

Minutes of the University Budget Committee Meeting

5/3/2018, Brookside Room, Administrative Center

Members Present: Barbara Bichelmeyer, Kelli Cox, Sheri Gormley, Dave Fulk, Carol Hintz, Mark L. Johnson, Ali Korkmaz, Sharon Lindenbaum, Dea Marx, Linda Mitchell, Tamara Murdock, Bonnie Postlethwaite, Kevin Truman, Ted White, Karen Wilkerson.

Members Absent (excused): Curt Crespino, Roger Pick, Nancy Stancel, Gerald Wyckoff.

Guests: Roland Hemmings, Brandon Henderson.

UBC Secretary Mark Johnson called the meeting to order at 10:03 AM.

Agenda Items (see attached Agenda)

Dea Marx introduced Roland Hemmings who will be replacing her as Staff Council Chair. Later in the meeting, Mark Johnson introduced Brandon Henderson who is the current ASUM representative. Mark suggested that the ASUM student representative might be a welcomed addition to the UBC, several members agreed.

Approval of Minutes of March 1, 2018 meeting: Secretary mark Johnson asked if there were any edits to the April 19, 2018 meeting minutes? None were submitted. Linda Mitchell moved approval of the Minutes as submitted. Bonnie Postlethwaite seconded. The minutes as revised were unanimously approved.

State Updates: Provost / Interim Chancellor Bichelmeyer gave a brief summary of the Leadership meeting held in Columbia yesterday, which was focused on what does a coordinated effort of the 4 campuses need to look like?

- Ryan Rapp gave a presentation that demonstrated the looming \$160 M deficit that will accumulate in 5 years due to the decline in State support for higher education.
- All 4 campuses presented ideas on how they can work together while maintaining their unique identities.
- There was a lot of discussion about organizational structure.
- Several UMKC members gave strong voice to our specific needs.
- There are 2 more retreats scheduled for June for further conversation around these points.
- Bottom line is that we are going to have to function differently in the future.

Barb asked for comments from others who attended the meeting. Kevin Truman gave a shout out to Barb for the excellent job she did in representing UMKC's uniqueness. Noted that there is no plan in place yet and that these are early discussions. It is clear that we are very lean currently. Barb noted that president Choi and Steve Owens along with PWC spent a lot of time with UMKC hearing our message. Carol stated that it is clear this is going to be a long process and how this is going to turn out is not at all decided or apparent. Ted felt the focus of the meeting was around IT, HR and Administration. He also congratulated Barb, Carol and Sharon for their presentations that gave strong support to UMKC. Sharon commented that the scale and needs of the work to be done at the 4 campuses varied greatly. Barb concluded that the magnitude of the work to be is significant and just beginning.

Budget Projections and RIM Update: Sharon Lindenbaum summarized the budget planning to date. She indicated that meetings have been held with each of the Academic Units (held in Jan/Feb) and most of the Administrative Units. There have been no final definitive decisions made at this point in time, but should be finishing this work in the next few weeks. At present the revenue estimates are: \$136-\$138M net tuition, \$66.6M from State and \$4.8M from F&A (half of that amount to be distributed back to the Units). Linda ask that given the situation with the Governor and the funding proposals in the House and Senate; if extra monies are made available where will that revenue be distributed? Barb indicated that after conversations with Chancellor-elect Agrawal some will probably go to shore up are operating reserves and some may go to strategic funding. However, these conversations are ongoing and this all depends on whether the Governor vetoes any increased funding by the Legislature and what happens to override his veto and/or happens to the Governor with all of his legal entanglements. Sharon also noted that given the problem with the finances in the State of Missouri, the potential exists for other holdbacks irrespective of the Governor. Barb stated that given the difficulties with the State finances, it is prudent for us to be conservative in our budget planning.

Barb next indicated that we are in the process of re-organizing and more efficient in what we do. There are a number of ways that we can generate important savings in centralized services, reductions in administration by enhanced efficiencies, academic portfolio improvements and growing new revenue. In the process of working to finalize budgets for Units the amount of subvention to help Units meet operating costs as well as what Administration budgets need to be determined. As such we do not have final budget under the new RIM as of yet. She also realized that in talking and listening to the Faculty Senate that communication to faculty is going to require multiple conversations. We also need to find a means of creating communication channels to appropriate sources of information rather than having every question being sent directly to Sharon.

FSBC Report: Mark noted the motion passed by the FSBC at a prior meeting that charged the FSBC with writing a "White Paper" that would provide important Unit-by-Unit context for the APR data for others who look at the data. In addition each FSBC representation would be providing information in this report about the data was being used (or not) to inform decision making within the Units. Mark then mentioned the linkage of the UBC and FSBC calendars for the upcoming academic year and the important reports (budget, RIM results, etc.) that under the new "Roles and Responsibilities" document required review by these committees. Mark also made note of the conversation held at the last FSBC meeting with regard to the issue of Interlibrary Loan requests and the need to move from a totally no charge system to something that would recover some of the costs (such as 3 free ILLs per year and after that the PI would be charged the cost of the ILL).

Draft UBC Calendar: Mark began by noting that at the end of the last UBC meeting, Barb had asked him to draft a calendar detailing UBC activities for the next Academic year that was tied into the new "Roles and Responsibilities" document. He presented a draft calendar (attached) and briefly reviewed the proposed meetings and its linkage to a parallel calendar he had drafted for the FSBC. He noted that a report from the FSBC would be given at each meeting to provide important highlights of the faculty led discussions. Barb stated that in the past we have been relatively valid data starved and now that data is available everyone want to have it. The question is how do we communicate the data to everyone? Furthermore, we need to align faculty with Deans and other leadership so that these groups are not seen as being at odds. Kevin agreed and stated that we have to be consistent in our messaging and know what we need and how to

use the data to inform decision making. Barb voiced the opinion that we need to decide what becomes regular in terms of data and is required by the Units. She said it feels that the Deans appreciate having the data to support or guide making difficult decisions and faculty/staff need to have some voice with meaningful input into the collection (type of data to be collected) and interpretation of the data. Kevin felt that the messaging has been fairly consistent, but a bit of overload at times.

Linda indicated that there are still some conversation being driven by the rumor mill and we need a mechanism to have oversight (per CRR). She also believes there is a lack of consistency between Units that remains a problem. Barb replied that some structure is in place now with the new Roles and Responsibilities Document. We need to determine the charge of the FSBC to make this happen fully. Some level of "peer review" might be useful. Ted asked about the value of peer review, which may not be of value depending upon who conducts the reviews. Barb indicated she envisioned a system whereby the review would be a forum for open dialog, rather than a determinant of right vs. wrong. Tamera stated that she believed there is real value in having other Units knowing the challenges that each Unit is facing, both unique and shared (common) that could result from this type of review. Linda expressed concern that "rogue" behavior is hard to prevent or mitigate and worried about overburdening the FSBC. Barb concluded that we need to figure out the role for the FSBC to prevent an overburden situation from developing. We will take this up as a next steps charge.

There being no further business the meeting was adjourned at 11:10 AM.

Respectfully submitted,



Mark L. Johnson, Ph.D.
Secretary
University Budget Committee

Attachment: Draft UBC Calendar for Academic Year 2018-2019.

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2018-2019 Academic Year Calendar for the University Budget Committee

Month/Date/Time	Agenda Items
August	New Members Seated, UBC Orientation, State Updates, Preliminary FY18 year-end financial statement review, FSBC report
September	State Updates, Review of Budget Rules and Responsibilities, Review of RIM, FSBC report
October	State Updates, Q1 FY19 report review, Budget planning updates, APR Data Annual Update, FSBC report
November	State Updates, ORS Annual Research Report (including Financials), Administrative Services Annual Update, FSBC report
December	State Updates, FSBC report, Financial forecast (operating fund 4+8)
January	State Updates, RIM high level projection, Budget Planning updates, FSBC report
February	State Updates, Q2 FY19 report review, FSBC report, Financial forecast (operating fund 6+6)
March	State Updates, RIM preliminary projection, FSBC report
April	State Updates, Finance Budget Review, FSBC report
May	State Updates, Q3 FY19 report review, Finance Budget Review, FSBC report
June	State Updates, RIM final, Finance Budget Review, FSBC report