00
723000	Postage/delivery services	0.00	11.45
723100	Postage	0.00	203.35
723300	Express mail delivery service	0.00	943.97
724000	Telephone/fax services	0.00	10,575.00
724200	Telephone change services	0.00	550.00
724500	Cell phone charges	0.00	5,616.51
724600	Beepers	0.00	71.34
724700	Wats	0.00	394.91
727100	Publishing/printing	0.00	75.24
727200	Reproduction cost	0.00	1,274.43
730000	Supplies	0.00	70.81
730100	Office supplies	0.00	10,341.58
730130	Demurrage	0.00	28.00
730200	Subscriptions,books,periodical	0.00	909.93
730700	Training supplies	0.00	2,582.50
731000	Diesel	0.00	(64.64)
731600	Shop supplies	0.00	741.09
731900	Food stores - misc food	0.00	59.29
732800	Food stores - other	0.00	32.80
739200	Computer supplies	0.00	3,871.02
739300	Computer software	0.00	4,212.13
739800	Contracts/agreements/license	0.00	4,699.00
740100	Computers - Non Capital	0.00	11,059.68
740200	Office Equipment - Non Capital	0.00	941.85
740300	Other Equipment - Non Capital	0.00	261.38
740600	Furniture - Non Capital	0.00	137.93
740900	Misc Facilities Charges < 5000	0.00	32.78
742000	Other misc expense	0.00	(895.22)
743200	Awards	0.00	70.99
789000	Equipment - M & R Non Capital	0.00	968.75
789300	Vendor Serv Contracts Non Cap	0.00	0.00
	720001-Department operating expense	0.00	74,468.76
796000	Minor renova/rehab non capital	0.00	19.55
	790000-Fac & non-capital improve	0.00	19.55
863100	Full costing	0.00	11,873.00
	863100-Full costing	0.00	11,873.00
	TOTAL OTHER EXPENDITURES	0.00	86,361.31
TOTAL DIRECT COSTS		0.00	919,579.77
TOTAL EXPENSES		0.00	919,579.77
EXCESS OF REVENUES OVER EXPENDITURES		0.00	115,138.86
ENDING BALANCE			40,795.25

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. **Date:** 07-13-2005
Results for Tree: BCM_ACCOUNT_L1 BU: KCITY FY: 2002 Mo: June Final Funds: All Deptid: K0506001-TRAINING & COMMUNICATIONS Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	0.00	55,936.61
	350000-Beginning balance	0.00	55,936.61
REVENUES			
400000	General revenue allocation	0.00	373,627.36
	400000-General revenue allocation	0.00	373,627.36
TOTAL REVENUES		0.00	373,627.36
EXPENSES			
705100	S&W-Exempt executive/admin	0.00	49,757.30
705200	S&W-Exempt professional	0.00	155,491.03
706300	S&W-Office/clerical	0.00	22,533.23
	705000-S&W-Admin & Support	0.00	227,781.56
	TOTAL SALARIES & WAGES	0.00	227,781.56
710000	Staff Benefits	0.00	21,326.28
710500	SB-Exempt executive/admin	0.00	6,734.51
710600	SB-Exempt professional	0.00	13,195.51
710900	SB-Non-exempt office/clerical	0.00	2,759.56
714100	SB-Educational assist-fall	0.00	805.95
714200	SB-Educational assist-winter	0.00	805.95
	710000-Staff Benefits	0.00	45,627.76
	TOTAL BENEFITS	0.00	45,627.76
721000	Business travel & meeting exp.	0.00	1,438.37
721700	Business mtg exp-food catering	0.00	146.35
722000	Faculty & staff training & dev	0.00	600.00
723000	Postage/delivery services	0.00	3,251.21
724500	Cell phone charges	0.00	71.04
724700	Wats	0.00	399.26
727100	Publishing/printing	0.00	125.00
727200	Reproduction cost	0.00	37,407.67
727300	Copy service A-21 exclusion	0.00	732.78
730000	Supplies	0.00	20,017.16
730300	Instructional supplies	0.00	337.42
739000	Computing expense	0.00	294.66
739200	Computer supplies	0.00	(30.00)
739300	Computer software	0.00	24,933.79
740002	Non-capital equipment	0.00	6,608.00
750000	Professional services	0.00	5,440.00
750400	Locksmith services	0.00	95.70
	720001-Department operating expense	0.00	101,868.41
770000	Equipment > \$5,000	0.00	0.00
	770000-Equipment > \$5,000	0.00	0.00
789000	Equipment - M & R Non Capital	0.00	337.26
	720001-Department operating expense	0.00	337.26

Appendix #15

796000	Minor renova/rehab non capital 790000-Fac & non-capital improve	0.00 0.00	38,277.07 38,277.07
863001	Other Allocations/Transfer Out 863001-Other Allocations/Transfer Out	0.00 0.00	15,000.00 15,000.00
	TOTAL OTHER EXPENDITURES	0.00	155,482.74
	TOTAL DIRECT COSTS	0.00	428,892.06
	TOTAL EXPENSES	0.00	428,892.06
	EXCESS OF REVENUES OVER EXPENDITURES	0.00	(55,264.70)
	ENDING BALANCE		671.91

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005
 Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2003 Mo:June Final Funds: All Deptid: K0506001-TRAINING &
 COMMUNICATIONS Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>671.91</u>
	350000-Beginning balance	<u>0.00</u>	<u>671.91</u>
REVENUES			
400000	General revenue allocation	<u>0.00</u>	<u>281,495.00</u>
	400000-General revenue allocation	<u>0.00</u>	<u>281,495.00</u>
494001	Misc Revenue	<u>0.00</u>	<u>4,637.25</u>
	494001-Misc Revenue	<u>0.00</u>	<u>4,637.25</u>
TOTAL REVENUES		0.00	286,132.25
EXPENSES			
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>54,507.96</u>
705200	S&W-Exempt professional	<u>0.00</u>	<u>94,929.33</u>
706300	S&W-Office/clerical	<u>0.00</u>	<u>22,650.92</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>172,088.21</u>
	TOTAL SALARIES & WAGES	0.00	172,088.21
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>11,392.40</u>
710600	SB-Exempt professional	<u>0.00</u>	<u>20,278.40</u>
710900	SB-Non-exempt office/clerical	<u>0.00</u>	<u>4,848.12</u>
	710000-Staff Benefits	<u>0.00</u>	<u>36,518.92</u>
	TOTAL BENEFITS	0.00	36,518.92
721000	Business travel & meeting exp.	<u>0.00</u>	<u>1,073.92</u>
721700	Business mtg exp-food catering	<u>0.00</u>	<u>205.00</u>
723000	Postage/delivery services	<u>0.00</u>	<u>3,306.69</u>
724000	Telephone/fax services	<u>0.00</u>	<u>1,349.80</u>
724500	Cell phone charges	<u>0.00</u>	<u>499.93</u>
724700	Wats	<u>0.00</u>	<u>34.82</u>
727200	Reproduction cost	<u>0.00</u>	<u>15,733.69</u>
727300	Copy service A-21 exclusion	<u>0.00</u>	<u>308.66</u>
730000	Supplies	<u>0.00</u>	<u>6,414.25</u>
730100	Office supplies	<u>0.00</u>	<u>29.02</u>
739200	Computer supplies	<u>0.00</u>	<u>1,803.00</u>
739300	Computer software	<u>0.00</u>	<u>23,122.00</u>
750400	Locksmith services	<u>0.00</u>	<u>63.80</u>
789000	Equipment - M & R Non Capital	<u>0.00</u>	<u>368.17</u>
	720001-Department operating expense	<u>0.00</u>	<u>54,312.75</u>
796000	Minor renova/rehab non capital	<u>0.00</u>	<u>422.57</u>
	790000-Fac & non-capital improve	<u>0.00</u>	<u>422.57</u>
	TOTAL OTHER EXPENDITURES	0.00	54,735.32
TOTAL DIRECT COSTS		0.00	263,342.45
TOTAL EXPENSES		0.00	263,342.45

EXCESS OF REVENUES OVER EXPENDITURES

0.00

Appendix #15
22,789.80

CARRYING BALANCE

23,461.71

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. **Date:** 07-13-2005
Results for Tree: BCM_ACCOUNT_L1 BU:KCITY FY:2004 Mo:June Final Funds: All Deptid: K0506001-TRAINING & COMMUNICATIONS **Stat:% (Fiscal Year to Date)**

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	0.00	23,461.71
	350000-Beginning balance	0.00	23,461.71
REVENUES			
400000	General revenue allocation	0.00	237,808.00
	400000-General revenue allocation	0.00	237,808.00
420001	Sales of aux enter/educ activ	0.00	1,434.00
430000	Non Taxable sales	0.00	600.00
	420001-Sales of aux enter/educ activ	0.00	2,034.00
TOTAL REVENUES		0.00	239,842.00
EXPENSES			
705100	S&W-Exempt executive/admin	0.00	55,861.36
705200	S&W-Exempt professional	0.00	79,028.02
706300	S&W-Office/clerical	0.00	23,131.42
	705000-S&W-Admin & Support	0.00	158,020.80
	TOTAL SALARIES & WAGES	0.00	158,020.80
710500	SB-Exempt executive/admin	0.00	14,905.69
710600	SB-Exempt professional	0.00	21,636.85
710900	SB-Non-exempt office/clerical	0.00	6,378.82
	710000-Staff Benefits	0.00	42,921.36
	TOTAL BENEFITS	0.00	42,921.36
721100	Bus travel-domestic-in state	0.00	204.75
721200	Bus travel-domestic-out state	0.00	990.60
721700	Business mtg exp-food catering	0.00	705.49
722300	F/S t/d-trav prof dev instate	0.00	533.00
723000	Postage/delivery services	0.00	2,819.18
723100	Postage	0.00	36.04
724000	Telephone/fax services	0.00	3,240.00
724500	Cell phone charges	0.00	1,082.68
724700	Wats	0.00	49.21
727000	Copy Service	0.00	36.05
727100	Publishing/printing	0.00	1,802.47
727200	Reproduction cost	0.00	26,702.85
727300	Copy service A-21 exclusion	0.00	40.00
730000	Supplies	0.00	(797.75)
730100	Office supplies	0.00	3,041.55
730200	Subscriptions,books,periodical	0.00	708.63
730300	Instructional supplies	0.00	267.75
731800	Hospital supplies-dietary item	0.00	82.20
731900	Food stores - misc food	0.00	380.03
732800	Food stores - other	0.00	267.13
738100	Employees dues to prof assoc	0.00	300.25
738300	University memberships	0.00	65.00

Appendix #15

739200	Computer supplies	<u>0.00</u>	<u>24,221.71</u>
739300	Computer software	<u>0.00</u>	<u>2,206.68</u>
739800	Contracts/agreements/license	<u>0.00</u>	<u>49.08</u>
742000	Other misc expense	<u>0.00</u>	<u>436.00</u>
750000	Professional services	<u>0.00</u>	<u>528.00</u>
750300	Moving services	<u>0.00</u>	<u>55.00</u>
751100	Security	<u>0.00</u>	<u>246.95</u>
789000	Equipment - M & R Non Capital	<u>0.00</u>	<u>725.00</u>
	720001-Department operating expense	<u>0.00</u>	<u>47,049.03</u>
	TOTAL OTHER EXPENDITURES	0.00	47,049.03
TOTAL DIRECT COSTS		0.00	247,991.19
TOTAL EXPENSES		0.00	247,991.19
EXCESS OF REVENUES OVER EXPENDITURES		0.00	(8,149.19)
ENDING BALANCE			15,312.52

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2002 Mo:June Final Funds: All Deptid: K0503002-VIDEO NETWORK
 Stat:% (Fiscal Year to Date)

Account		Current Month	YTD
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>53,485.32</u>
	350000-Beginning balance	<u>0.00</u>	<u>53,485.32</u>
REVENUES			
400000	General revenue allocation	<u>0.00</u>	<u>516,334.00</u>
	400000-General revenue allocation	<u>0.00</u>	<u>516,334.00</u>
404000	Supplemental fees-summer ungrd	<u>0.00</u>	<u>0.00</u>
404001	Supplemental Fees	<u>0.00</u>	<u>0.00</u>
404100	Supplemental fees-fall ungrd	<u>0.00</u>	<u>0.00</u>
	404001-Supplemental Fees	<u>0.00</u>	<u>0.00</u>
450000	Internal sales & services	<u>0.00</u>	<u>82,721.15</u>
	450000-Internal sales & services	<u>0.00</u>	<u>82,721.15</u>
494001	Misc Revenue	<u>0.00</u>	<u>89,642.22</u>
495000	Misc Revenue-non taxable	<u>0.00</u>	<u>2,953.40</u>
	494001-Misc Revenue	<u>0.00</u>	<u>92,595.62</u>
TOTAL REVENUES		<u>0.00</u>	<u>691,650.77</u>
EXPENSES			
702000	S&W-Ranked Faculty - other	<u>0.00</u>	<u>57,111.94</u>
703000	S&W-Other Teach & Res Staff	<u>0.00</u>	<u>902.52</u>
	700001-S & W - Teaching & Research	<u>0.00</u>	<u>58,014.46</u>
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>119,783.74</u>
705200	S&W-Exempt professional	<u>0.00</u>	<u>75,675.04</u>
706200	S&W-Non-Exempt technical	<u>0.00</u>	<u>209,489.88</u>
706300	S&W-Office/clerical	<u>0.00</u>	<u>26,994.35</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>431,943.01</u>
707100	S&W-Student employees	<u>0.00</u>	<u>2,039.95</u>
	707100-S&W-Student employees	<u>0.00</u>	<u>2,039.95</u>
	TOTAL SALARIES & WAGES	<u>0.00</u>	<u>491,997.42</u>
710000	Staff Benefits	<u>0.00</u>	<u>42,241.63</u>
710200	SB-Ranked Faculty - other	<u>0.00</u>	<u>4,619.21</u>
710300	SB-Other teaching and research	<u>0.00</u>	<u>73.65</u>
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>13,706.37</u>
710600	SB-Exempt professional	<u>0.00</u>	<u>6,177.30</u>
710800	SB-Non-exempt technical	<u>0.00</u>	<u>20,739.70</u>
710900	SB-Non-exempt office/clerical	<u>0.00</u>	<u>2,972.34</u>
711200	SB-Non-exempt students	<u>0.00</u>	<u>71.54</u>
	710000-Staff Benefits	<u>0.00</u>	<u>90,601.74</u>
	TOTAL BENEFITS	<u>0.00</u>	<u>90,601.74</u>
721000	Business travel & meeting exp.	<u>0.00</u>	<u>5,696.10</u>
721100	Bus travel-domestic-in state	<u>0.00</u>	<u>695.70</u>

Appendix #15

721200	Bus travel-domestic-out state	0.00	334.74
721600	Business mtg exp-room rental	0.00	22.72
722000	Faculty & staff training & dev	0.00	45.00
723000	Postage/delivery services	0.00	42.99
723200	Courier services	0.00	78.31
723300	Express mail delivery service	0.00	(566.45)
723400	Other shipping charges	0.00	13.62
724000	Telephone/fax services	0.00	3,716.56
724500	Cell phone charges	0.00	427.54
724700	Wats	0.00	3,296.18
727100	Publishing/printing	0.00	36.96
727200	Reproduction cost	0.00	246.28
730000	Supplies	0.00	108,200.22
730100	Office supplies	0.00	290.93
731300	Cleaning supplies	0.00	197.13
739000	Computing expense	0.00	1,321.69
739200	Computer supplies	0.00	5,345.52
740002	Non-capital equipment	0.00	(2,861.72)
740100	Computers - Non Capital	0.00	1,418.76
742000	Other misc expense	0.00	20,438.07
750000	Professional services	0.00	1,987.85
750400	Locksmith services	0.00	68.75
750900	Other professional fees	0.00	15,096.00
	720001-Department operating expense	0.00	165,589.45
770000	Equipment > \$5,000	0.00	0.00
	770000-Equipment > \$5,000	0.00	0.00
789000	Equipment - M & R Non Capital	0.00	2,542.92
789500	Rent/Lease Space & Cap Equip	0.00	450.00
789510	Rent/Lease Space (buildings)	0.00	356.40
	720001-Department operating expense	0.00	3,349.32
792000	Infrastructure Repairs-Non Cap	0.00	384.24
796000	Minor renova/rehab non capital	0.00	1,004.86
	790000-Fac & non-capital improve	0.00	1,389.10
863001	Other Allocations/Transfer Out	0.00	9,000.00
	863001-Other Allocations/Transfer Out	0.00	9,000.00
	TOTAL OTHER EXPENDITURES	0.00	179,327.87
	TOTAL DIRECT COSTS	0.00	761,927.03
	TOTAL EXPENSES	0.00	761,927.03
	EXCESS OF REVENUES OVER EXPENDITURES	0.00	(70,276.26)
	ENDING BALANCE		(16,790.94)

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

**Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2003 Mo:June Final Funds: All Deptid: K0503002-VIDEO NETWORK
 Stat:% (Fiscal Year to Date)**

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>(16,790.94)</u>
	350000-Beginning balance	<u>0.00</u>	<u>(16,790.94)</u>
REVENUES			
393000	Other Allocations/Transfers In	<u>0.00</u>	<u>81,309.37</u>
	393000-Other Allocations/Transfers In	<u>0.00</u>	<u>81,309.37</u>
400000	General revenue allocation	<u>0.00</u>	<u>522,278.00</u>
	400000-General revenue allocation	<u>0.00</u>	<u>522,278.00</u>
450000	Internal sales & services	<u>0.00</u>	<u>102,882.25</u>
	450000-Internal sales & services	<u>0.00</u>	<u>102,882.25</u>
482300	Gifts-other organizations-cash	<u>0.00</u>	<u>10,000.00</u>
	480001-Gift income	<u>0.00</u>	<u>10,000.00</u>
494001	Misc Revenue	<u>0.00</u>	<u>51,819.91</u>
	494001-Misc Revenue	<u>0.00</u>	<u>51,819.91</u>
TOTAL REVENUES		0.00	768,289.53
EXPENSES			
702000	S&W-Ranked Faculty - other	<u>0.00</u>	<u>57,390.48</u>
	700001-S & W - Teaching & Research	<u>0.00</u>	<u>57,390.48</u>
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>144,685.80</u>
705200	S&W-Exempt professional	<u>0.00</u>	<u>67,170.02</u>
706200	S&W-Non-Exempt technical	<u>0.00</u>	<u>220,337.00</u>
706300	S&W-Office/clerical	<u>0.00</u>	<u>25,049.50</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>457,242.32</u>
707100	S&W-Student employees	<u>0.00</u>	<u>2,244.55</u>
	707100-S&W-Student employees	<u>0.00</u>	<u>2,244.55</u>
	TOTAL SALARIES & WAGES	0.00	516,877.35
710200	SB-Ranked Faculty - other	<u>0.00</u>	<u>12,456.05</u>
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>30,669.78</u>
710600	SB-Exempt professional	<u>0.00</u>	<u>14,544.21</u>
710800	SB-Non-exempt technical	<u>0.00</u>	<u>45,145.40</u>
710900	SB-Non-exempt office/clerical	<u>0.00</u>	<u>5,349.70</u>
711200	SB-Non-exempt students	<u>0.00</u>	<u>98.70</u>
	710000-Staff Benefits	<u>0.00</u>	<u>108,263.84</u>
	TOTAL BENEFITS	0.00	108,263.84
720001	Department operating expense	<u>0.00</u>	<u>356.40</u>
721100	Bus travel-domestic-in state	<u>0.00</u>	<u>1,915.78</u>
721200	Bus travel-domestic-out state	<u>0.00</u>	<u>2,637.46</u>
721700	Business mtg exp-food catering	<u>0.00</u>	<u>740.54</u>
723000	Postage/delivery services	<u>0.00</u>	<u>0.00</u>

723300	Express mail delivery service	<u>0.00</u>	<u>525.41</u>
724000	Telephone/fax services	<u>0.00</u>	<u>7,403.89</u>
724500	Cell phone charges	<u>0.00</u>	<u>2,569.21</u>
724700	Wats	<u>0.00</u>	<u>438.89</u>
727200	Reproduction cost	<u>0.00</u>	<u>73.92</u>
730000	Supplies	<u>0.00</u>	<u>94,812.07</u>
739200	Computer supplies	<u>0.00</u>	<u>2,885.32</u>
739300	Computer software	<u>0.00</u>	<u>170.00</u>
740100	Computers - Non Capital	<u>0.00</u>	<u>3,950.20</u>
741600	Rent/Lease Office Equipment	<u>0.00</u>	<u>(620.00)</u>
742000	Other misc expense	<u>0.00</u>	<u>3,744.75</u>
750300	Moving services	<u>0.00</u>	<u>27.50</u>
789000	Equipment - M & R Non Capital	<u>0.00</u>	<u>170.00</u>
	720001-Department operating expense	<u>0.00</u>	<u>121,801.49</u>
795000	Bldgs-M&R-non capital	<u>0.00</u>	<u>127.60</u>
	790000-Fac & non-capital improve	<u>0.00</u>	<u>127.60</u>
863001	Other Allocations/Transfer Out	<u>0.00</u>	<u>61.41</u>
	863001-Other Allocations/Transfer Out	<u>0.00</u>	<u>61.41</u>
	TOTAL OTHER EXPENDITURES	0.00	121,990.50
	TOTAL DIRECT COSTS	0.00	747,131.69
	TOTAL EXPENSES	0.00	747,131.69
	EXCESS OF REVENUES OVER EXPENDITURES	0.00	21,157.84
	ENDING BALANCE		4,366.90

Appendix #15

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2004 Mo:June Final Funds: All Deptid: K0503002-VIDEO NETWORK
 Stat:% (Fiscal Year to Date)

Account		Current Month	YTD
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>4,366.90</u>
	350000-Beginning balance	<u>0.00</u>	<u>4,366.90</u>
REVENUES			
393000	Other Allocations/Transfers In	<u>0.00</u>	<u>190,816.87</u>
	393000-Other Allocations/Transfers In	<u>0.00</u>	<u>190,816.87</u>
400000	General revenue allocation	<u>0.00</u>	<u>504,278.00</u>
	400000-General revenue allocation	<u>0.00</u>	<u>504,278.00</u>
404000	Supplemental fees-summer ungrd	<u>0.00</u>	<u>0.00</u>
404001	Supplemental Fees	<u>0.00</u>	<u>0.00</u>
404010	Supp Fees - Summer Grad Prof	<u>0.00</u>	<u>3,635.00</u>
404100	Supplemental fees-fall ungrd	<u>0.00</u>	<u>18,098.18</u>
404110	Supp Fee - Fall Grad Proff	<u>0.00</u>	<u>5,136.90</u>
404200	Supplemental fees-winter ungrd	<u>0.00</u>	<u>25,619.67</u>
404310	Supp Fee - Sum Inter Grad Prof	<u>0.00</u>	<u>300.00</u>
	404001-Supplemental Fees	<u>0.00</u>	<u>52,789.75</u>
450000	Internal sales & services	<u>0.00</u>	<u>67,010.36</u>
	450000-Internal sales & services	<u>0.00</u>	<u>67,010.36</u>
480900	Gifts-corp or business-cash	<u>0.00</u>	<u>7,500.00</u>
	480001-Gift income	<u>0.00</u>	<u>7,500.00</u>
494001	Misc Revenue	<u>0.00</u>	<u>29,211.98</u>
	494001-Misc Revenue	<u>0.00</u>	<u>29,211.98</u>
TOTAL REVENUES		0.00	851,606.96
EXPENSES			
702000	S&W-Ranked Faculty - other	<u>0.00</u>	<u>58,346.98</u>
	700001-S & W - Teaching & Research	<u>0.00</u>	<u>58,346.98</u>
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>165,767.32</u>
705200	S&W-Exempt professional	<u>0.00</u>	<u>70,456.64</u>
706200	S&W-Non-Exempt technical	<u>0.00</u>	<u>273,275.14</u>
706300	S&W-Office/clerical	<u>0.00</u>	<u>25,983.50</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>535,482.60</u>
707100	S&W-Student employees	<u>0.00</u>	<u>10,191.08</u>
	707100-S&W-Student employees	<u>0.00</u>	<u>10,191.08</u>
	TOTAL SALARIES & WAGES	0.00	604,020.66
710200	SB-Ranked Faculty - other	<u>0.00</u>	<u>16,053.71</u>
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>44,475.58</u>
710600	SB-Exempt professional	<u>0.00</u>	<u>19,358.63</u>
710800	SB-Non-exempt technical	<u>0.00</u>	<u>71,579.26</u>
710900	SB-Non-exempt office/clerical	<u>0.00</u>	<u>7,105.52</u>
711200	SB-Non-exempt students	<u>0.00</u>	<u>126.50</u>

Appendix #15

	710000-Staff Benefits	0.00	158,699.20
	TOTAL BENEFITS	0.00	158,699.20
721000	Business travel & meeting exp.	<u>0.00</u>	<u>25.92</u>
721100	Bus travel-domestic-in state	<u>0.00</u>	<u>4,104.61</u>
721200	Bus travel-domestic-out state	<u>0.00</u>	<u>9,549.40</u>
721700	Business mtg exp-food catering	<u>0.00</u>	<u>844.97</u>
721800	Bus mtg exp- other services	<u>0.00</u>	<u>17.93</u>
722100	Fac/staff trng&dev-meeting exp	<u>0.00</u>	<u>775.50</u>
722400	F/S t/d-trav prof dev outstate	<u>0.00</u>	<u>345.00</u>
723000	Postage/delivery services	<u>0.00</u>	<u>5.05</u>
723100	Postage	<u>0.00</u>	<u>343.14</u>
723200	Courier services	<u>0.00</u>	<u>25.50</u>
723300	Express mail delivery service	<u>0.00</u>	<u>349.13</u>
723400	Other shipping charges	<u>0.00</u>	<u>104.85</u>
724000	Telephone/fax services	<u>0.00</u>	<u>5,680.39</u>
724200	Telephone change services	<u>0.00</u>	<u>900.00</u>
724500	Cell phone charges	<u>0.00</u>	<u>6,168.48</u>
724600	Beepers	<u>0.00</u>	<u>87.00</u>
724700	Wats	<u>0.00</u>	<u>346.62</u>
725400	Newspaper advertising	<u>0.00</u>	<u>669.94</u>
727100	Publishing/printing	<u>0.00</u>	<u>25.08</u>
727200	Reproduction cost	<u>0.00</u>	<u>174.31</u>
730000	Supplies	<u>0.00</u>	<u>3,899.45</u>
730100	Office supplies	<u>0.00</u>	<u>7,519.31</u>
730130	Demurrage	<u>0.00</u>	<u>59.18</u>
730200	Subscriptions,books,periodical	<u>0.00</u>	<u>445.73</u>
731200	Photography	<u>0.00</u>	<u>143.98</u>
731600	Shop supplies	<u>0.00</u>	<u>27.62</u>
731800	Hospital supplies-dietary item	<u>0.00</u>	<u>85.24</u>
731900	Food stores - misc food	<u>0.00</u>	<u>240.80</u>
732800	Food stores - other	<u>0.00</u>	<u>744.63</u>
734000	Photography dark room supplies	<u>0.00</u>	<u>(28.00)</u>
738100	Employees dues to prof assoc	<u>0.00</u>	<u>140.00</u>
738200	Employees dues to other orgs	<u>0.00</u>	<u>89.00</u>
739200	Computer supplies	<u>0.00</u>	<u>9,584.67</u>
739300	Computer software	<u>0.00</u>	<u>9,251.85</u>
739800	Contracts/agreements/license	<u>0.00</u>	<u>503.05</u>
740100	Computers - Non Capital	<u>0.00</u>	<u>17,889.46</u>
740300	Other Equipment - Non Capital	<u>0.00</u>	<u>13,949.91</u>
740600	Furniture - Non Capital	<u>0.00</u>	<u>59.27</u>
742000	Other misc expense	<u>0.00</u>	<u>2,411.30</u>
743200	Awards	<u>0.00</u>	<u>314.99</u>
750400	Locksmith services	<u>0.00</u>	<u>66.40</u>
	720001-Department operating expense	0.00	97,940.66
777400	Other Equipment - Capital	<u>0.00</u>	<u>0.21</u>
	770000-Equipment > \$5,000	0.00	0.21
789000	Equipment - M & R Non Capital	<u>0.00</u>	<u>4,363.25</u>
789300	Vendor Serv Contracts Non Cap	<u>0.00</u>	<u>8,785.75</u>
	720001-Department operating expense	0.00	13,149.00
794000	Building services Non Cap	<u>0.00</u>	<u>456.19</u>
795000	Bldgs-M&R-non capital	<u>0.00</u>	<u>63.80</u>
	790000-Fac & non-capital improve	0.00	519.99

Appendix #15

863001	Other Allocations/Transfer Out	<u>0.00</u>	<u>52,246.75</u>
	863001-Other Allocations/Transfer Out	0.00	52,246.75
863100	Full costing	<u>0.00</u>	<u>3,741.00</u>
	863100-Full costing	0.00	3,741.00
	TOTAL OTHER EXPENDITURES	0.00	167,597.61
TOTAL DIRECT COSTS		0.00	930,317.47
TOTAL EXPENSES		0.00	930,317.47
EXCESS OF REVENUES OVER EXPENDITURES		0.00	(78,710.51)
ENDING BALANCE			(74,343.61)

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Results for Tree: BCM_ACCOUNT_L1 BU: KCITY FY: 2003 Mo: June Final Funds: All Deptid: K0502014-IS CENTRAL

SYSTEM Stat: % (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>70,526.29</u>
	350000-Beginning balance	<u>0.00</u>	<u>70,526.29</u>
REVENUES			
393000	Other Allocations/Transfers In	<u>0.00</u>	<u>109,439.70</u>
	393000-Other Allocations/Transfers In	<u>0.00</u>	<u>109,439.70</u>
400000	General revenue allocation	<u>0.00</u>	<u>700,585.00</u>
	400000-General revenue allocation	<u>0.00</u>	<u>700,585.00</u>
494001	Misc Revenue	<u>0.00</u>	<u>1,480.00</u>
	494001-Misc Revenue	<u>0.00</u>	<u>1,480.00</u>
TOTAL REVENUES		0.00	811,504.70
EXPENSES			
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>67,538.04</u>
705200	S&W-Exempt professional	<u>0.00</u>	<u>359,755.60</u>
706200	S&W-Non-Exempt technical	<u>0.00</u>	<u>47,116.06</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>474,409.70</u>
	TOTAL SALARIES & WAGES	0.00	474,409.70
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>14,563.81</u>
710600	SB-Exempt professional	<u>0.00</u>	<u>77,454.54</u>
710800	SB-Non-exempt technical	<u>0.00</u>	<u>8,565.74</u>
	710000-Staff Benefits	<u>0.00</u>	<u>100,584.09</u>
	TOTAL BENEFITS	0.00	100,584.09
721000	Business travel & meeting exp.	<u>0.00</u>	<u>1,587.70</u>
721800	Bus mtg exp- other services	<u>0.00</u>	<u>0.00</u>
724000	Telephone/fax services	<u>0.00</u>	<u>2,375.60</u>
724200	Telephone change services	<u>0.00</u>	<u>1,250.00</u>
724500	Cell phone charges	<u>0.00</u>	<u>3,205.37</u>
724700	Wats	<u>0.00</u>	<u>113.40</u>
725400	Newspaper advertising	<u>0.00</u>	<u>513.84</u>
727100	Publishing/printing	<u>0.00</u>	<u>24.83</u>
730000	Supplies	<u>0.00</u>	<u>9,860.54</u>
730100	Office supplies	<u>0.00</u>	<u>59.00</u>
739000	Computing expense	<u>0.00</u>	<u>(6,928.94)</u>
739200	Computer supplies	<u>0.00</u>	<u>40,206.10</u>
739300	Computer software	<u>0.00</u>	<u>25,245.66</u>
739700	Programs/support	<u>0.00</u>	<u>(3,442.06)</u>
739800	Contracts/agreements/license	<u>0.00</u>	<u>20,944.78</u>
740002	Non-capital equipment	<u>0.00</u>	<u>5,894.10</u>
740100	Computers - Non Capital	<u>0.00</u>	<u>1,400.00</u>
750000	Professional services	<u>0.00</u>	<u>344.30</u>
750400	Locksmith services	<u>0.00</u>	<u>31.90</u>
751100	Security	<u>0.00</u>	<u>96.63</u>
	720001-Department operating expense	<u>0.00</u>	<u>102,782.75</u>

Appendix #15

770000	Equipment > \$5,000	<u>0.00</u>	<u>0.00</u>
	770000-Equipment > \$5,000	0.00	0.00
789000	Equipment - M & R Non Capital	<u>0.00</u>	<u>9,072.93</u>
	720001-Department operating expense	0.00	9,072.93
	TOTAL OTHER EXPENDITURES	0.00	111,855.68
TOTAL DIRECT COSTS		0.00	686,849.47
TOTAL EXPENSES		0.00	686,849.47
EXCESS OF REVENUES OVER EXPENDITURES		0.00	124,655.23
ENDING BALANCE			195,181.52

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2004 Mo:June Final Funds: All Deptid: K0502014-IS CENTRAL

SYSTEM Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>195,181.52</u>
	350000-Beginning balance	<u>0.00</u>	<u>195,181.52</u>
REVENUES			
393000	Other Allocations/Transfers In	<u>0.00</u>	<u>50,000.00</u>
	393000-Other Allocations/Transfers In	<u>0.00</u>	<u>50,000.00</u>
400000	General revenue allocation	<u>0.00</u>	<u>423,977.00</u>
	400000-General revenue allocation	<u>0.00</u>	<u>423,977.00</u>
404501	Instructional Computing Fees	<u>0.00</u>	<u>355,464.00</u>
	404501-Instructional Computing Fees	<u>0.00</u>	<u>355,464.00</u>
494001	Misc Revenue	<u>0.00</u>	<u>120.00</u>
	494001-Misc Revenue	<u>0.00</u>	<u>120.00</u>
TOTAL REVENUES		0.00	829,561.00
EXPENSES			
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>69,187.14</u>
705200	S&W-Exempt professional	<u>0.00</u>	<u>477,438.40</u>
706200	S&W-Non-Exempt technical	<u>0.00</u>	<u>40,852.73</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>587,478.27</u>
707100	S&W-Student employees	<u>0.00</u>	<u>2,152.50</u>
	707100-S&W-Student employees	<u>0.00</u>	<u>2,152.50</u>
	TOTAL SALARIES & WAGES	0.00	589,630.77
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>18,936.00</u>
710600	SB-Exempt professional	<u>0.00</u>	<u>129,918.19</u>
710800	SB-Non-exempt technical	<u>0.00</u>	<u>8,475.22</u>
	710000-Staff Benefits	<u>0.00</u>	<u>157,329.41</u>
	TOTAL BENEFITS	0.00	157,329.41
721100	Bus travel-domestic-in state	<u>0.00</u>	<u>812.28</u>
721200	Bus travel-domestic-out state	<u>0.00</u>	<u>2,240.44</u>
722000	Faculty & staff training & dev	<u>0.00</u>	<u>189.00</u>
722100	Fac/staff trng&dev-meeting exp	<u>0.00</u>	<u>2,321.00</u>
722300	F/S t/d-trav prof dev instate	<u>0.00</u>	<u>1,070.00</u>
723000	Postage/delivery services	<u>0.00</u>	<u>0.37</u>
723400	Other shipping charges	<u>0.00</u>	<u>331.33</u>
724000	Telephone/fax services	<u>0.00</u>	<u>1,260.00</u>
724200	Telephone change services	<u>0.00</u>	<u>4,700.00</u>
724400	Wire services	<u>0.00</u>	<u>23.90</u>
724500	Cell phone charges	<u>0.00</u>	<u>8,162.93</u>
724600	Beepers	<u>0.00</u>	<u>1,417.20</u>
724700	Wats	<u>0.00</u>	<u>174.40</u>
727200	Reproduction cost	<u>0.00</u>	<u>25.08</u>
730000	Supplies	<u>0.00</u>	<u>7,032.66</u>

730100	Office supplies	0.00	4,380.93
730120	Merchandise Variance	0.00	75.48
730200	Subscriptions,books,periodical	0.00	243.11
733700	Non-medical supplies	0.00	18.69
738300	University memberships	0.00	573.00
739000	Computing expense	0.00	952.30
739200	Computer supplies	0.00	25,214.08
739300	Computer software	0.00	66,600.55
739400	Network charges	0.00	419.26
739800	Contracts/agreements/license	0.00	13,024.00
740100	Computers - Non Capital	0.00	12,368.34
740200	Office Equipment - Non Capital	0.00	573.22
740300	Other Equipment - Non Capital	0.00	6,634.04
740600	Furniture - Non Capital	0.00	216.57
743800	Freight(UPS)	0.00	12.57
750300	Moving services	0.00	287.38
751100	Security	0.00	255.00
	720001-Department operating expense	0.00	161,612.11
777100	Computers - Capital	0.00	35,295.69
777200	Software - Capital	0.00	39,520.98
	770000-Equipment > \$5,000	0.00	74,816.67
789000	Equipment - M & R Non Capital	0.00	20,569.94
789300	Vendor Serv Contracts Non Cap	0.00	16,497.91
	720001-Department operating expense	0.00	37,067.85
794000	Building services Non Cap	0.00	348.75
795000	Bldgs-M&R-non capital	0.00	95.70
796000	Minor renova/rehab non capital	0.00	47.85
	790000-Fac & non-capital improve	0.00	492.30
	TOTAL OTHER EXPENDITURES	0.00	273,988.93
TOTAL DIRECT COSTS		0.00	1,020,949.11
TOTAL EXPENSES		0.00	1,020,949.11
EXCESS OF REVENUES OVER EXPENDITURES		0.00	(191,388.11)
ENDING BALANCE			3,793.41

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Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Appendix #15

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2002 Mo:June Final Funds: All Deptid: K0501001-CHIEF INFO OFFICER Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>22,659.74</u>
	350000-Beginning balance	<u>0.00</u>	<u>22,659.74</u>
REVENUES			
393000	Other Allocations/Transfers In	<u>0.00</u>	<u>117,589.00</u>
	393000-Other Allocations/Transfers In	<u>0.00</u>	<u>117,589.00</u>
400000	General revenue allocation	<u>0.00</u>	<u>75,629.64</u>
	400000-General revenue allocation	<u>0.00</u>	<u>75,629.64</u>
TOTAL REVENUES		0.00	193,218.64
EXPENSES			
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>111,950.00</u>
706300	S&W-Office/clerical	<u>0.00</u>	<u>29,701.71</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>141,651.71</u>
	TOTAL SALARIES & WAGES	0.00	141,651.71
710000	Staff Benefits	<u>0.00</u>	<u>12,173.88</u>
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>9,904.57</u>
710900	SB-Non-exempt office/clerical	<u>0.00</u>	<u>4,976.37</u>
	710000-Staff Benefits	<u>0.00</u>	<u>27,054.82</u>
	TOTAL BENEFITS	0.00	27,054.82
721000	Business travel & meeting exp.	<u>0.00</u>	<u>5,980.84</u>
721700	Business mtg exp-food catering	<u>0.00</u>	<u>403.38</u>
723000	Postage/delivery services	<u>0.00</u>	<u>1.95</u>
724000	Telephone/fax services	<u>0.00</u>	<u>450.00</u>
724500	Cell phone charges	<u>0.00</u>	<u>119.15</u>
724700	Wats	<u>0.00</u>	<u>704.94</u>
730000	Supplies	<u>0.00</u>	<u>4,512.58</u>
730100	Office supplies	<u>0.00</u>	<u>3,952.28</u>
739300	Computer software	<u>0.00</u>	<u>44.78</u>
750000	Professional services	<u>0.00</u>	<u>225.00</u>
	720001-Department operating expense	<u>0.00</u>	<u>16,394.90</u>
796000	Minor renova/rehab non capital	<u>0.00</u>	<u>469.18</u>
	790000-Fac & non-capital improve	<u>0.00</u>	<u>469.18</u>
	TOTAL OTHER EXPENDITURES	0.00	16,864.08
TOTAL DIRECT COSTS		0.00	185,570.61
TOTAL EXPENSES		0.00	185,570.61
EXCESS OF REVENUES OVER EXPENDITURES		0.00	7,648.03
ENDING BALANCE			30,307.77

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2003 Mo:June Final Funds: All Deptid: K0501001-CHIEF INFO
 OFFICER Stat:% (Fiscal Year to Date)

Account		Current Month	YTD
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>30,307.77</u>
	350000-Beginning balance	<u>0.00</u>	<u>30,307.77</u>
REVENUES			
393000	Other Allocations/Transfers In	<u>0.00</u>	<u>913.00</u>
	393000-Other Allocations/Transfers In	<u>0.00</u>	<u>913.00</u>
400000	General revenue allocation	<u>0.00</u>	<u>208,641.00</u>
	400000-General revenue allocation	<u>0.00</u>	<u>208,641.00</u>
TOTAL REVENUES		0.00	209,554.00
EXPENSES			
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>84,141.55</u>
706300	S&W-Office/clerical	<u>0.00</u>	<u>26,676.63</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>110,818.18</u>
708500	S&W - Transition Pay	<u>0.00</u>	<u>44,324.24</u>
	708000-S&W-Other	<u>0.00</u>	<u>44,324.24</u>
	TOTAL SALARIES & WAGES	0.00	155,142.42
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>16,753.43</u>
710900	SB-Non-exempt office/clerical	<u>0.00</u>	<u>5,353.79</u>
718000	SB-Other	<u>0.00</u>	<u>5,896.05</u>
	710000-Staff Benefits	<u>0.00</u>	<u>28,003.27</u>
	TOTAL BENEFITS	0.00	28,003.27
721000	Business travel & meeting exp.	<u>0.00</u>	<u>4,526.42</u>
721200	Bus travel-domestic-out state	<u>0.00</u>	<u>926.63</u>
721700	Business mtg exp-food catering	<u>0.00</u>	<u>713.78</u>
723000	Postage/delivery services	<u>0.00</u>	<u>72.51</u>
724000	Telephone/fax services	<u>0.00</u>	<u>303.24</u>
724200	Telephone change services	<u>0.00</u>	<u>800.00</u>
724500	Cell phone charges	<u>0.00</u>	<u>1,690.90</u>
724700	Wats	<u>0.00</u>	<u>229.07</u>
727000	Copy Service	<u>0.00</u>	<u>140.35</u>
730000	Supplies	<u>0.00</u>	<u>21,542.68</u>
730100	Office supplies	<u>0.00</u>	<u>688.64</u>
738200	Employees dues to other orgs	<u>0.00</u>	<u>185.00</u>
739000	Computing expense	<u>0.00</u>	<u>569.00</u>
739200	Computer supplies	<u>0.00</u>	<u>832.42</u>
739300	Computer software	<u>0.00</u>	<u>248.00</u>
740100	Computers - Non Capital	<u>0.00</u>	<u>1,517.20</u>
742000	Other misc expense	<u>0.00</u>	<u>759.50</u>
750300	Moving services	<u>0.00</u>	<u>629.75</u>
	720001-Department operating expense	<u>0.00</u>	<u>36,375.09</u>
796000	Minor renova/rehab non capital	<u>0.00</u>	<u>239.78</u>
	790000-Fac & non-capital improve	<u>0.00</u>	<u>239.78</u>

Appendix #15

796500	Bldg reno/rehab capital 790001-Facilities & capital imprmnts	0.00 0.00	0.00 0.00
863001	Other Allocations/Transfer Out 863001-Other Allocations/Transfer Out	0.00 0.00	9,745.70 9,745.70
	TOTAL OTHER EXPENDITURES	0.00	46,360.57
	TOTAL DIRECT COSTS	0.00	229,506.26
	TOTAL EXPENSES	0.00	229,506.26
	EXCESS OF REVENUES OVER EXPENDITURES	0.00	(19,952.26)
	ENDING BALANCE		10,355.51

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. **Date:** 07-13-2005
Results for Tree: BCM_ACCOUNT_L1 BU:KCITY FY:2004 Mo:June Final Funds: All Deptid: K0501001-CHIEF INFO
OFFICER Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	0.00	10,355.51
	350000-Beginning balance	0.00	10,355.51
REVENUES			
400000	General revenue allocation	0.00	373,641.00
	400000-General revenue allocation	0.00	373,641.00
TOTAL REVENUES		0.00	373,641.00
EXPENSES			
705100	S&W-Exempt executive/admin	0.00	(1,938.00)
706300	S&W-Office/clerical	0.00	4,026.89
	705000-S&W-Admin & Support	0.00	2,088.89
708500	S&W - Transition Pay	0.00	0.00
	708000-S&W-Other	0.00	0.00
	TOTAL SALARIES & WAGES	0.00	2,088.89
710500	SB-Exempt executive/admin	0.00	(420.21)
710900	SB-Non-exempt office/clerical	0.00	1,221.38
718000	SB-Other	0.00	0.00
	710000-Staff Benefits	0.00	801.17
	TOTAL BENEFITS	0.00	801.17
721000	Business travel & meeting exp.	0.00	48.36
721100	Bus travel-domestic-in state	0.00	1,050.36
721200	Bus travel-domestic-out state	0.00	4,572.97
721700	Business mtg exp-food catering	0.00	1,112.46
721800	Bus mtg exp- other services	0.00	74.97
722300	F/S t/d-trav prof dev instate	0.00	250.00
722400	F/S t/d-trav prof dev outstate	0.00	440.00
724000	Telephone/fax services	0.00	670.64
724200	Telephone change services	0.00	5,400.00
724500	Cell phone charges	0.00	10,092.85
724700	Wats	0.00	30.51
730100	Office supplies	0.00	1,642.63
730200	Subscriptions,books,periodical	0.00	68.00
730800	Uniforms	0.00	6,991.94
738200	Employees dues to other orgs	0.00	125.00
739200	Computer supplies	0.00	8,198.74
739300	Computer software	0.00	2,172.03
740002	Non-capital equipment	0.00	4,995.00
740100	Computers - Non Capital	0.00	1,827.56
740200	Office Equipment - Non Capital	0.00	573.22
740300	Other Equipment - Non Capital	0.00	5,748.34
750300	Moving services	0.00	33.00
	720001-Department operating expense	0.00	56,118.58
796000	Minor renova/rehab non capital	0.00	1,999.01

Appendix #15

	790000-Fac & non-capital improve	0.00	1,999.01
863001	Other Allocations/Transfer Out	<u>0.00</u>	<u>240,570.12</u>
	863001-Other Allocations/Transfer Out	0.00	240,570.12
	TOTAL OTHER EXPENDITURES	0.00	298,687.71
	TOTAL DIRECT COSTS	0.00	301,577.77
	TOTAL EXPENSES	0.00	301,577.77
	EXCESS OF REVENUES OVER EXPENDITURES	0.00	72,063.23
	ENDING BALANCE		82,418.74

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Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 01-11-2006

Appendix #15

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2005 Mo:June Final Funds: All Deptid: K0502014-IS CENTRAL SYSTEM

: % (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>3,793.41</u>
	350000-Beginning balance	<u>0.00</u>	<u>3,793.41</u>
REVENUES			
392000	Revenue Allocations/Transfers	<u>0.00</u>	<u>69,147.51</u>
	392000-Revenue Allocations/Transfers	<u>0.00</u>	<u>69,147.51</u>
400000	General revenue allocation	<u>0.00</u>	<u>437,403.00</u>
	400000-General revenue allocation	<u>0.00</u>	<u>437,403.00</u>
404501	Instructional Computing Fees	<u>0.00</u>	<u>500,000.00</u>
	404501-Instructional Computing Fees	<u>0.00</u>	<u>500,000.00</u>
494001	Misc Revenue	<u>0.00</u>	<u>620.00</u>
	494001-Misc Revenue	<u>0.00</u>	<u>620.00</u>
TOTAL REVENUES		0.00	1,007,170.51
EXPENSES			
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>71,602.46</u>
705200	S&W-Exempt professional	<u>0.00</u>	<u>494,166.03</u>
706200	S&W-Non-Exempt technical	<u>0.00</u>	<u>40,238.34</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>606,006.83</u>
	TOTAL SALARIES & WAGES	0.00	606,006.83
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>19,320.60</u>
710600	SB-Exempt professional	<u>0.00</u>	<u>133,228.80</u>
710800	SB-Non-exempt technical	<u>0.00</u>	<u>8,286.88</u>
	710000-Staff Benefits	<u>0.00</u>	<u>160,836.28</u>
	TOTAL BENEFITS	0.00	160,836.28
721100	Bus travel-domestic-in state	<u>0.00</u>	<u>753.41</u>
721200	Bus travel-domestic-out state	<u>0.00</u>	<u>1,219.10</u>
721700	Business mtg exp-food catering	<u>0.00</u>	<u>114.50</u>
722100	Fac/staff trng&dev-meeting exp	<u>0.00</u>	<u>5,966.00</u>
723000	Postage/delivery services	<u>0.00</u>	<u>1.11</u>
724000	Telephone/fax services	<u>0.00</u>	<u>5,692.50</u>
724200	Telephone change services	<u>0.00</u>	<u>2,550.00</u>
724500	Cell phone charges	<u>0.00</u>	<u>8,198.14</u>
724600	Beepers	<u>0.00</u>	<u>1,611.17</u>
724700	Wats	<u>0.00</u>	<u>101.70</u>
727100	Publishing/printing	<u>0.00</u>	<u>2,770.20</u>
730000	Supplies	<u>0.00</u>	<u>(9,273.35)</u>
730100	Office supplies	<u>0.00</u>	<u>6,457.31</u>
730200	Subscriptions,books,periodical	<u>0.00</u>	<u>416.38</u>
730300	Instructional supplies	<u>0.00</u>	<u>25.00</u>
731600	Shop supplies	<u>0.00</u>	<u>237.95</u>
739000	Computing expense	<u>0.00</u>	<u>2,523.78</u>
739200	Computer supplies	<u>0.00</u>	<u>33,195.39</u>
739300	Computer software	<u>0.00</u>	<u>27,084.95</u>
739400	Network charges	<u>0.00</u>	<u>254.95</u>
739800	Contracts/agreements/license	<u>0.00</u>	<u>4,845.59</u>

740100	Computers - Non Capital	<u>0.00</u>	(5,588.56)
740200	Office Equipment - Non Capital	<u>0.00</u>	732.91
740300	Other Equipment - Non Capital	<u>0.00</u>	27,771.55
740600	Furniture - Non Capital	<u>0.00</u>	100.00
742000	Other misc expense	<u>0.00</u>	542.38
750300	Moving services	<u>0.00</u>	55.00
750400	Locksmith services	<u>0.00</u>	105.00
	720001-Department operating expense	<u>0.00</u>	118,463.47
777100	Computers - Capital	<u>0.00</u>	86,168.20
	770000-Equipment > \$5,000	<u>0.00</u>	86,168.20
789000	Equipment - M & R Non Capital	<u>0.00</u>	12,973.00
789300	Vendor Serv Contracts Non Cap	<u>0.00</u>	20,912.12
	720001-Department operating expense	<u>0.00</u>	33,885.12
795000	Bldgs-M&R-non capital	<u>0.00</u>	1,521.46
796000	Minor renova/rehab non capital	<u>0.00</u>	2,907.04
	790000-Fac & non-capital improve	<u>0.00</u>	4,428.50
	TOTAL OTHER EXPENDITURES	0.00	242,945.29
TOTAL DIRECT COSTS		0.00	1,009,788.40
TOTAL EXPENSES		0.00	1,009,788.40
EXCESS OF REVENUES OVER EXPENDITURES		0.00	(2,617.89)
ENDING BALANCE			1,175.52

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Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 01-11-2006

Appendix #15

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2005 Mo:June Final Funds: All Deptid: K0501001-CHIEF INFO OFFICER
 % (Fiscal Year to Date)

Account		Current Month	YTD
BEGINNING BALANCE			
350000	Beginning balance	0.00	82,418.74
	350000-Beginning balance	0.00	82,418.74
REVENUES			
391100	Non Man Trf In R&R(NonCapPl)	0.00	123,706.00
	391000-Non Mandatory Trfs In	0.00	123,706.00
392000	Revenue Allocations/Transfers	0.00	(250,000.00)
	392000-Revenue Allocations/Transfers	0.00	(250,000.00)
400000	General revenue allocation	0.00	379,272.00
	400000-General revenue allocation	0.00	379,272.00
494001	Misc Revenue	0.00	206.00
	494001-Misc Revenue	0.00	206.00
TOTAL REVENUES		0.00	253,184.00
EXPENSES			
705100	S&W-Exempt executive/admin	0.00	36,992.00
	705000-S&W-Admin & Support	0.00	36,992.00
	TOTAL SALARIES & WAGES	0.00	36,992.00
710500	SB-Exempt executive/admin	0.00	9,998.40
	710000-Staff Benefits	0.00	9,998.40
	TOTAL BENEFITS	0.00	9,998.40
721100	Bus travel-domestic-in state	0.00	969.11
721200	Bus travel-domestic-out state	0.00	2,968.35
721420	Commercial Travel	0.00	403.58
721700	Business mtg exp-food catering	0.00	929.15
721800	Bus mtg exp- other services	0.00	80.90
722400	F/S t/d-trav prof dev outstate	0.00	640.00
723000	Postage/delivery services	0.00	13.78
723100	Postage	0.00	4.42
724000	Telephone/fax services	0.00	1,269.21
724200	Telephone change services	0.00	2,000.00
724500	Cell phone charges	0.00	7,479.08
724700	Wats	0.00	16.20
727000	Copy Service	0.00	485.13
727200	Reproduction cost	0.00	703.90
730000	Supplies	0.00	(79.98)
730100	Office supplies	0.00	532.71
730200	Subscriptions,books,periodical	0.00	189.99
730700	Training supplies	0.00	99.00
730800	Uniforms	0.00	4,457.34
732800	Food stores - other	0.00	46.27
738100	Employees dues to prof assoc	0.00	175.00
738300	University memberships	0.00	3,345.00
39200	Computer supplies	0.00	2,190.32
739300	Computer software	0.00	1,027.28
739700	Programs/support	0.00	39.95

739800	Contracts/agreements/license	<u>0.00</u>	<u>446.89</u>
740100	Computers - Non Capital	<u>0.00</u>	<u>2,885.00</u>
740150	Software - Non-Capital	<u>0.00</u>	<u>263.89</u>
740200	Office Equipment - Non Capital	<u>0.00</u>	<u>35.00</u>
742000	Other misc expense	<u>0.00</u>	<u>12,823.43</u>
743200	Awards	<u>0.00</u>	<u>26.50</u>
	720001-Department operating expense	0.00	46,464.40
796000	Minor renova/rehab non capital	<u>0.00</u>	<u>25,286.89</u>
	790000-Fac & non-capital improve	0.00	25,286.89
862100	Non-Mand Out-R&R(non-cap pool)	<u>0.00</u>	<u>123,706.00</u>
	862001-Non Mandatory Trf Out	0.00	123,706.00
	TOTAL OTHER EXPENDITURES	0.00	195,457.29
TOTAL DIRECT COSTS		0.00	242,447.69
TOTAL EXPENSES		0.00	242,447.69
EXCESS OF REVENUES OVER EXPENDITURES		0.00	10,736.31
ENDING BALANCE			93,155.05

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Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 01-11-2006

Appendix #15

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2005 Mo:June Final Funds: All Deptid: K0502013-IS OPERATIONS AND ADMINISTRATI Stat:% (Fiscal Year to Date)

Account		Current Month	YTD
BEGINNING BALANCE			
350000	Beginning balance	0.00	1,691.78
	350000-Beginning balance	0.00	1,691.78
REVENUES			
392000	Revenue Allocations/Transfers	0.00	51,901.73
	392000-Revenue Allocations/Transfers	0.00	51,901.73
400000	General revenue allocation	0.00	242,568.00
	400000-General revenue allocation	0.00	242,568.00
TOTAL REVENUES		0.00	294,469.73
EXPENSES			
705100	S&W-Exempt executive/admin	0.00	87,942.46
705200	S&W-Exempt professional	0.00	47,912.39
706200	S&W-Non-Exempt technical	0.00	12,000.00
706300	S&W-Office/clerical	0.00	54,782.71
	705000-S&W-Admin & Support	0.00	202,637.57
	TOTAL SALARIES & WAGES	0.00	202,637.57
710500	SB-Exempt executive/admin	0.00	23,543.71
710600	SB-Exempt professional	0.00	12,880.70
710900	SB-Non-exempt office/clerical	0.00	14,615.68
	710000-Staff Benefits	0.00	51,040.09
	TOTAL BENEFITS	0.00	51,040.09
721100	Bus travel-domestic-in state	0.00	638.09
721200	Bus travel-domestic-out state	0.00	904.07
721800	Bus mtg exp- other services	0.00	21.00
722100	Fac/staff trng&dev-meeting exp	0.00	(939.01)
722400	F/S t/d-trav prof dev outstate	0.00	695.00
723000	Postage/delivery services	0.00	1.94
723400	Other shipping charges	0.00	5.00
724000	Telephone/fax services	0.00	5,130.00
724200	Telephone change services	0.00	2,175.00
724500	Cell phone charges	0.00	2,596.80
724600	Beepers	0.00	236.26
724700	Wats	0.00	55.57
730100	Office supplies	0.00	8,978.16
730200	Subscriptions,books,periodical	0.00	262.93
730300	Instructional supplies	0.00	913.54
732200	Food stores - silverware	0.00	3.00
732800	Food stores - other	0.00	808.76
738300	University memberships	0.00	45.00
739200	Computer supplies	0.00	558.51
739300	Computer software	0.00	974.02
739800	Contracts/agreements/license	0.00	486.98
740100	Computers - Non Capital	0.00	74,641.86
740200	Office Equipment - Non Capital	0.00	616.07
740300	Other Equipment - Non Capital	0.00	(1.42)
743800	Freight(UPS)	0.00	8.08
750100	Consulting services	0.00	13,785.00

750300	Moving services 720001-Department operating expense	0.00 0.00	27.50 113,627.77
777200	Software - Capital 770000-Equipment > \$5,000	0.00 0.00	(71,250.00) (71,250.00)
796000	Minor renova/rehab non capital 790000-Fac & non-capital improve	0.00 0.00	106.15 106.15
	TOTAL OTHER EXPENDITURES	0.00	42,483.86
	TOTAL DIRECT COSTS	0.00	296,161.51
	TOTAL EXPENSES	0.00	296,161.51
	EXCESS OF REVENUES OVER EXPENDITURES	0.00	(1,691.78)
	ENDING BALANCE		(0.00)

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Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 01-11-2006

Appendix #15

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2005 Mo:June Final Funds: All Deptid: K0505001-TELEPHONE
VICES Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>400,777.05</u>
	350000-Beginning balance	<u>0.00</u>	<u>400,777.05</u>
REVENUES			
400000	General revenue allocation	<u>0.00</u>	<u>1,218,313.00</u>
	400000-General revenue allocation	<u>0.00</u>	<u>1,218,313.00</u>
TOTAL REVENUES		<u>0.00</u>	<u>1,218,313.00</u>
EXPENSES			
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>210,255.15</u>
705200	S&W-Exempt professional	<u>0.00</u>	<u>156,640.65</u>
706200	S&W-Non-Exempt technical	<u>0.00</u>	<u>138,614.98</u>
706300	S&W-Office/clerical	<u>0.00</u>	<u>63,737.00</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>569,247.78</u>
	TOTAL SALARIES & WAGES	<u>0.00</u>	<u>569,247.78</u>
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>56,345.44</u>
710600	SB-Exempt professional	<u>0.00</u>	<u>41,649.11</u>
710800	SB-Non-exempt technical	<u>0.00</u>	<u>31,097.14</u>
710900	SB-Non-exempt office/clerical	<u>0.00</u>	<u>15,048.72</u>
	710000-Staff Benefits	<u>0.00</u>	<u>144,140.41</u>
	TOTAL BENEFITS	<u>0.00</u>	<u>144,140.41</u>
721000	Business travel & meeting exp.	<u>0.00</u>	<u>1,365.27</u>
721100	Bus travel-domestic-in state	<u>0.00</u>	<u>7,168.87</u>
721200	Bus travel-domestic-out state	<u>0.00</u>	<u>1,347.58</u>
721300	Bus travel-foreign	<u>0.00</u>	<u>2,918.63</u>
721700	Business mtg exp-food catering	<u>0.00</u>	<u>206.41</u>
722000	Faculty & staff training & dev	<u>0.00</u>	<u>0.00</u>
723000	Postage/delivery services	<u>0.00</u>	<u>1,063.32</u>
724000	Telephone/fax services	<u>0.00</u>	<u>93,965.95</u>
724200	Telephone change services	<u>0.00</u>	<u>2,050.00</u>
724500	Cell phone charges	<u>0.00</u>	<u>12,434.05</u>
724700	Wats	<u>0.00</u>	<u>348.27</u>
725000	Marketing/advertising expense	<u>0.00</u>	<u>9,467.70</u>
726000	Insurance	<u>0.00</u>	<u>(6,246.00)</u>
727000	Copy Service	<u>0.00</u>	<u>25.08</u>
727100	Publishing/printing	<u>0.00</u>	<u>1,294.20</u>
727200	Reproduction cost	<u>0.00</u>	<u>983.88</u>
730100	Office supplies	<u>0.00</u>	<u>238.64</u>
730120	Merchandise Variance	<u>0.00</u>	<u>138,160.58</u>
730900	Gasoline	<u>0.00</u>	<u>3,139.31</u>
738000	Dues/memberships	<u>0.00</u>	<u>12,323.14</u>
738100	Employees dues to prof assoc	<u>0.00</u>	<u>390.00</u>
739300	Computer software	<u>0.00</u>	<u>57,400.00</u>
740100	Computers - Non Capital	<u>0.00</u>	<u>37,100.84</u>
740300	Other Equipment - Non Capital	<u>0.00</u>	<u>957.47</u>
740900	Misc Facilities Charges < 5000	<u>0.00</u>	<u>1,456.17</u>
742000	Other misc expense	<u>0.00</u>	<u>1,950.00</u>
	720001-Department operating expense	<u>0.00</u>	<u>381,509.36</u>

777100	Computers - Capital	0.00	52,244.50
777500	Classroom Equip - Capital	0.00	9,099.00
	770000-Equipment > \$5,000	0.00	61,343.50
789000	Equipment - M & R Non Capital	0.00	40,085.68
789300	Vendor Serv Contracts Non Cap	0.00	149,792.74
	720001-Department operating expense	0.00	189,878.42
791000	Landscape & Grnds M&R-Non Cap	0.00	223.30
795000	Bldgs-M&R-non capital	0.00	17,939.07
796000	Minor renova/rehab non capital	0.00	3,213.87
	790000-Fac & non-capital improve	0.00	21,376.24
	TOTAL OTHER EXPENDITURES	0.00	654,107.52
TOTAL DIRECT COSTS		0.00	1,367,495.70
TOTAL EXPENSES		0.00	1,367,495.70
EXCESS OF REVENUES OVER EXPENDITURES		0.00	(149,182.70)
ENDING BALANCE			251,594.35

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Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Appendix #15

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2002 Mo:June Final Funds: All Deptid: K0502013-IS OPERATIONS AND ADMINISTRATION Stat:% (Fiscal Year to Date)

Account		Current Month	YTD
BEGINNING BALANCE			
350000	Beginning balance	0.00	19,941.35
	350000-Beginning balance	0.00	19,941.35
REVENUES			
400000	General revenue allocation	0.00	259,373.00
	400000-General revenue allocation	0.00	259,373.00
TOTAL REVENUES		0.00	259,373.00
EXPENSES			
705100	S&W-Exempt executive/admin	0.00	132,892.16
705200	S&W-Exempt professional	0.00	79,081.28
	705000-S&W-Admin & Support	0.00	211,973.44
	TOTAL SALARIES & WAGES	0.00	211,973.44
710000	Staff Benefits	0.00	21,269.34
710500	SB-Exempt executive/admin	0.00	13,690.18
710600	SB-Exempt professional	0.00	8,737.75
	710000-Staff Benefits	0.00	43,697.27
	TOTAL BENEFITS	0.00	43,697.27
721000	Business travel & meeting exp.	0.00	379.50
721100	Bus travel-domestic-in state	0.00	91.25
722000	Faculty & staff training & dev	0.00	135.00
723000	Postage/delivery services	0.00	5.93
724000	Telephone/fax services	0.00	1,550.30
724500	Cell phone charges	0.00	54.58
724700	Wats	0.00	292.90
727000	Copy Service	0.00	19.65
730000	Supplies	0.00	2,255.32
730100	Office supplies	0.00	475.56
739200	Computer supplies	0.00	1,091.50
739300	Computer software	0.00	58.71
740100	Computers - Non Capital	0.00	335.00
750400	Locksmith services	0.00	48.75
	720001-Department operating expense	0.00	6,793.95
863001	Other Allocations/Transfer Out	0.00	9,000.00
	863001-Other Allocations/Transfer Out	0.00	9,000.00
	TOTAL OTHER EXPENDITURES	0.00	15,793.95
TOTAL DIRECT COSTS		0.00	271,464.66
TOTAL EXPENSES		0.00	271,464.66
EXCESS OF REVENUES OVER EXPENDITURES		0.00	(12,091.66)
ENDING BALANCE			7,849.69

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Appendix #15

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2003 Mo:June Final Funds: All Deptid: K0502013-IS OPERATIONS AND ADMINISTRATION Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>7,849.69</u>
	350000-Beginning balance	<u>0.00</u>	<u>7,849.69</u>
REVENUES			
400000	General revenue allocation	<u>0.00</u>	<u>290,448.00</u>
	400000-General revenue allocation	<u>0.00</u>	<u>290,448.00</u>
TOTAL REVENUES		<u>0.00</u>	<u>290,448.00</u>
EXPENSES			
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>122,636.83</u>
705200	S&W-Exempt professional	<u>0.00</u>	<u>73,123.02</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>195,759.85</u>
	TOTAL SALARIES & WAGES	<u>0.00</u>	<u>195,759.85</u>
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>22,534.52</u>
710600	SB-Exempt professional	<u>0.00</u>	<u>14,384.07</u>
	710000-Staff Benefits	<u>0.00</u>	<u>36,918.59</u>
	TOTAL BENEFITS	<u>0.00</u>	<u>36,918.59</u>
721000	Business travel & meeting exp.	<u>0.00</u>	<u>330.43</u>
723000	Postage/delivery services	<u>0.00</u>	<u>34.40</u>
724000	Telephone/fax services	<u>0.00</u>	<u>299.30</u>
724200	Telephone change services	<u>0.00</u>	<u>200.00</u>
724500	Cell phone charges	<u>0.00</u>	<u>353.49</u>
724700	Wats	<u>0.00</u>	<u>28.66</u>
727200	Reproduction cost	<u>0.00</u>	<u>25.08</u>
730000	Supplies	<u>0.00</u>	<u>7,302.01</u>
730100	Office supplies	<u>0.00</u>	<u>9.74</u>
739200	Computer supplies	<u>0.00</u>	<u>2,334.35</u>
739300	Computer software	<u>0.00</u>	<u>38.02</u>
742000	Other misc expense	<u>0.00</u>	<u>60.00</u>
	720001-Department operating expense	<u>0.00</u>	<u>11,015.48</u>
796000	Minor renova/rehab non capital	<u>0.00</u>	<u>939.32</u>
	790000-Fac & non-capital improve	<u>0.00</u>	<u>939.32</u>
	TOTAL OTHER EXPENDITURES	<u>0.00</u>	<u>11,954.80</u>
TOTAL DIRECT COSTS		<u>0.00</u>	<u>244,633.24</u>
TOTAL EXPENSES		<u>0.00</u>	<u>244,633.24</u>
EXCESS OF REVENUES OVER EXPENDITURES		<u>0.00</u>	<u>45,814.76</u>
ENDING BALANCE			<u>53,664.45</u>

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2004 Mo:June Final Funds: All Deptid: K0502013-IS OPERATIONS
AND ADMINISTRATI Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	0.00	53,664.45
	350000-Beginning balance	0.00	53,664.45
REVENUES			
400000	General revenue allocation	0.00	169,591.00
	400000-General revenue allocation	0.00	169,591.00
TOTAL REVENUES		0.00	169,591.00
EXPENSES			
705100	S&W-Exempt executive/admin	0.00	100,388.19
705200	S&W-Exempt professional	0.00	43,568.20
706200	S&W-Non-Exempt technical	0.00	1,181.82
706300	S&W-Office/clerical	0.00	22,166.19
	705000-S&W-Admin & Support	0.00	167,304.40
	TOTAL SALARIES & WAGES	0.00	167,304.40
710500	SB-Exempt executive/admin	0.00	18,940.32
710600	SB-Exempt professional	0.00	11,851.19
710900	SB-Non-exempt office/clerical	0.00	6,047.90
	710000-Staff Benefits	0.00	36,839.41
	TOTAL BENEFITS	0.00	36,839.41
720001	Department operating expense	0.00	25.00
721000	Business travel & meeting exp.	0.00	384.17
721700	Business mtg exp-food catering	0.00	774.65
722100	Fac/staff trng&dev-meeting exp	0.00	179.00
723000	Postage/delivery services	0.00	11.72
723400	Other shipping charges	0.00	6.09
724000	Telephone/fax services	0.00	90.00
724200	Telephone change services	0.00	1,200.00
724500	Cell phone charges	0.00	2,080.51
724600	Beepers	0.00	252.00
724700	Wats	0.00	43.41
727000	Copy Service	0.00	29.25
730000	Supplies	0.00	52.44
730100	Office supplies	0.00	1,825.03
730200	Subscriptions,books,periodical	0.00	97.00
731900	Food stores - misc food	0.00	159.30
733700	Non-medical supplies	0.00	18.69
738300	University memberships	0.00	45.00
739200	Computer supplies	0.00	1,942.20
739300	Computer software	0.00	188.99
740002	Non-capital equipment	0.00	1,551.19
740300	Other Equipment - Non Capital	0.00	5,706.73
740600	Furniture - Non Capital	0.00	159.96
742000	Other misc expense	0.00	135.00
751100	Security	0.00	398.73
	720001-Department operating expense	0.00	17,356.06

Appendix #15

796000	Minor renova/rehab non capital	0.00	
	790000-Fac & non-capital improve	0.00	63.80
			63.80
	TOTAL OTHER EXPENDITURES	0.00	17,419.86
TOTAL DIRECT COSTS		0.00	221,563.67
TOTAL EXPENSES		0.00	221,563.67
EXCESS OF REVENUES OVER EXPENDITURES		0.00	(51,972.67)
ENDING BALANCE			1,691.78

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2004 Mo:June Final Funds: All Deptid: K0507001-IS SUPPORT

SERVICES Stat:% (Fiscal Year to Date)

Account		Current Month	YTD
BEGINNING BALANCE			
350000	Beginning balance	0.00	141,720.08
	350000-Beginning balance	0.00	141,720.08
REVENUES			
400000	General revenue allocation	0.00	813,394.00
	400000-General revenue allocation	0.00	813,394.00
TOTAL REVENUES		0.00	813,394.00
EXPENSES			
705100	S&W-Exempt executive/admin	0.00	140,179.49
705200	S&W-Exempt professional	0.00	495,134.30
	705000-S&W-Admin & Support	0.00	635,313.79
	TOTAL SALARIES & WAGES	0.00	635,313.79
710500	SB-Exempt executive/admin	0.00	38,399.54
710600	SB-Exempt professional	0.00	134,493.26
	710000-Staff Benefits	0.00	172,892.80
	TOTAL BENEFITS	0.00	172,892.80
720001	Department operating expense	0.00	1,335.04
721100	Bus travel-domestic-in state	0.00	298.08
721200	Bus travel-domestic-out state	0.00	648.13
721700	Business mtg exp-food catering	0.00	159.00
722000	Faculty & staff training & dev	0.00	9,975.00
722100	Fac/staff trng&dev-meeting exp	0.00	3,988.00
722300	F/S t/d-trav prof dev instate	0.00	1,375.00
723000	Postage/delivery services	0.00	6.61
723300	Express mail delivery service	0.00	64.49
724000	Telephone/fax services	0.00	4,434.24
724200	Telephone change services	0.00	1,500.00
724500	Cell phone charges	0.00	2,932.15
724700	Wats	0.00	72.34
727000	Copy Service	0.00	150.48
730000	Supplies	0.00	52,627.98
730100	Office supplies	0.00	6,416.68
730200	Subscriptions,books,periodical	0.00	856.49
730900	Gasoline	0.00	601.88
732800	Food stores - other	0.00	91.76
734000	Photography dark room supplies	0.00	99.00
739200	Computer supplies	0.00	6,668.43
739300	Computer software	0.00	5,006.82
740100	Computers - Non Capital	0.00	19,986.08
740200	Office Equipment - Non Capital	0.00	134.10
740300	Other Equipment - Non Capital	0.00	7,442.74
742000	Other misc expense	0.00	501.78
742600	Service charge	0.00	95.00
750000	Professional services	0.00	443.00

Appendix #15

750400	Locksmith services	<u>0.00</u>	14887
	720001-Department operating expense	0.00	128,055.17
777100	Computers - Capital	<u>0.00</u>	(286.18)
	770000-Equipment > \$5,000	0.00	(286.18)
789000	Equipment - M & R Non Capital	<u>0.00</u>	1,080.74
	720001-Department operating expense	0.00	1,080.74
794000	Building services Non Cap	<u>0.00</u>	591.95
795000	Bldgs-M&R-non capital	<u>0.00</u>	50.14
796000	Minor renova/rehab non capital	<u>0.00</u>	3,722.71
	790000-Fac & non-capital improve	0.00	4,364.80
	TOTAL OTHER EXPENDITURES	0.00	133,214.53
	TOTAL DIRECT COSTS	0.00	941,421.12
	TOTAL EXPENSES	0.00	941,421.12
	EXCESS OF REVENUES OVER EXPENDITURES	0.00	(128,027.12)
	ENDING BALANCE		13,692.96

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2002 Mo:June Final Funds: All Deptid: K0507001-IS SUPPORT

SERVICES Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>41,834.44</u>
	350000-Beginning balance	<u>0.00</u>	<u>41,834.44</u>
REVENUES			
400000	General revenue allocation	<u>0.00</u>	<u>756,463.00</u>
	400000-General revenue allocation	<u>0.00</u>	<u>756,463.00</u>
TOTAL REVENUES		0.00	756,463.00
EXPENSES			
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>141,647.51</u>
705200	S&W-Exempt professional	<u>0.00</u>	<u>397,381.34</u>
706200	S&W-Non-Exempt technical	<u>0.00</u>	<u>21,297.12</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>560,325.97</u>
	TOTAL SALARIES & WAGES	0.00	560,325.97
710000	Staff Benefits	<u>0.00</u>	<u>55,212.78</u>
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>11,426.41</u>
710600	SB-Exempt professional	<u>0.00</u>	<u>40,891.64</u>
710800	SB-Non-exempt technical	<u>0.00</u>	<u>3,171.51</u>
	710000-Staff Benefits	<u>0.00</u>	<u>110,702.34</u>
	TOTAL BENEFITS	0.00	110,702.34
721000	Business travel & meeting exp.	<u>0.00</u>	<u>392.74</u>
722000	Faculty & staff training & dev	<u>0.00</u>	<u>180.00</u>
723000	Postage/delivery services	<u>0.00</u>	<u>31.21</u>
724000	Telephone/fax services	<u>0.00</u>	<u>8,337.46</u>
724700	Wats	<u>0.00</u>	<u>102.34</u>
725400	Newspaper advertising	<u>0.00</u>	<u>616.49</u>
727000	Copy Service	<u>0.00</u>	<u>325.16</u>
727200	Reproduction cost	<u>0.00</u>	<u>428.95</u>
730000	Supplies	<u>0.00</u>	<u>20,868.47</u>
730100	Office supplies	<u>0.00</u>	<u>(117.46)</u>
730200	Subscriptions,books,periodical	<u>0.00</u>	<u>354.20</u>
730900	Gasoline	<u>0.00</u>	<u>292.96</u>
739200	Computer supplies	<u>0.00</u>	<u>1,994.42</u>
739300	Computer software	<u>0.00</u>	<u>2,180.11</u>
740100	Computers - Non Capital	<u>0.00</u>	<u>5,248.48</u>
740600	Furniture - Non Capital	<u>0.00</u>	<u>285.52</u>
750300	Moving services	<u>0.00</u>	<u>198.00</u>
789000	Equipment - M & R Non Capital	<u>0.00</u>	<u>956.56</u>
	720001-Department operating expense	<u>0.00</u>	<u>42,675.61</u>
	TOTAL OTHER EXPENDITURES	0.00	42,675.61
TOTAL DIRECT COSTS		0.00	713,703.92
TOTAL EXPENSES		0.00	713,703.92

EXCESS OF REVENUES OVER EXPENDITURES

0.00

Appendix #15
42,759.08

ENDING BALANCE

84,593.52

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Appendix #15

Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 07-13-2005

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2003 Mo:June Final Funds: All Deptid: K0507001-IS SUPPORT

SERVICES Stat:% (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	<u>0.00</u>	<u>84,593.52</u>
	350000-Beginning balance	<u>0.00</u>	<u>84,593.52</u>
REVENUES			
393000	Other Allocations/Transfers In	<u>0.00</u>	<u>36,301.53</u>
	393000-Other Allocations/Transfers In	<u>0.00</u>	<u>36,301.53</u>
400000	General revenue allocation	<u>0.00</u>	<u>783,394.00</u>
	400000-General revenue allocation	<u>0.00</u>	<u>783,394.00</u>
TOTAL REVENUES		<u>0.00</u>	<u>819,695.53</u>
EXPENSES			
705100	S&W-Exempt executive/admin	<u>0.00</u>	<u>123,024.12</u>
705200	S&W-Exempt professional	<u>0.00</u>	<u>439,171.54</u>
706200	S&W-Non-Exempt technical	<u>0.00</u>	<u>6,769.52</u>
	705000-S&W-Admin & Support	<u>0.00</u>	<u>568,965.18</u>
	TOTAL SALARIES & WAGES	<u>0.00</u>	<u>568,965.18</u>
710500	SB-Exempt executive/admin	<u>0.00</u>	<u>26,587.58</u>
710600	SB-Exempt professional	<u>0.00</u>	<u>94,193.06</u>
710800	SB-Non-exempt technical	<u>0.00</u>	<u>1,471.02</u>
714000	SB-Educational assist-summer	<u>0.00</u>	<u>0.00</u>
	710000-Staff Benefits	<u>0.00</u>	<u>122,251.66</u>
	TOTAL BENEFITS	<u>0.00</u>	<u>122,251.66</u>
721000	Business travel & meeting exp.	<u>0.00</u>	<u>532.96</u>
721100	Bus travel-domestic-in state	<u>0.00</u>	<u>97.92</u>
721200	Bus travel-domestic-out state	<u>0.00</u>	<u>2,502.64</u>
722000	Faculty & staff training & dev	<u>0.00</u>	<u>13,360.00</u>
723000	Postage/delivery services	<u>0.00</u>	<u>9.41</u>
723100	Postage	<u>0.00</u>	<u>12.94</u>
724000	Telephone/fax services	<u>0.00</u>	<u>12,625.47</u>
724200	Telephone change services	<u>0.00</u>	<u>350.00</u>
724500	Cell phone charges	<u>0.00</u>	<u>1,398.39</u>
724700	Wats	<u>0.00</u>	<u>73.60</u>
725400	Newspaper advertising	<u>0.00</u>	<u>304.66</u>
730000	Supplies	<u>0.00</u>	<u>11,829.46</u>
730200	Subscriptions,books,periodical	<u>0.00</u>	<u>117.00</u>
730900	Gasoline	<u>0.00</u>	<u>384.50</u>
739000	Computing expense	<u>0.00</u>	<u>170.57</u>
739100	Direct computer cost	<u>0.00</u>	<u>911.46</u>
739200	Computer supplies	<u>0.00</u>	<u>8,104.48</u>
739300	Computer software	<u>0.00</u>	<u>1,590.84</u>
739800	Contracts/agreements/license	<u>0.00</u>	<u>895.00</u>
740100	Computers - Non Capital	<u>0.00</u>	<u>15,011.79</u>
742000	Other misc expense	<u>0.00</u>	<u>95.00</u>
750300	Moving services	<u>0.00</u>	<u>82.50</u>

Appendix #15

789000	Equipment - M & R Non Capital	0.00	89,554
	720001-Department operating expense	0.00	71,352.13
	TOTAL OTHER EXPENDITURES	0.00	71,352.13
TOTAL DIRECT COSTS		0.00	762,568.97
TOTAL EXPENSES		0.00	762,568.97
EXCESS OF REVENUES OVER EXPENDITURES		0.00	57,126.56
ENDING BALANCE			141,720.08

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Report: 1-Detail Income Statement Based on Fund & Deptid. Date: 01-11-2006

Appendix #15

Results for Tree:BCM_ACCOUNT_L1 BU:KCITY FY:2005 Mo:June Final Funds: All Deptid: K0507001-IS SUPPORT SERVICES
 % (Fiscal Year to Date)

Account		<u>Current Month</u>	<u>YTD</u>
BEGINNING BALANCE			
350000	Beginning balance	0.00	13,692.96
	350000-Beginning balance	0.00	13,692.96
REVENUES			
392000	Revenue Allocations/Transfers	0.00	170,033.85
	392000-Revenue Allocations/Transfers	0.00	170,033.85
400000	General revenue allocation	0.00	825,119.00
	400000-General revenue allocation	0.00	825,119.00
404501	Instructional Computing Fees	0.00	100,000.00
	404501-Instructional Computing Fees	0.00	100,000.00
TOTAL REVENUES		0.00	1,095,152.85
EXPENSES			
703000	S&W-Other Teach & Res Staff	0.00	11,075.53
	700001-S & W - Teaching & Research	0.00	11,075.53
705100	S&W-Exempt executive/admin	0.00	174,211.87
705200	S&W-Exempt professional	0.00	656,432.67
706200	S&W-Non-Exempt technical	0.00	14,105.21
	705000-S&W-Admin & Support	0.00	844,749.75
	TOTAL SALARIES & WAGES	0.00	855,825.28
710300	SB-Other teaching and research	0.00	3,010.31
710500	SB-Exempt executive/admin	0.00	47,154.34
710600	SB-Exempt professional	0.00	176,146.43
710800	SB-Non-exempt technical	0.00	3,836.44
715000	SB-Moving expense	0.00	1,328.00
	710000-Staff Benefits	0.00	231,475.51
	TOTAL BENEFITS	0.00	231,475.51
721100	Bus travel-domestic-in state	0.00	213.66
721200	Bus travel-domestic-out state	0.00	1,141.47
721700	Business mtg exp-food catering	0.00	61.58
722000	Faculty & staff training & dev	0.00	2,854.35
723000	Postage/delivery services	0.00	17.34
723300	Express mail delivery service	0.00	267.64
724000	Telephone/fax services	0.00	10,191.10
724200	Telephone change services	0.00	1,440.00
724500	Cell phone charges	0.00	4,469.05
724700	Wats	0.00	86.52
725400	Newspaper advertising	0.00	865.84
727000	Copy Service	0.00	100.32
727100	Publishing/printing	0.00	1,585.55
727200	Reproduction cost	0.00	195.24
730000	Supplies	0.00	(52,822.30)
730100	Office supplies	0.00	4,890.99
730200	Subscriptions,books,periodical	0.00	789.44
730300	Instructional supplies	0.00	145.47
730700	Training supplies	0.00	268.90

730900	Gasoline	<u>0.00</u>	<u>854.88</u>
731600	Shop supplies	<u>0.00</u>	<u>314.53</u>
734100	Supplies A-21 exclusion	<u>0.00</u>	<u>95.00</u>
739000	Computing expense	<u>0.00</u>	<u>63.99</u>
739200	Computer supplies	<u>0.00</u>	<u>7,276.89</u>
739300	Computer software	<u>0.00</u>	<u>2,145.30</u>
739800	Contracts/agreements/license	<u>0.00</u>	<u>424.69</u>
740100	Computers - Non Capital	<u>0.00</u>	<u>4,084.09</u>
740200	Office Equipment - Non Capital	<u>0.00</u>	<u>248.43</u>
740300	Other Equipment - Non Capital	<u>0.00</u>	<u>935.98</u>
740900	Misc Facilities Charges < 5000	<u>0.00</u>	<u>610.96</u>
742000	Other misc expense	<u>0.00</u>	<u>841.59</u>
743800	Freight(UPS)	<u>0.00</u>	<u>(36.20)</u>
750300	Moving services	<u>0.00</u>	<u>115.50</u>
750400	Locksmith services	<u>0.00</u>	<u>99.59</u>
	720001-Department operating expense	<u>0.00</u>	<u>(5,162.48)</u>
777800	Vehicles - Capital	<u>0.00</u>	<u>15,378.00</u>
	770000-Equipment > \$5,000	<u>0.00</u>	<u>15,378.00</u>
789000	Equipment - M & R Non Capital	<u>0.00</u>	<u>1,569.87</u>
	720001-Department operating expense	<u>0.00</u>	<u>1,569.87</u>
795000	Bldgs-M&R-non capital	<u>0.00</u>	<u>179.30</u>
796000	Minor renova/rehab non capital	<u>0.00</u>	<u>9,580.33</u>
	790000-Fac & non-capital improve	<u>0.00</u>	<u>9,759.63</u>
	TOTAL OTHER EXPENDITURES	0.00	21,545.02
	TOTAL DIRECT COSTS	0.00	1,108,845.81
	L EXPENSES	0.00	1,108,845.81
	EXCESS OF REVENUES OVER EXPENDITURES	0.00	(13,692.96)
	ENDING BALANCE		(0.00)

Appendix #15

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Subject: RE: IS organization chart
From: "Hines, Mary Lou" <HinesML@umkc.edu>
Date: Fri, 23 Sep 2005 08:24:26 -0500
To: "Esser, Alfred F." <EsserA@umkc.edu>
CC: "Brenneman, Thomas E." <BrennemanT@umkc.edu>

Alfred –

I asked Tom to put together an update on this. Thanks for the memory jog. We're still in the process of determining where parts of the division (Multimedia Technologies) will "live". It will probably take a good part of the fall semester so that will live a bit in limbo and will actually show as a separate piece for now until we determine that. That process, so you know, will be done with a group across campus including for example faculty from Communication Studies (given the strong possibility for collaboration), University Communications, and others. It is currently being overseen by Janet Carnett (one of the current directors) and Steve Fariborz, one of the production employees. Neither has received extra compensation for taking on these responsibilities.

The responsibility for the educational technologies, e.g., Blackboard, has been transferred over to Justin Guggenmos in CTS, which is being renamed.

Brief overview. More to come.

Mary Lou

-----Original Message-----

From: Alfred Esser [mailto:essera@umkc.edu]
Sent: Thursday, September 22, 2005 10:14 PM
To: Hines, Mary Lou
Cc: Hood, Edwin; Mardikes, Tom; Bubacz, Bruce S.
Subject: IS organization chart

Mary Lou,

you asked me today after the Townhall meeting whether COSCO had received the answers to all of our questions and my answer was "yes".

Well, as it turns out, one piece of info didn't come across yet. When we met with you you mentioned that one of the six units would be merged with another one and that you would send us an updated chart.

What we have now is also what is shown on the web:

<http://www.umkc.edu/is/cio/ISOrgchart.htm>

If the changes took place already, could you send us the latest version of this table including the description of the responsibilities please?

Most likely then the attached 'names-titles' table is also out of date and we would need a correct one. Both of these charts will go into an Appendix of our report but we want to be accurate and up to date.

Thanks for your help!

Alfred

--

Alfred F. Esser, Ph.D.
Marion Merrell Dow Professor
Division of Cell Biology & Biophysics
School of Biological Sciences
University of Missouri-Kansas City
5007 Rockhill Road
Kansas City, MO 64110
Phone: 816-235 5316 - FAX: 816 235 1503

Appendix #17

Subject: FW: COSCO Numbers
From: "Hines, Mary Lou" <HinesML@umkc.edu>
Date: Tue, 30 Aug 2005 14:31:54 -0500
To: "Esser, Alfred F." <EsserA@umkc.edu>
CC: "Bubacz, Bruce S." <BubaczB@umkc.edu>, "Lehmkuhle, Stephen W." <lehmkuhles@umkc.edu>, "Brenneman, Thomas E." <BrennemanT@umkc.edu>

Alfred –
 I apologize for the delay. Hope this answers your questions.

Mary Lou

-----Original Message-----

Description	Installation	Monthly	Old Charge	Olc
Voice PBX port	\$250	\$22.50	\$250	
Jack install, voice or data	\$175		\$450	
Data jack activation	\$25		\$450	
Voice jack activation	*	\$25	\$50	
Software programming change	\$50		\$50	

* Usually also requires software change.

Examples of recent work orders	Actual Charge	Last Year's Charge	
Wellness Center, activate data	\$25	\$450	1 data jack activate
Geosciences, move voice	\$75	\$100	1 phone move
Medical School, move voice	\$75	\$100	1 phone move
Medical School, move voice	\$75	\$100	1 phone move
Medical School, move voice	\$75	\$100	1 phone move
SICE, activate 5 data	\$125	\$2,250	5 data jack activate
SICE, activate 3 data	\$75	\$1,350	3 data jack activate

Data and Phone Jack count

Year	Data Ports	Phone Ports
1991	962	2842
1992	1050	2880
1993	1560	3000
1994	1830	3210
1995	2400	3300
1996	3100	3380
1997	3800	3465
1998	4500	3540

Appendix #17

1999	5600	3585
2000	7936	3625
2001	9067	3832
2002	9944	3925
2003	10828	4040
2004	11346	4102
2005	12605	4514

Appendix #18

2006-2008	<u>Dunbar</u> , Burton	College A&S, Art and Art History	faculty
2006-2009	<u>Mardikes</u> , Tom	College A&S, Theatre	faculty
2006-2007	<u>Read</u> , Sullivan	Biological Sciences	faculty
2006-2009	<u>Rice</u> , Jan	Nursing	faculty
2006-2008	<u>Schweltzberger</u> , Kathleen	Libraries	faculty
2006-2007	<u>Seligson</u> , Ted	College A&S, Archit.Urban Pl	faculty

Send an email to ALL committee members.

UMKC - Parking and Traffic Committee

Recommends Parking and Traffic regulations, parking fees and campus traffic conditions and has appellate jurisdiction over all violations.

Function	Term of appointment	Committee member	Unit, School or College	Administrative Title Representing
	2003-2006	<u>Loncar</u> , Kathy	Education	faculty
	2004-2007	<u>Neau</u> , Steven	Pharmacy	faculty
	2005-2008	<u>Rice</u> , Chris	Dentistry	faculty

Send an email to ALL committee members.

UMKC - Citizen Police Advisory Board

Forum for the expression of thoughts and concerns on security related issues; Recommend viable security solutions; Promote communication and interaction of UMKC police with UMKC.

Function	Term of appointment	Committee member	Unit, School or College	Administrative Title Representing
	2005-2007	<u>Hood</u> , Ed	Law	Faculty Senate
	2005-2007	<u>Ward-Smith</u> , Peggy	Nursing	Faculty Senate

Send an email to ALL committee members.

UMKC - Information Technology Council (ITC)

Strategic planning of UMKC's IT initiatives, technologies, policies and integration.

Web site: <http://www.umkc.edu/fsenate/files/itc.pdf>

Function	Term of appointment	Committee member	Unit, School or College	Administrative Title Representing
Chair	2003-2006	<u>Cuddy</u> , Paul	Medicine	Faculty chair
ex-officio		<u>Bostick</u> , Sharon	Libraries	Dean Libraries
ex-officio		<u>Hines</u> , Mary Lou	Academic Affairs	CIO, Vice Provost Chief Information Officer - Exec. Director IS
ex-officio		<u>Simmons</u> , Bob	Administrative Affairs	Director Campus Facilities Admin. Affairs: campus facilities manager
ex-officio		<u>Wurrey</u> , Charles	College A&S, Chemistry	Interim Dean College A&S
	2005-2008	<u>Amyot</u> , Cindy	Dentistry	Faculty: Prof.Schools, Health & Life Sciences
	2004-2007	<u>Cole</u> , Tim	Medicine	Faculty Senate
		<u>May</u> , Adrienne	Student Government	student SGA
	2005-2008	<u>Pick</u> , Roger	Bloch	Faculty: Urban & Community Development
	2005-2008	<u>Rudy</u> , Paul	Conservatory	Faculty: Visual-Performing Arts & Humanities
	2005-2008	<u>Rydborg-Cox</u> , Jeffrey	College A&S, English	Faculty: Liberal Arts and College A&S
		<u>Tyler</u> , Mel	Student Affairs	Assoc.Vice Chancellor Student Affairs
		<u>Weddle</u> , Forrest	KC community	Kansas City community
	2005-2008	<u>Wyckoff</u> , Gerry	Biological Sciences	Faculty: Sciences & Research

Send an email to ALL committee members.

UMKC - IT Privacy Oversight Committee

IT Privacy Policy, March 2005.

Web site: http://www.umkc.edu/fsenate/files/Policy_on_Privacy_March_2005.pdf

Faculty Senate Questions

1. How much of the projected 2006 GRA budget of \$4.1 million (\$6.3million - 2.2million for PeopleSoft) for IT is allocated to each of the 6 units within IT?
 2. How much of the projected 2006 student computer fees (about \$3million, correct??) are allocated to each of those 6 IT units (since these student fees are not part of the GRA budget)?
 3. What is the projected 2006 total personnel budget (salaries and wages and fringe benefits) for each of the 6 IT units?
 4. (a) How much income has each of the 6 units generated in 2001, 2002, 2003 and 2004?
(b) How much of that income was generated together by the College of A&S and all the Schools?
 5. Twice during the last 4 years the Provost's office paid for new computers for faculty. How much was spent for these new computers, did the funds come out of the IT budget, and will the program be repeated in 2006?
 6. (a) How much overlap is there between Provost's office and Student Affairs?
(b) Academic Planning - institutional research component?
(c) International Academic Programs?
 7. What is the breakdown of funds for the 6 different IT divisions?
-----Is there overlap with University Communications?
 8. How much money does ITS receive in income (fees for services)?
 9. Is there overlap in positions at the School of Graduate Studies?
----Similar duties for manager of student services and admin. assist for project director?
-----Does the SGS need to have all these administrative personnel?
 10. In Research Services, what are the positions for ATTC, ATTC-National Office, and Mid-American Trade?
 11. Is there overlap between the Vice Provosts for Faculty Affairs, Academic Programs and Undergraduate Affairs?
 12. Please take a snap shot of the Provost office immediately prior to the hiring of Martha Gilliland (organizational charts, number of employees, etc.). I know you were not the Provost then but we would like the information. (This is a repeat of an early question which you said you could answer for us.)
 16. Assume that Center of the City is within your portfolio for this next question. We would like you to suggest ways to reorganize your office (e.g. not filling vacancies, combining positions and then re-advertising the combined position at a lower salary; reducing staff levels, etc.) to achieve savings that may be reallocated to other university priorities. ¹
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