

Minutes of the University Budget Committee Meeting

2/08/2018, Gilham Park Room, Administrative Center

Members Present: Barbara Bichelmeyer, Kelli Cox, Sheri Gormley, Carol Hintz, Mark L. Johnson, Ali Korkmaz, Sharon Lindenbaum, Linda Mitchell, Tamara Murdock, Roger Pick, Bonnie Postlethwaite, Cameron Roark, Kevin Truman, Karen Wilkerson, Gerald Wyckoff.

Members Absent (excused): Curt Crespino, Dea Marx, Nancy Stancel, Ted White,

UBC Secretary Mark Johnson called the meeting to order at 3:05 PM.

Agenda Items (see attached Agenda)

Approval of Minutes of December meeting: No edits to the December Meeting minutes (January meeting was canceled) were brought forward. Bonnie Postlethwaite moved approval of the Minutes of the December meeting submitted by Secretary Mark Johnson. Jerry Wyckoff seconded. The minutes were unanimously approved.

State Updates: Provost/Interim Chancellor Bichelmeyer indicated that the Legislative Priorities have been set (see attachment). The Governor's Budget would cut ~66M or ~10% reduction. We hope the Legislature would increase the budget and reduce the amount of cuts proposed by the Governor. Barb indicated that performance metrics for UMKC are good (based on graduation numbers), but the language of the metrics is nebulous. Curators have initiated a new Strategic Plan priorities process. Legislature Bill 912 would allow tuition increases above the current cap in years where cuts in State support are of a certain size.

Tamara asked what the impact on enrollment would occur if tuition is increased? Barb replied that our students don't have a lot of room to afford higher tuition. Need to make sure that students with the greatest financial need are not hit hardest by any increased tuition. Also, we need to adjust scholarships for graduate students. She noted the new tuition swap with neighboring States offers potential for growth in student numbers.

Barb noted that there is an upcoming Curators meeting to discuss/decide what is the best organic structure for the UM System.

New Chancellor: Barb indicated that the new UMKC Chancellor, Dr. C. Mauli Agrawal, is on campus and several meetings with various constituencies are scheduled. She is very much looking forward to working with him.

Current Budget Update: Barb reviewed the current budget situation. We started with a ~\$4.5M deficit, which increased ~\$3M (to ~\$7.5M) due to over-scholarshipping. The Governor's new budget recommendation would add an additional ~\$7M and if we add in a 2% performance raise the total deficit is potentially ~\$20M. FY19 will start the implementation of the new budget rules and the Resource Investment Model (RIM).

There will be a budget planning retreat where the Deans will present information on what is essential to keep, what can be cut and in-between programs in their Units. The hope is that as a result of this exercise we can carry much less debt forward. Academic efficiencies will be

examined carefully, especially Graduate Programs. Growth opportunities in programs that can grow need to be identified. Also important to eliminate non-essential services, activities and program offerings. A list of what can be / needs to be eliminated will be created.

Tamara asked if there is guidance from other Universities that have done similar cutting of programs that could be informative? Barb indicated that there may be some, but wasn't sure of the extent this might be available. Some of this is about "right-sizing" of programs to balance the number of students versus the number of faculty. We need to identify what is core in each Unit and where we might be able to centralize operations to create economy.

Resource Investment Model Update: Sharon Lindenbaum stated that based on initial meetings with various groups of faculty the feedback deadline was extended. The F&A part will be taken out of the guidelines for the time being, this will require more study. FY19 will be the start of the new RIM, but recognize that this will be a transition year and refinements will be made as we move forward. Jerry mentioned that the RIM meeting with the Research Advisory Committee also generated feedback regarding F&A.

Administrative Services Review: Barb indicated that the rpk GROUP has identified a number of opportunities for substantial cost savings. System also has its review ongoing, which creates something of a time frame conflict. At the upcoming retreat (Feb 21) they will look at shared services. At the Fiscal Planning retreat (Feb 22/23) the Deans will review their Unit's core operations (what cannot be given up) and what could potentially be a shared responsibility.

Academic Portfolio Review: Documents will be released soon that provide guidance as to potential Unit reorganization. The Faculty Senate will be tasked with oversight and vetting of any reorganization and tenured/tenure track faculty in affected Units will have a vote in regards to reorganization. Deans will be asked what they have learned from the APR. Provost's Office will develop a calendar for planning dates when various processes, etc., need to be initiated and completed. The goal is to develop a sustainable mechanism for future APR. Mark mentioned that the Data Team is discussing the need for a Data Governance Board for future APR data. This will also be discussed at an upcoming FSBC meeting. Barb stated that we also need to create an Archive of information that retains an institutional history of all of this review and planning that is easily available for future use.

There being no further business the meeting was adjourned at 4:02 PM.

Respectfully submitted,



Mark L. Johnson, Ph.D.

Secretary

University Budget Committee