UNIVERSITY BUDGET COMMITTEE

MINUTES OF OCTOBER 6, 2011 MEETING

I. Time, Location and Attendance:

- 4:00PM, Brookside Room at Administrative Center
- UBC members present: Brenda Bethman, Betty Drees, Lawrence Dreyfus, Gary Ebersole, Laura Gayle Green, Provost Gail Hackett (Chair), Tony Luppino, Michael Plamann, Lanny Solomon, Kevin Truman and Mel Tyler.
- Others present: Chancellor Leo Morton, Larry Bunce, Carol Hintz, Sharon Lindenbaum, John Morrissey, and Karen Wilkerson.

II. Preliminary Administrative Matters:

- The minutes of the August 23, 2011 meeting of the Committee were approved in the form last circulated prior to the meeting.

III. Report on State/System Developments

- Chancellor Morton and Provost Hackett reported on State/System developments relevant to budgeting for FY 2012. The report included the following information:
  - Each System campus has been asked to submit preliminary proposals regarding tuition and fees by October 26. This is part of a timetable designed to result in the Board of Curators’ approval of the FY 2012 tuition and fees at its February 2012 meeting.
  - In view of the significant cuts in the State Appropriation for higher education in recent years, consideration is being given to legislative revisiting of the tuition cap rules that resulted from Senate Bill 389.
  - Discussions of possible elements of a performance-based approach to allocating increases in the State Appropriation are continuing.

IV. Report on Request Re: General Overhead Assessment Issues

- Karen Wilkerson and John Morrissey reported that the request has gone out to the academic deans to identify any questions/issues they have with the computation of their unit’s share of the General Overhead Assessment under the Budget Model. The request was accompanied by an offer by the Budget
Office to meet with each dean and the unit’s fiscal officer to review the relevant data and computations for the unit.

V. Report on Administrative and Support Services Committee

- Tony Luppino, Co-Chair (along with Paris Saunders) of the Administrative and Support Services Committee, a joint subcommittee of the UBC and the 2020 Task Force, explained that, after the May recommendation that an inventory of unfilled positions (both budgeted and contemplated but unbudgeted) be assembled, that committee had postponed its next meeting pending: (1) allowing time for Vice Chancellor Lindenbaum to develop a comprehensive plan for analysis of UMKC salary and benefits budgeting; and (2) finding an appropriate time for a meeting at which Chancellor Morton and/or Provost Hackett could meet with that committee to provide further direction on its charge and objectives. He reported that a very good plan had been developed by Vice Chancellor Lindenbaum for such payroll analysis, and that she has agreed to describe that plan at a to-be-scheduled next meeting of the Administrative and Support Services Committee. Meanwhile, it has been agreed that the request for an unfilled positions inventory from deans and administrative and support unit leaders can go forth from that committee’s leadership, with instructions designed to avoid unnecessary duplication of information already supplied in other available reports.

VI. Discussion of Scheduling Agenda Items for Upcoming UBC Meetings

- The Committee then identified the following items to be included in the agenda of upcoming meetings:
  - Reports from the Housing and Parking auxiliaries on their recent and projected revenues, expenses, and reserves, to help the UBC consider in context its recommendations to the Chancellor on such issues as: (1) whether to reinstate the off-the-top (of the State Appropriation) special allocation to fund the old Twin Oaks debt service or leave it as an expense of Housing; and (2) whether the existing and projected reserves for Parking, taking into account the recently announced fee increase, are appropriate in view of reasonably contemplated parking needs.
  - Report from Intercollegiate Athletics on its revenues, expenses and deficit fund balance, and on the costs and benefits of UMKC Intercollegiate Athletics generally, and with specific reference to costs of being in NCAA Division I as opposed to other possible Divisions, again to facilitate UBC recommendations in its role as an advisory group to the Chancellor.
- Developing a good understanding of the projected increases in operating costs from major new construction, and the allocation of such operating cost increases to various affected units, with a view toward making sure such allocations are appropriate and transparent.

- Analyzing possibilities for performance-based measures/metrics that might be used by the State of Missouri in apportioning increases in State funding across its public institutions of higher education, and developing related recommendations.

- Comprehensive review of tuition setting and management of unfunded scholarships/waivers.

- Obtaining in due course a report from the consultants engaged to study and make recommendations on UMKC’s research operations.