

## **Minutes of the University Budget Committee Meeting**

10/26/2017, Brookside Room, Administrative Center

Members Present: Barbara Bichelmeyer, Kelli Cox, Curt Crespino, Carol Hintz, Mark L. Johnson, Ali Korkmaz, Sharon Lindenbaum, Dea Marx, Russ Melchert, Roger Pick, Bonnie Postlethwaite, Cameron Roark, Nancy Stancel, Ted White, Karen Wilkerson, Sheri Gormley.

Members Absent (excused): Tamara Murdock, Kevin Truman, Gerald Wyckoff

UBC Secretary Mark Johnson called the meeting to order at 4:00 PM. Cameron Roark was introduced as the student representative to the UBC. Members present introduced themselves.

### **Agenda Items** (see attached Agenda)

Approval of Minutes of June meeting: No edits to the June Meeting minutes were brought forward. Ted White moved approval of the Minutes of the June meeting submitted by Secretary Mark Johnson. Dea Marx seconded. The minutes were unanimously approved.

State Updates: Sharon Lindenbaum began the discussion by noting that the State of Missouri is currently running behind projected revenues. System is watching carefully as there is some concern as to how this might affect GRA from the State. UMKC has submitted its proposed operating budget request to System and it is now at the State Budget Office. The proposed budget includes funds for several items that were eliminated by the Governor last year, as well as performance forming requests that met legislative priorities. Curt Crespino noted that UMKC is currently meeting with Kansas City officials and leaders to advocate for our priorities as well as align our priorities with those of the city. Dusty Schnieders has been hired as Director of Government Relations to lobby for System before the State Legislature.

Sharon next noted that we are in the final stages of rolling out the new budget rules with strategic hiring priorities. There should be a communication coming out in this regard soon. She noted that currently we are not going to make our budget numbers goals. Enrollment is lower and this has created a revenue shortfall. The Hiring committee is meeting weekly to sort through and consider lots of requests for new and replacement hires. The committee is being cautious in terms of approving hires.

Sharon also informed the UBC that operating costs are being monitored closely. Recently we have had 3 major non-budgeted expenses relating to water leaks (with sprinkler heads) and the repair costs could climb into the millions of dollars (insurance is being dealt with currently to cover some/all of these repairs).

Mark Johnson asked what impact retirements might have on the budget. Carole Hintz indicated that the retirements would not likely have much impact of the budgets. Sharon noted that we have had a big reduction in enrollments of foreign graduate students. Cameron asked what the retention rate was and Sharon replied in the 65-70% range. Provost Bichelmeyer indicated that student recruiting/retention is a priority to improve are numbers.

Provost and Interim Chancellor Bichelmeyer added that the State budget outlook is not pretty, due in large part to changes in tax law that have resulted in larger deficits than projected. She indicated that when one considers mandatory State spending the higher Edu budget is looking more and more like “discretionary” spending. We need to look at what we can control and focus efforts in those areas such as; growing enrollments and retention as well as other non-credit opportunities. She indicated that one clear direction of the new Governor is in System supporting innovation.

Administrative Services Review: Sharon indicated that we are moving forward and making good progress with the administrative services review. They have provided budgets (past/current reports, Unit Budgets, Operating budgets, projections, Organization structure and spans/layers analysis, etc.). The rpk GROUP is setting up interviews with identified key people. They have collected data on full-time positions filled, empty, etc., procurement data and policies, how we handle overhead, strategic and marketing plans, and technology plans as part of the rpk GROUP analysis. Barb indicated that the ultimate goal is to provide services we need and determine the best way to deliver those services.

Sharon also mentioned that the Resource Investment Model team is meeting weekly and that Nikki Krawitz has conducted numerous interviews and is really driving the process. Currently they are working on how to account for Interdisciplinarity and what the needs are in those programs. Barb stated that once all portfolio reviews come together we will have a comprehensive understanding of who and what we are and how we deliver on research teaching and service. We are also working on costing models for shared services, etc. so that everyone will be well served and costs are equitable, simplified and transparent.

rpk GROUP Academic Efficiency and Productivity Review: Barb stated that the third phase of the review will be presented on December 1 with the rpk GROUP presenting the UMKC financial data. Discussions are currently being held about how we can make certain that this analysis occurs going forward internally. Barb sent out a set of questions to the Deans for feedback. Mark stated that as one of the next steps transporting all of the Excel worksheets of data into a relational database (e.g. Microsoft Access) will expedite further analysis. Kelli also indicated the need to develop dashboards. Mark mentioned the action items from the October FSBC meeting, notably item #4 that requested training for FSBC members (and others) so that further data analysis is consistent and relevant.

Sharon and Barb mentioned that UM Columbia is also performing an administrative services review with the assistance of a different firm. UM Columbia is also investing

\$1.3 million to do a branding campaign. Barb has make the points in her meetings with System officials that it is important to promote the concept of a research university, maintain the identification of each campus and that the strategy for branding does not move students from one campus to another.

CIE TASK Force on Athletics Report: Mark Johnson stated that the Task Force had submitted its report to the Faculty Senate who had overwhelming endorsed it. Notably that 10 voted upon recommendations by the committee were summarized, most were unanimous recommendations and in a few instances a majority voted in favor and a minority voted against. Minority opinions in those instances were discussed in the report. A question was asked about the outside study. Mark and Barb indicated that this was an independent group who would evaluate athletics from a “city” perspective and would also consider the Task Force findings in their analysis. The outside study should complete their work in February. There was some discussion of the recommendations by the committee.

There being no further business the meeting was adjourned at 5:04 PM.

Respectfully submitted,



Mark L. Johnson, Ph.D.  
Secretary  
University Budget Committee